

Reference No 05605/1  
Nosipho Hlatshwayo (4749)  
COUNCIL: 28 June 2018



1

4. CITY STRATEGY AND ORGANISATIONAL PERFORMANCE DEPARTMENT  
SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN (SDBIP) FOR  
2018/2019  
**(From the Special Executive Committee: 18 June 2018 and the Mayoral  
Committee: 20 June 2018)**

1. PURPOSE

To table the City of Tshwane draft 2018/19 Service Delivery and Budget Implementation Plan (SDBIP) to the Mayoral Committee as part of the suite of documents that supports the 2018/19 Medium-term Revenue and Expenditure Framework (MTREF).

2. STRATEGIC PILLARS

2.1 A City that is open, honest and responsive.

3. BACKGROUND

Section 1 of the Municipal Finance Management Act (MFMA) defines the Service Delivery and Budget Implementation Plan (SDBIP) as: "a detailed plan approved by the mayor of a municipality". In order to approve the SDBIP, the City will comply with the following sections of the Municipal Finance Management Act (MFMA) as outlined below:

*Section 69 (3) (a) states that: the accounting officer must no later than 14 days after the approval of an annual budget submit to the mayor -*

*"a draft service delivery and budget implementation plan for the budget year".*

*Section 53(1) of the MFMA further states that: "the Mayor of a municipality must*

*"(c) take all reasonable steps to ensure (ii) that the municipality's service delivery and budget implementation plan is approved by the mayor within 28 days after approval of the budget."*

According to the Municipal Finance Management Act (MFMA) Circular No. 13, the top layer of the Service Delivery and Budget Implementation Plan (SDBIP) must focus on the following five necessary components:

- Monthly projections of revenue to be collected for each source
- Monthly projections of expenditure (operating and capital) and revenue for each vote
- Quarterly projections of service delivery targets and performance indicators for each vote
- Ward information for expenditure and service delivery
- Detailed capital works plan allocated by ward over three years

- Furthermore, the National Treasury MFMA Circular 13 stipulates that the SDBIP being a management and implementation plan (and not a policy proposal), is not required to be approved by Council – it is however tabled before council and made public for information and for purposes of monitoring.
- As per National Treasury (NT) Circular No. 13, the SDBIP is a layered plan. Once the top-layer targets have been set, the various departments of the city are expected to develop the lower-level, and more detailed layer, of the SDBIP (i.e. departmental SDBIPs). The NT Circular No. 13 further clarifies that this lower level of the SDBIP need not be made public nor tabled in Council.
- The SDBIP further serves as a contract between the administration, council and the community expressing the goals and objectives set by the council as quantifiable outcomes that can be implemented by the administration over the next twelve months.
- The process plan approved by Council in September 2017 also guides the development of the SDBIP. The approval of the 2018/21 MTREF and the revision of the 2017/21 IDP served as a guideline towards the development and approval of the SDBIP.
- Following the adoption of the 2017/21 IDP review by Council on 31 May 2018, the 2018/19 SDBIP has been developed to support the implementation of year 2 of the adopted IDP as well as the 2018/19 financial year. The following extract from the approved process plan provide details of this step:

ACTION	DETAILS OF THE ACTION	RESPONSIBILITY	TIMEFRAMES	PROGRESS MADE
Approval of the Budget, IDP, BEPP/CIF for 2017/18 inclusive of Municipal Owned Entities must finalise and submit their business plans also.	Final approval by Council of the IDP, Budget document and BEPP/CIF by resolution, setting municipal taxes and tariffs, changes to the IDP and budget related policies; measurable performance objectives and targets; revenue by source and expenditure by vote.	Council	May 2018	IDP and MTREF approved by Council on 31 May 2018
Approval of the 2018/19 SDBIP	Final approval of the SDBIP by the Executive Mayor	Executive Mayor	June 2018	The purpose of this item is to deal with this step
Approval of 2018/19 Business Plan	Consolidated departmental plans including required resources to be approved, this include those of Entities	Mayoral Committee	June 2018	In process

This item addresses the approval of the 2018/19 SDBIP as contained in the process plan. The approval of the 2018/21 MTREF and the 2018/19 review of the 2017/21 IDP served as a guideline towards the development and approval of the SDBIP. It provides details of the various service delivery targets in support of the approved 2018/19 Capital budget. It further provide details on the quarterly milestones for the approved capital projects.

## 4. DISCUSSION

### 4.1 CONTEXT FOR THE DEVELOPMENT OF THE 2018/19 SDBIP

The approved review of the 2017/21 IDP continue on the path set by the new administration which was elected in August 2016.

The new vision for the City is as follows:

*“Tshwane: A prosperous capital city through fairness, freedom and opportunity”*

The new vision of Tshwane capitalises on the City's position as South Africa's capital of opportunity and is embedded in the values of fairness, freedom and opportunity.

The IDP is further premised on the following five pillars:

- A City that facilitates economic growth and job creation;
- A City that cares for residents and promotes inclusivity;
- A City that delivers excellent services and protects the environment;
- A City that keeps residents safe; and
- A City that is open, honest and responsive.

The details on these pillars can be found in Chapter 2 of the Council approved reviewed 2017/21 IDP. These pillars have been aligned to each of the Key Performance Areas in the IDP and the scorecard in the SDBIP 2018/19 reflect this.

### 4.2 THE CITY'S APPROACH TO THE DEVELOPMENT OF THE INSTITUTIONAL SDBIP

The Institutional SDBIP is an attempt by the City to better align with the National Treasury requirements as contained in the MFMA Circular 13. This involves ensuring that the SDBIP becomes a reference document for the Mayor, Councillors, City Manager, senior managers and communities in order to manage and monitor progress as per the City's agreed annual targets.

The same Circular 13 of the MFMA refers to “supporting documents” to the Institutional SDBIP. In the case of the City these are departmental SDBIPs (Business Plans) which will be used to oversee the work of the departments in addition to their contribution to the IDP and SDBIP. These will be approved by Mayoral Committee in June 2018.

The implementation of the 2018/19 budget as approved by Council, is embedded in the City's Capex and Opex. The details on the capital projects have been captured as part of the SDBIP and these seek to implement the IDP. The project budget cash flows contained in the SDBIP have been aligned to the planned project milestones to ensure aligned and integrated reporting during the 2018/19 financial year.

### 4.3 CONTENTS OF THE SDBIP

The SDBIP, being an annual implementation plan, focuses on the following:

Section 1: Introduction and Legislative Framework: introduces the SDBIP document in line with the legal framework on which it is premised. The key legal document

shaping the document is the Municipal Financial Management Act and the subsequent Circular 13 and 48 of the same Act.

## Section 2: Budget Implementation Plan 2018/19

This section provides details in terms of the City's revenue and expenditure. Funding sources for capital investment as well as the capital budget cash flows are provided. i.e.:

Monthly projections of revenue to be collected for each source

- Monthly expenditure projections per source
- Monthly projections of expenditure (operating and capital) and revenue for each vote
- Budgeted monthly Capital Expenditure per vote
- Quarterly projections of service delivery targets and performance indicators for each vote
- Budgeted monthly cash flow

## Section 3: Measurable performance indicators - SDBIP Corporate and Supporting Scorecards

This section measures the SDBIP scorecard's desired outcomes for the City. This has output indicators in relation to the actual work that the City will undertake in the 2018/19 financial year. It should be noted that the 2018/19 SDBIP contains two scorecards: one for indicators that drive performance on the IDP scorecard and the second level one which have a more operational focus. These indicators have been assigned responsibilities re: departments and are aligned to the Strategic Pillars and KPAs in the IDP. The second level scorecard was introduced in the 2017/18 financial year and has now been put through the audit process. The requirements in terms of development and implementation of the IDP are to have direct correlation to the SDBIP, which is the annual implementation plan of the IDP.

Although it seem at this stage that there might not be audit findings during the 2017/18 audit process on the second level scorecard in this year, it does poses a significant risk according to the planning and implementation methodology of the audit process that requires a linkable scorecard being presented and reported in the Annual Performance Report. A scorecard with KPIs that does not seek to implement the IDP directly may therefore be deemed not useful. In addition, the utilisation of other levels of reporting which exist in the city creates a platform for implementation, monitoring, reporting and evaluation of other performance objectives that do not link directly to the IDP, hence the conclusion would be to utilise such levels of reporting. The 2017/18 second level scorecard is therefore removed from the 2018/19 SDBIP as it will be covered in part though the MFMA Circular 88 indicators as contained in the Appendix to the SDBIP.

In terms of the MFMA Circular 88 as referred to above, it prescribes the inclusion of various indicators which municipalities are reporting to various national and provincial departments. This process is an initiative facilitated by National Treasury to rationalise the over 2500 indicators municipalities have to report on. This is the first year in which these are phased into the SDBIP. A number of indicators already exist in the IDP and SDBIP and are reported on. It should however be noted that these cannot be seen purely as performance indicators but as a combination of

performance indicators and reporting indicators which the City can only do after the end of the financial year and one cannot necessarily set targets for such. In certain cases that City also does not gather or has the capacity to gather data to be able to report on certain indicators and a number of systems must be developed and put into operation to gather and analyse the required information.

Further, there is a generation of evidence and statistics on a number of these indicators is not the sole mandate/ mandate of the City and is gathered by National and Provincial departments and other government institutions and these are not published regularly. Due to the phasing in of this scorecard, it is attached as Appendix 1 to the SDBIP. As part of the review of the IDP in the 2019/20 financial year, these processes will be clarified to ensure that the City will be able to plan and report accurately for these new requirements.

#### Section 4: Service Delivery Breakdown

This section focuses on the capital projects as approved in line with the approved 2018/19 MTREF and reviewed IDP. These are seeking to also adhere to the Circular 13 requirements of ward information for expenditure and service delivery. This information will be used as a basis for measuring Capex and the project milestones for 2018/19.

### 5. COMMENTS OF THE STAKEHOLDER DEPARTMENTS

#### 5.1 COMMENTS OF THE CHIEF FINANCIAL OFFICER

Cognisance is taken of the contents and recommendations to the report.

The purpose of the report is to table the City of Tshwane draft 2018/2019 Service Delivery and Budget Implementation Plan (SDBIP) to the Mayoral Committee as part of the suite of documents that supports the 2018/2019 Medium-Term Revenue and Expenditure Framework (MTREF).

There are no additional financial implications emanating as a result of this report on the City of Tshwane.

The Group Financial Services Department will render further financial comments on future reports in this regard.

#### 5.2 COMMENTS OF THE GROUP HEAD: GROUP LEGAL AND SECRETARIAT SERVICES

Note is taken of the purpose and contents of the report and annexure thereto.

In terms of the MFMA, 2003, A "service delivery and budget implementation plan", (SDBIP), means a detailed plan approved by the mayor of a municipality in terms of section 53 (l) (c) (ii) of the Act for implementing the municipality's delivery of municipal services and its annual budget, and which must indicate –

1. projections for each month of –

1. revenue to be collected, by source; and
2. operational and capital expenditure, by vote;
3. service delivery targets and performance indicators for each quarter; and
4. any other matters that may be prescribed.

It transpires from the report that following the adoption of the 2017/21 IDP review by Council on 31 May 2018, the 2018/19 SDBIP has been adopted to support the implementation of year 2 of the adopted IDP as well as the 2018/19 financial year.

It is submitted that the recommendations comply with the applicable requirements of the MFMA and circular 13, issued by National Treasury, as expounded in the report.

The recommendations are supported.

## 6. IMPLICATIONS

### 6.1 HUMAN RESOURCES

None.

### 6.2 FINANCES

The SDBIP is an implementation plan based on the approved budget and IDP. Performance against the SDBIP during the mid-year is one of the anchor determinants of the adjustment budget.

### 6.3 CONSTITUTIONAL AND LEGAL FACTORS

The development of the SDBIP is in line with the legislated provisions of the Municipal Finance Management Act (Act No. 56) of 2003.

### 6.4 COMMUNICATION

The approved 2018/19 Service Delivery and Budget Implementation Plan will be published on the City's website and will be distributed to national and provincial departments per the MFMA.

### 6.5 PREVIOUS COUNCIL OR MAYORAL COMMITTEE RESOLUTIONS

None.

## 7. CONCLUSION

The Municipal Systems Act and Municipal Financial Management Act ensures that the IDP and the budget preparation are coordinated, linked and executed in a closely integrated fashion with sequential but overlapping stages. The SDBIP 2018/2019 emerged from these two processes.

The SDBIP remains a firm commitment by the City on how the municipality intends to better the life of its residents given the resources at its disposal. As it results in the adoption of performance targets by the senior management of the City, it remains key that alterations to agreements cannot be concluded outside the ambit of the Service Delivery and Budget Implementation Plan (SDBIP) commitments.

The next key steps to be implemented by the City of Tshwane will be:

- That the 2018/19 Service Delivery and Budget Implementation Plan (SDBIP) be approved by the Mayoral Committee;
- Approval of departmental business plans (lower level SDBIPs in terms of National Treasury Circular 13);
- Finalization and publication of individual performance agreements for senior management;
- Monthly and quarterly performance monitoring and reporting against the SDBIP during the 2018/19 financial year;

For the City to deliver on the SDBIP, procurement/ supply chain processes that relates to the capital projects will need to be concluded by the end of Quarter 1 (September 2018) to allow for implementation to take place during the remainder of the financial year. Any exceptions to this provision will be dealt with by exception through the City Manager as the accounting officer.

- It should also be noted that departments will require to update the relevant Systems Descriptions where applicable, which will allow the City to understand the process and the systems that will be used to track and measure the indicators. This is critical for reporting and auditing internally and externally. In instances where resources will be required to deliver on the indicators not driving the Integrated Development Plan (IDP), Executive Committee (EXCO) will ensure that this is prioritised, however it will be kept within the departmental allocations as was approved in the Medium-term Revenue and Expenditure Framework (MTREF) in May 2018.

**The Mayoral Committee on 20 June 2018 resolved to recommend to Council as set out below:**

**During consideration of this item by Council on 28 June 2018, and after Councillors NP Tyobeka-Makeke, K Mafole and MMC TM Nkomo addressed Council on this matter, it was resolved as set out below:**

ANNEXURE:

A. 2018-2019 Service Delivery and Budget Implementation Plan

RESOLVED:

1. That the 2018/19 Service Delivery and Budget Implementation Plan (SDBIP) be approved.
2. That the 2018/19 Service Delivery and Budget Implementation Plan (SDBIP) be tabled at Council for noting and be published on the City's website and be distributed to relevant national and provincial departments per legislation.
3. That Council notes the Circular 88 indicators attached as Appendix 1 to the report and that, although they are not mandatory, the City will develop processes and systems to report on them in the coming financial year.



Annexure A



# **DRAFT 2018/19 SERVICE DELIVERY BUDGET IMPLEMENTATION PLAN**

**June 2018**



**TABLE OF CONTENTS**

**SECTION 1: INTRODUCTION AND LEGISLATIVE FRAMEWORK..... 3**

**1.1 INTRODUCTION ..... 3**

**1.2 LEGISLATIVE FRAMEWORK ..... 3**

**SECTION 2: BUDGET IMPLEMENTATION PLAN 2018/19 ..... 5**

**2.1 CAPITAL AND OPERATIONAL BUDGET ..... 5**

**2.2 MONTHLY REVENUE PROJECTIONS PER VOTE..... 6**

**2.3 MONTHLY EXPENDITURE PROJECTIONS PER VOTE..... 9**

**2.4 MONTHLY PROJECTIONS OF EXPENDITURE (OPERATING AND CAPITAL) AND REVENUE FOR EACH VOTE ..... 11**

**2.5 BUDGETED MONTHLY CAPITAL EXPENDITURE (MUNICIPAL VOTE) ..... 12**

**SECTION 3: SDBIP SCORECARD ..... 15**

**SECTION 4: SERVICE DELIVERY BREAKDOWN..... 27**

**Appendix 1: MFMA Circular 88 indicators .....112**

## SECTION 1: INTRODUCTION AND LEGISLATIVE FRAMEWORK

### 1.1 INTRODUCTION

The 2018/19 Service Delivery and Budget Implementation Plan (SDBIP) represents the delivery path set by the new administration for the 2018/19 financial year and pursues the goals set for the current term of office. It is the continuation of the implementation of proposals put forward in the City of Tshwane's 2017–2021 Integrated Development Plan (IDP), the first review of which was approved by Council on 31 May 2018.

The 2018/19 SDBIP is a detailed plan for implementing the Municipality's planned service delivery and annual budget, and consolidates all targets and efforts towards delivering on the new mandate of the City and the provision of basic services.

### 1.2 LEGISLATIVE FRAMEWORK

In terms of Chapter 1 of the Municipal Finance Management Act (MFMA), an SDBIP is a detailed plan approved by the mayor of a municipality in terms of Section 53(1)(c)(ii) for implementing the municipality's planned service delivery and annual budget and must indicate:

- (a) projections for each month of –*
  - (i) revenue to be collected by source; and*
  - (ii) operational and capital expenditure, by vote;*
- (b) service delivery targets and performance indicators for each quarter; and*
- (c) any other matters that may be prescribed.*

MFMA Circular 13 also states that the SDBIP provides the vital link between an executive mayor, a council and the administration, and facilitates the process for holding management accountable for their performance. Furthermore, it states that the goals and objectives set by the municipality must be quantifiable outcomes that can be implemented by the administration over the next twelve months.

MFMA Circular 78 and 79 provide further guidance for municipalities and municipal entities in preparing their budget and Medium-term Revenue and Expenditure Framework (MTREF).

In addition, in line with the new National Treasury Guidelines and Regulation, municipalities are required to ensure that their SDBIP contains the following:

- Budget implementation plan
  - Budgeted monthly revenue and expenditure

- Budgeted monthly revenue and expenditure by municipal vote
- Budgeted monthly revenue and expenditure by standard classification
- Budgeted monthly capital expenditure by municipal vote
- Budgeted monthly capital expenditure by standard classification
- Consolidated budgeted monthly cash flow
- Service delivery breakdown
- Measurable performance indicators

## **SECTION 2: BUDGET IMPLEMENTATION PLAN 2018/19**

### **2.1 CAPITAL AND OPERATIONAL BUDGET**

The 2018/19 budget compilation was a joint project of the Economic Development and Spatial Planning, City Strategies and Performance Management and Group Financial Services Departments. It was informed by the budget guidelines, budget directives and project plans that ultimately inform the implementation of the budget through the SDBIP.

The outcome of the Budget Steering Committee hearings in February 2018 was a directive to departments to prioritise capital projects and resource allocations within the context of affordability, taking into account, inter alia, contractual obligations, ongoing infrastructure maintenance and executive commitments.

The level of capital spending is determined within prudential limits, taking into account the debt-to-revenue ratio, the capital cost to total expenditure and the ability of the City to meet its obligations. Capital projects were reprioritised using the capital investment planning system. The total capital budget amounts to R4,0 billion for 2018/19, R4,0 billion for 2019/20 and R4,1 billion for 2020/21.

The capital budget is funded from the following sources:

- Internally generated revenue (including Public Contributions and Donations and Capital Replacement Reserve) – R311,5 million
- Borrowings – R1,5 billion
- Grant funding – R2,2 billion

The following table indicates the 2018/19 medium-term capital budget per funding source:

**Table 2.1.1: 2018/19 MTREF funding sources**

Funding Source Description	2018/19 Budget	%	2019/20 Budget	%	2020/21 Budget	%
Council Funding	156 500 000	3,89%	300 000 000	7,52%	300 000 000	7,21%
Public Transport Infrastructure Systems Grant	509 162 220	12,66%	475 637 500	11,93%	524 957 960	12,62%
Neighbourhood Development Partnership Grant	7 105 000	0,18%	19 635 000	0,49%	55 000 000	1,32%
Urban Settlements Development Grant	1 557 438 790	38,72%	1 636 597 580	41,04%	1 726 644 620	41,51%
Integrated National Electrification Programme	40 000 000	0,99%	38 000 000	0,95%	32 000 000	0,77%
Capital Replacement Reserve	5 000 000	0,12%	5 000 000	0,13%	5 000 000	0,12%
Energy Efficiency Demand Side Management	10 000 000	0,25%	15 000 000	0,38%	15 000 000	0,36%
Community Library Services	10 000 000	0,25%	10 500 000	0,26%	11 000 000	0,26%
Borrowings	1 500 000 000	37,29%	1 300 000 000	32,60%	1 300 000 000	31,25%
Public Contributions & Donations	150 000 000	3,73%	150 000 000	3,76%	150 000 000	3,61%
Social Infrastructure Grant	30 730 000	0,76%	-	0,00%	-	0,00%
LG SETA Discretionary Allocation	8 000 000	0,20%	-	0,00%	-	0,00%
Intergrated City Development Grant	38 261 050	0,95%	37 794 400	0,95%	39 899 000	0,96%
<b>TOTAL</b>	<b>4 022 197 060</b>	<b>100%</b>	<b>3 988 164 480</b>	<b>100%</b>	<b>4 159 501 580</b>	<b>100%</b>

The following table indicates the 2018/19 medium-term capital budget per funding source for the entities:

	Entities Funding Sources	Budget 2018/19	%	Estimate 2019/20	Estimate 2020/21
<b>Grant</b>	Urban Settlement Development Grant	R20,000,000	74.58%	-	-
<b>Internal Funding</b>	Internal Funding	R16,818,000	25.42%	R2,120,907	R852,811
	<b>TOTAL</b>	<b>R26,818,000</b>	<b>100.00%</b>	<b>R2,120,907</b>	<b>R852,811</b>

Note: R36 million in the above table has already been included in parent capex budget and only R818 000 needs to be added to get the consolidated capex budget figure.

## 2.2 MONTHLY REVENUE PROJECTIONS PER VOTE

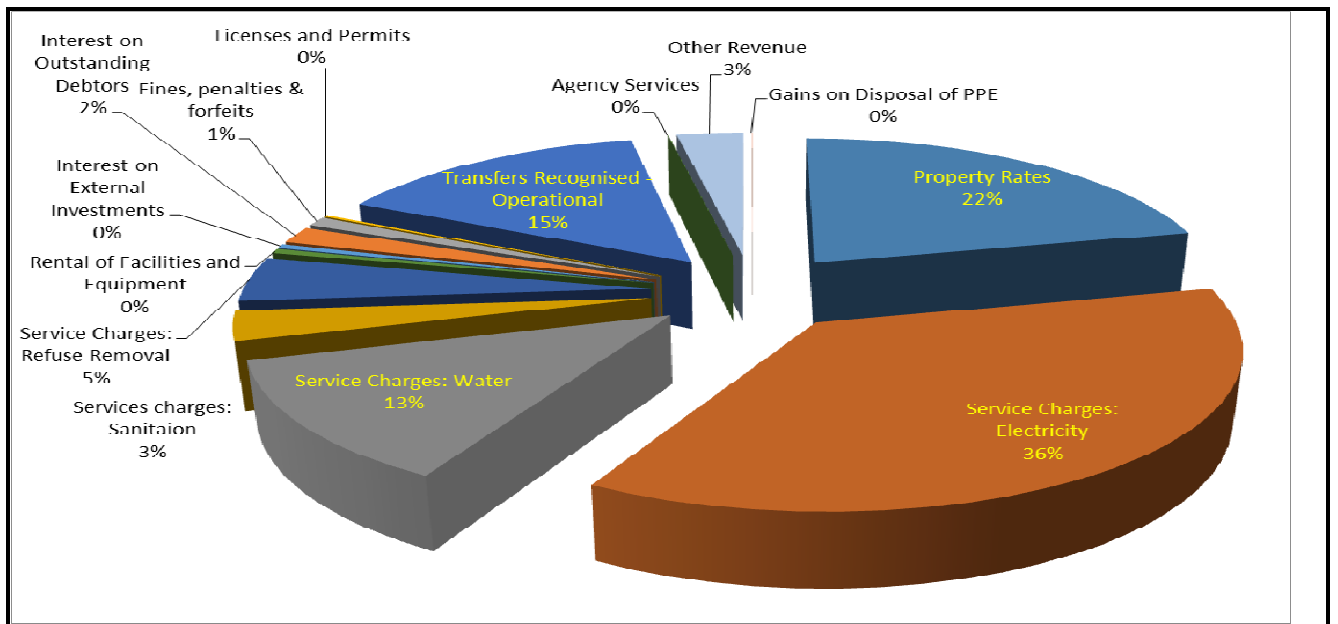
The anticipated 2018/19 revenue totals R32,5 billion (excluding capital grants received and internal transfers).

**Table 2.2.1: Anticipated monthly revenue excluding capital grants**

Description	Budget Year 2018/19												Medium Term Revenue and Expenditure Framework		
	July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2018/19	Budget Year +1 2019/20	Budget Year +2 2020/21
<b>Revenue By Source</b>															
Property rates	570,593	572,363	605,144	526,979	646,788	489,981	553,681	599,672	641,733	518,074	669,535	586,094	6,980,636	7,399,474	7,843,443
Service charges - electricity revenue	1,168,984	1,050,618	1,107,510	846,434	913,012	888,124	791,259	925,359	1,177,963	930,577	1,045,926	1,100,691	11,946,456	12,722,976	13,418,031
Service charges - water revenue	346,855	356,126	384,307	324,296	376,848	331,342	277,952	351,451	470,233	352,050	326,183	386,317	4,283,959	4,519,577	4,768,154
Service charges - sanitation revenue	93,825	90,679	97,638	83,298	97,614	92,238	84,682	87,411	115,949	80,975	86,202	53,471	1,063,982	1,122,501	1,184,238
Service charges - refuse revenue	128,882	124,241	135,670	121,615	134,382	118,882	123,315	133,575	145,403	132,352	130,556	65,288	1,494,163	1,575,645	1,662,305
Service charges - other	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Rental of facilities and equipment	12,716	12,716	12,716	12,716	12,716	12,716	12,716	12,716	12,716	12,716	12,716	12,716	152,593	172,987	206,546
Interest earned - external investments	11,112	11,112	11,112	11,112	11,112	11,112	11,112	11,112	11,112	11,112	11,112	11,112	133,342	140,656	148,398
Interest earned - outstanding debtors	60,028	45,888	45,888	45,888	48,488	45,888	45,888	49,888	45,888	45,888	49,888	45,888	575,401	609,029	642,526
Dividends received	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Fines, penalties and forfeits	58,767	2,694	30,729	30,729	30,729	30,729	30,729	30,732	30,729	30,729	30,729	30,729	368,755	389,036	410,433
Licences and permits	4,963	4,963	4,963	4,963	4,963	4,963	4,963	4,963	4,963	4,963	4,963	4,963	59,551	62,827	66,282
Agency services	582	582	582	582	582	582	582	582	582	582	582	582	6,980	6,108	6,536
Transfers and subsidies	898,141	519,778	27,979	73,646	51,662	1,304,770	67,898	52,859	1,322,647	40,234	40,234	40,234	4,440,081	4,625,822	4,982,119
Other revenue	104,668	84,947	82,895	83,395	83,395	83,395	82,195	83,095	83,795	83,495	83,895	83,895	1,023,065	1,079,368	1,136,715
Gains on disposal of PPE	104	104	104	104	104	104	104	104	104	104	104	104	1,242	1,312	1,312
<b>Total Revenue (excluding capital transfers and contributions)</b>	<b>3,460,220</b>	<b>2,876,810</b>	<b>2,547,237</b>	<b>2,165,756</b>	<b>2,412,394</b>	<b>3,414,824</b>	<b>2,087,074</b>	<b>2,343,518</b>	<b>4,063,816</b>	<b>2,243,850</b>	<b>2,492,624</b>	<b>2,422,083</b>	<b>32,530,207</b>	<b>34,427,318</b>	<b>36,477,039</b>

The graph below summarises revenue per source for the 2018/19 financial year.

**Figure 2.2.1: Revenue per source**



## 2.3 MONTHLY EXPENDITURE PROJECTIONS PER VOTE

The anticipated 2018/19 expenditure totals R32,4 billion.

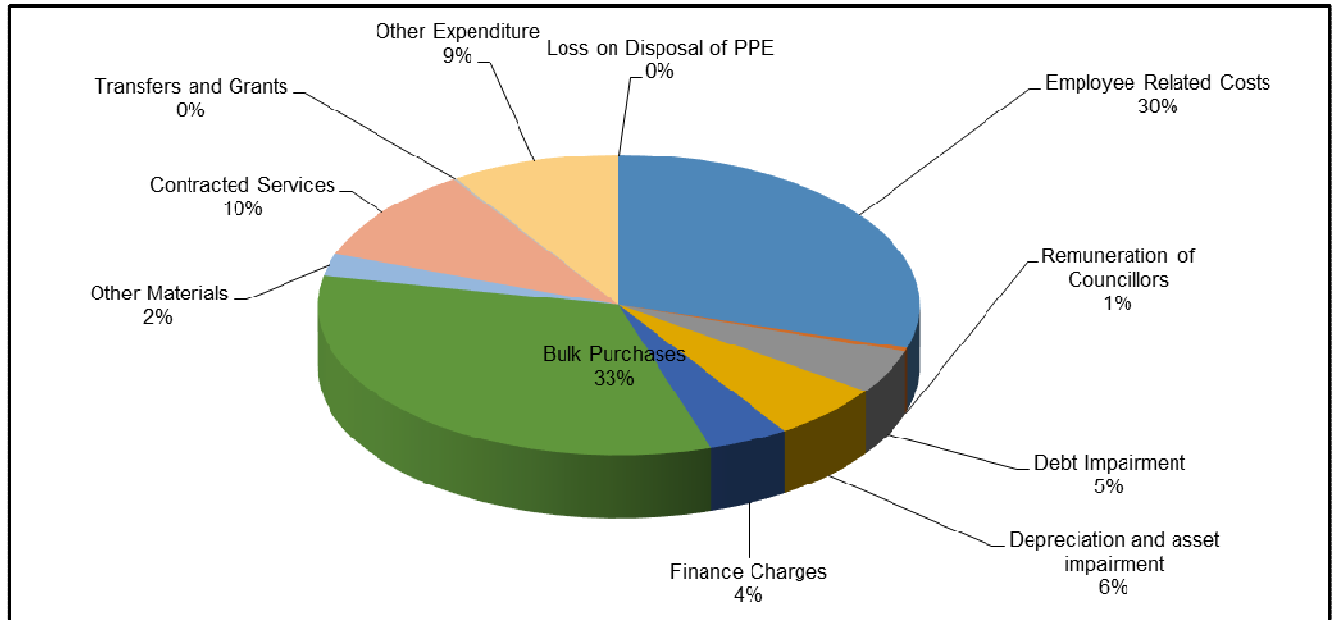
**Table 2.3.1: Projections of monthly expenditure**

Description	Budget Year 2018/19												Medium Term Revenue and Expenditure Framework			
	July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2018/19	Budget Year +1 2019/20	Budget Year +2 2020/21	
<b>Expenditure By Type</b>																
Employee related costs	763,914	773,799	763,828	762,219	1,206,333	762,633	761,803	761,105	763,940	762,876	761,336	759,160	9,602,946	10,208,407	10,754,389	
Remuneration of councillors	11,066	11,066	11,066	11,066	11,066	11,066	11,066	11,066	11,066	11,066	11,066	11,066	132,797	140,765	149,211	
Debt impairment	126,202	126,202	126,202	126,202	126,202	126,202	126,202	126,202	126,202	126,202	126,202	126,202	1,514,427	1,756,270	1,727,584	
Depreciation & asset impairment	163,096	163,096	163,096	163,096	163,096	163,096	163,096	163,096	163,096	163,096	163,096	163,096	1,957,156	2,190,893	2,311,434	
Finance charges	14,206	14,206	319,325	14,206	14,206	319,325	14,206	14,206	319,325	14,206	14,206	319,325	1,390,948	1,543,627	1,733,317	
Bulk purchases	1,175,966	1,261,266	1,253,627	811,256	788,822	785,210	736,457	764,177	731,677	798,708	732,940	887,762	10,727,870	11,412,247	12,039,920	
Other materials	50,249	55,706	122,523	66,547	66,905	68,914	64,010	61,497	51,504	52,064	51,239	54,059	765,218	804,490	839,756	
Contracted services	251,433	311,760	341,059	278,413	293,987	279,792	280,813	280,091	256,944	258,140	263,288	225,163	3,320,884	3,516,016	3,847,916	
Transfers and subsidies	4,381	4,381	4,337	4,337	4,337	4,337	4,337	4,337	4,427	4,427	4,427	4,427	52,495	55,598	55,598	
Other expenditure	233,312	267,651	272,390	240,620	247,368	237,428	239,079	237,329	237,219	238,149	236,391	265,296	2,952,234	2,632,953	2,733,582	
Loss on disposal of PPE	0	0	0	0	0	0	0	0	0	0	0	0	1	1	1	
<b>Total Expenditure</b>	<b>2,793,827</b>	<b>2,989,135</b>	<b>3,377,454</b>	<b>2,477,964</b>	<b>2,922,325</b>	<b>2,758,005</b>	<b>2,401,071</b>	<b>2,423,107</b>	<b>2,665,402</b>	<b>2,428,937</b>	<b>2,364,193</b>	<b>2,815,557</b>	<b>32,416,977</b>	<b>34,261,267</b>	<b>36,192,708</b>	
<b>Surplus/(Deficit)</b>	<b>666,393</b>	<b>(112,326)</b>	<b>(830,217)</b>	<b>(312,208)</b>	<b>(509,930)</b>	<b>656,819</b>	<b>(313,998)</b>	<b>(79,589)</b>	<b>1,398,414</b>	<b>(185,086)</b>	<b>128,431</b>	<b>(393,473)</b>	<b>113,230</b>	<b>166,051</b>	<b>284,330</b>	
Transfers and subsidies - capital (monetary allocations) (National / Provincial and District)	29,862	45,845	89,458	176,411	306,732	435,484	435,484	245,633	206,960	109,825	56,029	61,011	2,198,735	2,233,164	2,404,502	
Transfers and subsidies - capital (monetary allocations) (National / Provincial Departmental Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporations, Higher Educational Institutions)	150	190	411	828	1,443	978	978	1,443	828	411	190	150	8,000	-	-	
Transfers and subsidies - capital (n-kind - all)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
<b>Surplus/(Deficit) after capital transfers &amp; contributions</b>	<b>696,405</b>	<b>(66,291)</b>	<b>(740,348)</b>	<b>(134,969)</b>	<b>(201,755)</b>	<b>1,093,281</b>	<b>122,465</b>	<b>167,487</b>	<b>1,606,203</b>	<b>(74,850)</b>	<b>184,650</b>	<b>(332,313)</b>	<b>2,319,965</b>	<b>2,399,215</b>	<b>2,688,832</b>	
Taxation	45	45	45	45	45	45	45	45	45	45	45	45	535	765	819	
Attributable to minorities	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Share of surplus/ (deficit) of associate	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
<b>Surplus/(Deficit)</b>	<b>696,361</b>	<b>(66,335)</b>	<b>(740,392)</b>	<b>(135,014)</b>	<b>(201,800)</b>	<b>1,093,237</b>	<b>122,420</b>	<b>167,442</b>	<b>1,606,158</b>	<b>(74,895)</b>	<b>184,605</b>	<b>(332,357)</b>	<b>2,319,430</b>	<b>2,398,450</b>	<b>2,688,013</b>	



The graph below depicts expenditure per type for the 2018/19 financial year.

**Figure 2.3.1: Expenditure per type for the 2018/19 financial year**



## 2.4 MONTHLY PROJECTIONS OF EXPENDITURE (OPERATING AND CAPITAL) AND REVENUE FOR EACH VOTE

The tables below depict the monthly revenue and expenditure projections per vote for the 2018/19 financial year.

**Table 2.4.1: Revenue per vote (including capital grants)**

Description	Budget Year 2018/19												Medium Term Revenue and Expenditure Framework			
	July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2018/19	Budget Year +1 2019/20	Budget Year +2 2020/21	
<b>Revenue by Vote</b>																
Vote 1 - Community & Social Development Services Department	3,586	11,619	3,028	3,342	18,212	3,455	3,455	13,410	4,880	4,565	4,398	4,368	78,318	16,478	17,087	
Vote 2 - Economic Development & Spatial Planning Department	34,715	37,092	37,940	39,610	39,661	41,709	41,709	39,661	37,309	35,715	34,866	34,715	454,700	475,480	501,273	
Vote 3 - Emergency Services Department	42,241	1,387	1,387	32,028	1,387	1,387	32,028	1,387	1,387	1,387	1,387	1,387	118,785	124,793	131,961	
Vote 4 - Environment & Agriculture Management Department	133,840	129,199	140,629	126,574	139,341	123,841	128,273	138,534	150,362	137,311	135,515	70,247	1,553,665	1,638,459	1,728,575	
Vote 5 - Group Audit & Risk Department	3,681	3,681	3,681	3,681	3,681	3,681	3,681	3,681	3,681	3,681	3,681	3,681	44,175	46,640	47,186	
Vote 6 - Group Financial Services Department	1,401,969	1,090,260	637,597	559,432	679,241	1,804,847	586,084	631,674	1,963,899	557,827	709,288	625,847	11,247,966	11,941,655	12,757,355	
Vote 7 - Group Property Management Department	8,105	8,105	8,105	8,105	8,105	8,105	8,105	8,105	8,105	8,105	8,105	8,105	97,257	102,606	108,250	
Vote 8 - Health Department	23,336	3,398	3,398	18,349	0	0	14,951	3	0	0	0	0	63,435	66,482	72,342	
Vote 9 - Human Settlement Department	22,361	20,006	39,136	77,397	149,688	192,179	192,179	156,137	77,397	39,136	20,006	29,571	1,015,196	915,562	989,981	
Vote 10 - Tshwane Metro Police Department	58,914	2,844	30,879	30,879	30,879	30,879	30,879	30,879	30,879	30,879	30,879	30,879	370,549	390,929	412,430	
Vote 11 - Regional Operations & Coordination Department	5,186	5,214	5,271	5,384	5,554	5,725	5,725	5,554	5,384	5,271	5,214	5,242	64,723	70,054	73,373	
Vote 12 - Roads & Transport Department	56,207	57,325	73,144	102,783	147,240	191,698	191,298	86,141	142,772	102,551	77,948	70,083	1,299,191	1,222,939	1,290,206	
Vote 13 - Shared Services Department	94	94	94	94	94	94	94	94	94	94	94	94	1,126	1,188	1,253	
Vote 14 - Utility Services Department	1,693,630	1,550,385	1,650,203	1,332,010	1,493,108	1,439,391	1,280,780	1,470,955	1,842,127	1,424,950	1,515,225	1,596,857	18,289,822	19,603,392	20,669,726	
Vote 15 - Other Departments	2,167	2,235	2,614	3,327	4,379	4,294	4,294	4,379	3,327	2,614	2,235	2,167	38,034	43,825	80,521	
<b>Total Revenue by Vote</b>	<b>3,490,232</b>	<b>2,922,845</b>	<b>2,637,106</b>	<b>2,342,995</b>	<b>2,720,569</b>	<b>3,851,287</b>	<b>2,523,536</b>	<b>2,590,594</b>	<b>4,271,604</b>	<b>2,354,086</b>	<b>2,548,843</b>	<b>2,483,244</b>	<b>34,736,942</b>	<b>36,660,482</b>	<b>38,881,540</b>	

Table 2.4.2: Expenditure per vote

Description	Budget Year 2018/19												Medium Term Revenue and Expenditure Framework			
	July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2018/19	Budget Year +1 2019/20	Budget Year +2 2020/21	
<b>Expenditure by Vote to be appropriated</b>																
Vote 1 - Community & Social Development Services Department	35,929	35,929	35,885	35,885	45,947	35,885	35,885	35,885	35,975	35,975	35,975	35,975	441,131	427,430	451,331	
Vote 2 - Economic Development & Spatial Planning Department	44,121	44,121	44,436	44,126	85,449	44,149	44,355	47,325	44,171	44,314	46,936	44,121	577,627	605,861	641,628	
Vote 3 - Emergency Services Department	57,887	58,737	58,115	61,430	87,781	60,712	61,229	58,270	58,828	61,205	58,146	58,788	741,129	787,490	841,612	
Vote 4 - Environment & Agriculture Management Department	119,463	120,013	125,434	123,478	153,181	123,403	123,093	123,093	123,093	123,093	123,108	123,098	1,503,552	1,565,089	1,653,966	
Vote 5 - Group Audit & Risk Department	29,466	29,466	29,466	29,466	33,702	29,466	29,466	29,466	29,466	29,466	29,466	29,466	357,827	372,499	344,195	
Vote 6 - Group Financial Services Department	137,786	137,786	442,904	137,786	161,805	442,904	137,786	137,786	442,904	137,786	137,786	442,904	2,897,921	3,358,651	3,474,409	
Vote 7 - Group Property Management Department	54,536	54,553	54,536	54,536	57,066	54,536	54,536	54,536	54,536	54,536	54,536	54,536	656,980	691,771	726,974	
Vote 8 - Health Department	29,454	67,567	46,897	29,278	45,724	29,454	29,454	29,462	29,454	29,454	29,454	29,454	425,104	447,800	476,036	
Vote 9 - Human Settlement Department	27,277	27,277	27,277	27,277	30,128	27,277	27,277	27,277	27,277	27,277	27,277	27,277	330,173	348,100	367,721	
Vote 10 - Tshwane Metro Police Department	207,499	209,236	203,244	206,982	298,592	207,683	206,903	207,993	209,825	209,007	207,443	206,034	2,580,441	2,737,062	2,917,334	
Vote 11 - Regional Operations & Coordination Department	246,567	248,790	272,404	259,272	346,364	260,017	255,949	252,625	248,602	249,811	250,697	247,419	3,138,517	3,455,145	3,652,629	
Vote 12 - Roads & Transport Department	119,705	150,065	121,792	120,269	147,208	120,362	120,493	119,932	120,167	119,937	120,045	119,747	1,499,742	1,526,405	1,591,839	
Vote 13 - Shared Services Department	127,429	137,572	127,429	127,429	136,631	127,429	127,429	127,429	127,429	127,429	127,429	127,429	1,548,491	1,497,216	1,565,717	
Vote 14 - Utility Services Department	1,425,941	1,530,008	1,656,200	1,089,674	1,110,834	1,063,581	1,016,410	1,041,262	981,860	1,048,773	985,052	1,137,760	14,087,556	14,719,088	15,688,321	
Vote 15 - Other Departments	130,767	137,995	131,436	130,678	181,910	131,147	130,807	130,766	131,814	130,874	130,844	131,548	1,630,786	1,721,661	1,798,996	
<b>Total Expenditure by Vote</b>	<b>2,793,827</b>	<b>2,989,135</b>	<b>3,377,454</b>	<b>2,477,964</b>	<b>2,922,325</b>	<b>2,758,005</b>	<b>2,401,071</b>	<b>2,423,107</b>	<b>2,665,402</b>	<b>2,428,937</b>	<b>2,364,193</b>	<b>2,815,557</b>	<b>32,416,977</b>	<b>34,261,267</b>	<b>36,192,709</b>	
<b>Surplus(Deficit) before assoc.</b>	<b>696,405</b>	<b>(66,291)</b>	<b>(740,348)</b>	<b>(134,969)</b>	<b>(201,755)</b>	<b>1,093,281</b>	<b>122,465</b>	<b>167,487</b>	<b>1,606,203</b>	<b>(74,850)</b>	<b>184,650</b>	<b>(332,313)</b>	<b>2,319,965</b>	<b>2,399,215</b>	<b>2,688,832</b>	
Taxation	45	45	45	45	45	45	45	45	45	45	45	45	535	765	819	
Attributable to minorities													-	-	-	
Share of surplus/ (deficit) of associate													-	-	-	
<b>Surplus(Deficit)</b>	<b>696,361</b>	<b>(66,335)</b>	<b>(740,392)</b>	<b>(135,014)</b>	<b>(201,800)</b>	<b>1,093,237</b>	<b>122,420</b>	<b>167,442</b>	<b>1,606,158</b>	<b>(74,895)</b>	<b>184,605</b>	<b>(332,357)</b>	<b>2,319,430</b>	<b>2,398,450</b>	<b>2,688,013</b>	

## 2.5 BUDGETED MONTHLY CAPITAL EXPENDITURE (MUNICIPAL VOTE)

The table below depicts the budgeted monthly capital expenditure per vote.

Table 2.5.1: Anticipated monthly capital expenditure per vote

Description	Budget Year 2018/19												Medium Term Revenue and Expenditure Framework			
	July	August	Sept.	October	Nov.	Dec.	January	Feb.	March	April	May	June	Budget Year 2018/19	Budget Year +1 2019/20	Budget Year +2 2020/21	
<b>R thousand</b>																
<b>Multi-year expenditure to be appropriated</b>																
R thousand	166	31,926	1,196	7,386	7,386	7,386	7,386	7,386	7,386	7,386	7,386	7,394	5,346	97,730	63,500	156,000
Capital expenditure - Vote	3,191	3,411	3,255	4,653	3,158	8,557	15,849	12,728	16,998	10,866	16,872	13,954	113,492	170,904	40,853	
Multi-year expenditure to be appropriated	180	144	470	680	1,280	1,870	1,424	2,390	3,320	3,330	3,240	2,372	20,700	44,700	23,200	
Vote 1 - Community & Social Development Services Department	-	50	3,250	-	2,125	4,625	650	5,113	8,825	4,150	11,213	11,500	51,500	63,000	36,500	
Vote 2 - Economic Development & Spatial Planning Department	519	(32)	731	1,103	1,522	2,002	2,561	3,232	4,071	5,188	6,861	12,391	40,150	25,150	25,150	
Vote 3 - Emergency Services Department	-	10,000	950	1,643	4,148	9,057	20,452	19,452	9,057	4,148	1,643	950	81,500	17,500	500	
Vote 4 - Environment & Agriculture Management Department	-	-	20	20	20	20	20	2,270	20	270	270	2,270	5,200	5,200	5,200	
Vote 5 - Group Audit & Risk Department	10,715	4,180	5,445	3,710	3,710	4,240	-	-	-	-	-	-	32,000	39,936	20,000	
Vote 6 - Group Financial Services Department	25,423	29,298	38,888	52,842	75,017	87,394	96,029	103,086	109,327	99,058	97,767	123,629	937,758	945,865	960,500	
Vote 7 - Group Property Management Department	-	-	9,775	-	575	1,150	-	-	-	-	-	-	11,500	23,500	30,750	
Vote 8 - Health Department	-	-	120	270	420	420	570	570	720	270	420	420	4,200	6,200	6,200	
Vote 9 - Human Settlement Department	25,937	38,048	54,584	65,818	69,015	71,365	74,393	88,760	110,136	98,174	135,774	162,156	994,160	1,052,686	1,258,402	
Vote 10 - Tshwane Metro Police Department	-	3,000	12,000	17,000	10,500	5,000	9,500	11,500	11,000	25,500	5,000	5,000	115,000	118,000	130,000	
Vote 11 - Regional Operations & Coordination Department	18,650	108,141	145,698	151,114	127,860	125,236	110,426	143,203	153,289	143,253	140,480	90,420	1,457,769	1,383,259	1,395,850	
Vote 12 - Roads & Transport Department	640	375	5,720	3,680	2,875	1,360	3,100	3,450	7,890	7,460	6,500	11,655	54,705	30,235	70,600	
<b>Capital multi-year expenditure sub-total</b>	<b>85,422</b>	<b>228,542</b>	<b>282,102</b>	<b>309,919</b>	<b>309,611</b>	<b>329,683</b>	<b>342,360</b>	<b>403,139</b>	<b>442,040</b>	<b>409,053</b>	<b>433,434</b>	<b>442,062</b>	<b>4,017,365</b>	<b>3,989,635</b>	<b>4,159,704</b>	
<b>Single-year expenditure to be appropriated</b>																
Vote 1 - Community & Social Development Services Department	-	-	-	-	-	-	-	-	-	-	-	300	300,000	300,000	300,000	
Vote 2 - Economic Development & Spatial Planning Department	-	-	-	-	-	-	-	-	-	-	-	350	350,000	350,000	350,000	
Vote 3 - Emergency Services Department	-	-	-	-	-	-	-	-	-	-	-	-	-	0	0	0
Vote 4 - Environment & Agriculture Management Department	-	-	-	-	-	-	-	-	-	-	-	-	0	0	0	
Vote 5 - Group Audit & Risk Department	-	-	-	-	-	-	-	-	-	-	-	-	0	0	0	
Vote 6 - Group Financial Services Department	-	-	-	-	-	-	2,500	2,500	-	-	-	-	5,000,000	0	0	
Vote 7 - Group Property Management Department	-	-	-	-	-	-	-	-	-	-	-	-	0	0	0	
Vote 8 - Health Department	-	-	-	-	-	-	-	-	-	-	-	-	0	0	0	
Vote 9 - Human Settlement Department	-	-	-	-	-	-	-	-	-	-	-	-	0	0	0	
Vote 10 - Tshwane Metro Police Department	-	-	-	-	-	-	-	-	-	-	-	-	0	0	0	
Vote 11 - Regional Operations & Coordination Department	-	-	-	-	-	-	-	-	-	-	-	-	0	0	0	
Vote 12 - Roads & Transport Department	-	-	-	-	-	-	-	-	-	-	-	-	0	0	0	
<b>Capital single-year expenditure sub-total</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>2,500</b>	<b>2,500</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>650</b>	<b>5,650</b>	<b>650,000</b>	<b>650,000</b>	
<b>Total Capital Expenditure</b>	<b>85,422</b>	<b>228,542</b>	<b>282,102</b>	<b>309,919</b>	<b>309,611</b>	<b>329,683</b>	<b>344,860</b>	<b>405,639</b>	<b>442,040</b>	<b>409,053</b>	<b>433,434</b>	<b>442,712</b>	<b>4,023,015</b>	<b>3,990,285</b>	<b>4,160,354</b>	

The table below depicts the budgeted monthly cash flow.

Table 2.5.2: Budgeted monthly cash flow

MONTHLY CASH FLOWS	Budget Year 2018/19												Medium Term Revenue and Expenditure Framework			
	R thousand	July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2018/19	Budget Year +1 2019/20	Budget Year +2 2020/21
<b>Cash Receipts By Source</b>																
Property rates	530,651	532,297	562,784	490,091	601,513	455,682	514,923	557,695	596,811	481,809	622,668	545,068	6,491,991	6,881,511	7,294,402	
Service charges - electricity revenue	1,087,155	977,075	1,029,984	787,184	849,101	825,955	735,871	860,584	1,095,505	865,437	972,711	1,023,642	11,110,204	11,832,368	12,478,769	
Service charges - water revenue	322,575	331,198	357,406	301,595	350,469	308,148	258,495	326,850	437,317	327,406	303,350	359,275	3,984,082	4,203,207	4,434,383	
Service charges - sanitation revenue	87,257	84,331	90,803	77,467	90,781	85,781	78,754	81,292	107,832	75,307	80,168	49,728	989,502	1,043,925	1,101,341	
Service charges - refuse revenue	119,860	115,544	126,173	113,102	124,975	110,561	114,683	124,225	135,225	123,087	121,417	60,718	1,389,572	1,465,349	1,545,944	
Service charges - other	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Rental of facilities and equipment	12,716	12,716	12,716	12,716	12,716	12,716	12,716	12,716	12,716	12,716	12,716	12,716	152,593	172,987	206,546	
Interest earned - external investments	11,112	11,112	11,112	11,112	11,112	11,112	11,112	11,112	11,112	11,112	11,112	11,112	133,342	140,656	148,398	
Interest earned - outstanding debtors	54,025	41,300	41,300	41,300	43,640	41,300	41,300	44,900	41,300	41,300	44,900	41,300	517,861	548,126	578,273	
Dividends received	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Fines, penalties and forfeits	58,767	2,694	30,729	30,729	30,729	30,729	30,729	30,732	30,729	30,729	30,729	30,729	368,755	389,036	410,433	
Licences and permits	4,963	4,963	4,963	4,963	4,963	4,963	4,963	4,963	4,963	4,963	4,963	4,963	59,551	62,827	66,282	
Agency services	582	582	582	582	582	582	582	582	582	582	582	582	6,981	6,108	6,510	
Transfer receipts - operational	898,141	519,778	27,979	73,646	51,662	1,304,770	67,898	52,859	1,322,647	40,234	40,234	40,234	4,440,081	4,625,822	4,982,119	
Other revenue	118,332	96,036	93,716	94,281	94,281	94,281	92,925	93,942	94,734	94,395	94,847	94,847	1,156,618	1,220,080	1,280,586	
<b>Cash Receipts by Source</b>	<b>3,306,138</b>	<b>2,729,625</b>	<b>2,390,247</b>	<b>2,038,767</b>	<b>2,266,523</b>	<b>3,286,579</b>	<b>1,964,949</b>	<b>2,202,450</b>	<b>3,891,473</b>	<b>2,109,075</b>	<b>2,340,396</b>	<b>2,274,912</b>	<b>30,801,134</b>	<b>32,592,002</b>	<b>34,533,986</b>	
<b>Other Cash Flows by Source</b>																
Transfer receipts - capital	32,500	41,413	89,682	180,123	310,862	430,113	431,149	314,177	180,423	89,896	41,822	56,615	2,198,735	2,233,164	2,404,502	
Transfers and subsidies - capital (monetary allocations) (National / Provincial Departmental Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporations, Higher Educational Institutions) & Transfers and subsidies - capital (in-kind - all)	150	190	411	828	1,443	978	978	1,443	828	411	190	150	8,000	-	-	
Proceeds on disposal of PPE	0	0	104	104	104	104	104	104	104	104	104	310	1,242	1,312	1,312	
Short term loans	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Borrowing long term/financing	21,993	27,815	60,313	121,408	212,423	295,457	295,457	215,510	127,859	64,585	28,978	28,202	1,500,000	1,300,000	1,300,000	
Increase (decrease) in consumer deposits	-	-	699	699	699	699	699	699	699	699	699	2,098	8,391	8,559	8,730	
Decrease (increase) in non-current debtors	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Decrease (increase) other non-current receivables	(22)	(22)	(22)	(22)	(22)	(22)	(22)	(22)	(22)	(22)	(22)	(22)	(269)	(49)	148	
Decrease (increase) in non-current investments	-	-	1,646	1,646	1,646	1,646	1,646	1,646	1,646	1,646	1,646	4,938	19,751	(14,758)	(31,600)	
<b>Total Cash Receipts by Source</b>	<b>3,360,758</b>	<b>2,799,021</b>	<b>2,543,079</b>	<b>2,343,552</b>	<b>2,793,677</b>	<b>4,015,553</b>	<b>2,694,959</b>	<b>2,736,007</b>	<b>4,203,009</b>	<b>2,266,353</b>	<b>2,413,812</b>	<b>2,367,204</b>	<b>34,536,985</b>	<b>36,120,231</b>	<b>38,217,079</b>	

MONTHLY CASH FLOWS	Budget Year 2018/19												Medium Term Revenue and Expenditure Framework		
	R thousand	July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2018/19	Budget Year +1 2019/20
<b>Cash Payments by Type</b>															
Employee related costs	791,986	791,986	791,986	791,986	791,986	791,986	791,986	791,986	791,986	791,986	791,986	791,986	9,503,832	10,082,668	10,513,862
Remuneration of councillors	163,096	163,096	163,096	163,096	163,096	163,096	163,096	163,096	163,096	163,096	163,096	(1,661,263)	132,797	140,765	149,211
Finance charges	14,206	14,206	319,325	14,206	14,206	319,325	14,206	14,206	319,325	14,206	14,206	319,325	1,390,948	1,543,627	1,733,317
Bulk purchases	1,175,966	1,261,266	1,253,627	811,256	788,822	785,210	736,457	764,177	731,677	798,708	732,940	887,762	10,727,870	11,412,247	12,039,920
Bulk purchases	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Other materials	50,249	55,706	122,523	66,547	66,905	68,914	64,010	61,497	51,504	52,064	51,239	54,059	765,218	804,490	839,756
Contracted services	251,433	311,760	341,059	278,413	293,987	279,792	280,813	280,091	256,944	258,140	263,288	225,163	3,320,884	3,516,016	3,847,916
Transfers and grants - other municipalities	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Transfers and grants - other	4,381	4,381	4,337	4,337	4,337	4,337	4,337	4,337	4,427	4,427	4,427	4,427	52,495	55,598	55,598
Other expenditure	233,312	267,651	272,390	240,620	247,368	237,428	239,079	237,329	237,219	238,149	236,391	265,296	2,952,234	2,632,953	2,733,582
<b>Cash Payments by Type</b>	<b>2,684,630</b>	<b>2,870,053</b>	<b>3,268,343</b>	<b>2,370,463</b>	<b>2,370,709</b>	<b>2,650,089</b>	<b>2,293,985</b>	<b>2,316,720</b>	<b>2,556,179</b>	<b>2,320,778</b>	<b>2,257,574</b>	<b>886,755</b>	<b>28,846,278</b>	<b>30,188,365</b>	<b>31,913,162</b>
<b>Other Cash Flows/Payments by Type</b>															
Capital assets	29,114	74,318	161,150	334,827	576,435	789,276	789,111	577,037	331,928	166,201	76,117	76,461	3,981,975	3,948,283	4,117,907
Repayment of borrowing	88,564	88,564	88,564	88,564	88,564	88,564	88,564	88,564	88,564	88,564	88,564	88,564	1,062,774	1,201,096	1,431,616
Other Cash Flows/Payments	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Cash Payments by Type</b>	<b>2,802,308</b>	<b>3,032,936</b>	<b>3,518,058</b>	<b>2,793,854</b>	<b>3,035,708</b>	<b>3,527,930</b>	<b>3,171,661</b>	<b>2,982,321</b>	<b>2,976,671</b>	<b>2,575,543</b>	<b>2,422,256</b>	<b>1,051,780</b>	<b>33,891,027</b>	<b>35,337,743</b>	<b>37,462,685</b>
<b>NET INCREASE/(DECREASE) IN CASH HELD</b>	<b>558,449</b>	<b>(233,915)</b>	<b>(974,979)</b>	<b>(450,302)</b>	<b>(242,031)</b>	<b>487,623</b>	<b>(476,701)</b>	<b>(246,314)</b>	<b>1,226,337</b>	<b>(309,189)</b>	<b>(8,444)</b>	<b>1,315,423</b>	<b>645,958</b>	<b>782,487</b>	<b>754,394</b>
Cash/cash equivalents at the month/year begin:	2,332,806	2,891,256	2,657,340	1,682,362	1,232,060	990,029	1,477,652	1,000,951	754,637	1,980,974	1,671,785	1,663,341	2,332,806	2,978,764	3,761,252
Cash/cash equivalents at the month/year end:	2,891,256	2,657,340	1,682,362	1,232,060	990,029	1,477,652	1,000,951	754,637	1,980,974	1,671,785	1,663,341	2,978,764	2,978,764	3,761,252	4,515,646

## **SECTION 3: SDBIP SCORECARD**

This section covers the SDBIP of the City as will be measured in the quarterly performance report to ensure that the indicators contained here are assisting to achieve the deliverables captured in the 2017–2021 IDP and its subsequent 2018/19 review, which was approved by Council on 31 May 2018. The scorecard has aligned the strategic pillars as discussed in Chapter 2 of the approved IDP as well as the key performance areas contained in the 2018/19 IDP scorecard.

### **MFMA Circular 88 indicators**

**Appendix 1** to this document contains the MFMA Circular 88 indicators which are prescribed and allow for uniform reporting to the various national and provincial departments. This is the first year in which these are phased into the SDBIP. A number of indicators already exist in the IDP and SDBIP and are reported on. It should however be noted that these cannot be seen purely as performance indicators, but as a combination of performance indicators and reporting indicators that the City can only perform after the end of the financial year and one cannot necessarily set targets for them.

In certain cases that City also does not gather, or does not have the capacity to gather, data to be able to report on certain indicators and a number of systems must be developed and put into operation to gather and analyze the required information. The indicators are therefore included to comply with the National Treasury Circular and the process will mature over time as the City reports accordingly.

## City of Tshwane SDBIP indicators for 2018/19

The following table reflects the alignment between the strategic pillars contained in the approved IDP with the key performance areas, IDP indicators in the IDP scorecard and the 2018/19 SDBIP scorecard indicators.

**Table 3.1: IDP/SDBIP alignment**

Strategic Pillar	Key Performance Area	IDP Indicator	SDBIP Indicator
Pillar 1: A City that facilitates economic growth and job creation	Job-intensive Economic Growth	No of new income-earning opportunities facilitated by the City	No of new income-earning opportunities facilitated by the City
Pillar 1: A City that facilitates economic growth and job creation	Job-intensive Economic Growth	Rand value investment attracted to the city (annual)	Rand value investment facilitated by the City (annual)
Pillar 1: A City that facilitates economic growth and job creation	Job-intensive Economic Growth	Support to youth cooperatives through youth cooperative programmes/initiatives	Support to youth cooperatives through youth cooperative programmes/initiatives
Pillar 2: A City that cares for residents and promotes inclusivity	Health and Social Development	Percentage of City of Tshwane clinics providing mother and child health services	% of City of Tshwane PHC fixed clinics providing immunisation for children under 1 year of age
Pillar 2: A City that cares for residents and promotes inclusivity	Health and Social Development	Percentage of City of Tshwane clinics providing mother and child health services	% of City of Tshwane PHC fixed clinics implementing the PMTCT programme
Pillar 2: A City that cares for residents and promotes inclusivity	Health and Social Development	Percentage of City of Tshwane clinics providing mother and child health services	% of City of Tshwane PHC fixed clinics providing HIV testing facilities for pregnant women
Pillar 2: A City that cares for residents and promotes inclusivity	Health and Social Development	No of indigent households supported by the City through its Indigent Policy	No of indigent households supported by the City through its Indigent Policy
Pillar 3: A City that delivers excellent services and protects the environment	Provision of Basic Services and Maintenance (Formal)	Percentage of households in formal areas with access to water (metered connections)	No of households in formal areas with access to water (metered connections)
Pillar 3: A City that delivers excellent services and protects the environment	Provision of Basic Services and Maintenance (Formal)	Percentage of households in formal areas with access to water (metered connections)	No of service stands provided with water reticulation (Housing and Human Settlements Dept.)
Pillar 3: A City that delivers excellent services and protects the environment	Provision of Basic Services and Maintenance (Formal)	Percentage of formalised areas provided with weekly waste removal services	No of formalised areas provided with weekly waste removal services
Pillar 3: A City that delivers excellent services and protects the environment	Provision of Basic Services and Maintenance (Formal)	Percentage of households with access to sanitation	No of households with access to sanitation
Pillar 3: A city that delivers excellent services and protects the environment	Provision of Basic Services and Maintenance (Formal)	Percentage of households with access to sanitation	No of serviced stands provided with sewer reticulation (Housing and Human Settlements Dept)
Pillar 3: A City that delivers excellent services and protects the environment	Provision of Basic Services and Maintenance (Formal)	Percentage of formal households with access to electricity	No of completed houses electrified to eradicate backlog

Strategic Pillar	Key Performance Area	IDP Indicator	SDBIP Indicator
Pillar 3: A City that delivers excellent services and protects the environment	Provision of Basic Services and Maintenance (Formal)	Percentage of formal households with access to electricity	No of new electricity connections provided
Pillar 3: A City that delivers excellent services and protects the environment	Mobility Optimisation	Percentage of required municipal storm water drainage network provided	Km of required municipal storm water drainage network provided
Pillar 3: A City that delivers excellent services and protects the environment	Mobility Optimisation	Percentage of roads provided to the required standard (km)	Km of roads provided to the required standard
Pillar 3: A City that delivers excellent services and protects the environment	Mobility Optimisation	Percentage of roads provided to the required standard (km)	Km of roads constructed (Housing and Human Settlements Dept)
Pillar 3: A City that delivers excellent services and protects the environment	Mobility Optimisation	Percentage of completed TRT bus lanes constructed	Km of completed TRT bus lanes constructed
Pillar 3: A City that delivers excellent services and protects the environment	Upgrading and Development of Informal Settlements	Percentage of informal settlements with access to rudimentary water services	No of informal settlements with access to rudimentary water services
Pillar 3: A City that delivers excellent services and protects the environment	Upgrading and Development of Informal Settlements	Percentage of informal settlements with access to rudimentary sanitation services	No of informal settlements with access to rudimentary sanitation services
Pillar 3: A City that delivers excellent services and protects the environment	Upgrading and Development of Informal Settlements	No of informal settlements formalised	No of informal settlements formalised
Pillar 3: A City that delivers excellent services and protects the environment	Financial Management	Percentage reduction of non-revenue water (NRW)	% reduction of non-revenue water (NRW) over
Pillar 3: A City that delivers excellent services and protects the environment	Financial Management	Percentage average of annual non-revenue energy (NRE) (annual)	% average of annual non-revenue energy (NRE) (annual)
Pillar 4: A City that keeps residents safe	Public Safety	Percentage of reduction in safety incidents (annual)	No of fire incidents reported and responded to
Pillar 4: A City that keeps residents safe	Public Safety	Percentage of reduction in safety incidents (annual)	No of rescue incidents reported and responded to
Pillar 4: A City that keeps residents safe	Public Safety	Percentage of compliance with the required attendance times for structural firefighting incidents	Percentage of compliance with the required attendance times for structural firefighting incidents
Pillar 4: A City that keeps residents safe	Public Safety	Percentage of compliance with the required attendance times for dispatched Priority 1 emergency medical incidents	Percentage of compliance with the required attendance times for dispatched Priority 1 emergency medical incidents
Pillar 4: A City that keeps residents safe	Public Safety	Number of municipal critical infrastructure plans that are in place to deal with impending and actual disasters	No of municipal critical infrastructure plans that are in place to deal with impending and actual disasters
Pillar 4: A City that keeps residents safe	Public Safety	Percentage of increase in interventions to root out crime and related incidents (annual)	No of by-law policing operations/interventions executed to contribute to a reduction in by-law transgressions



Strategic Pillar	Key Performance Area	IDP Indicator	SDBIP Indicator
Pillar 4: A City that keeps residents safe	Public Safety	Percentage of increase in interventions to root out crime and related incidents (annual)	No of crime prevention operations/interventions executed to contribute to a reduction of crime throughout Tshwane
Pillar 4: A City that keeps residents safe	Public Safety	Percentage of increase in interventions to root out crime and related incidents (annual)	No of road policing operations/interventions executed in order to comply with the road safety plan (road policing)
Pillar 5: A City that is open, honest and responsive	Financial Management	Percentage of financial targets met (regulated targets = cost coverage, debt coverage and percentage of service debtors to revenue)	% service debtors to revenue
Pillar 5: A City that is open, honest and responsive	Financial Management	Percentage of financial targets met (regulated targets = cost coverage, debt coverage and percentage of service debtors to revenue)	% debt coverage
Pillar 5: A City that is open, honest and responsive	Financial Management	Percentage of financial targets met (regulated targets = cost coverage, debt coverage and percentage of service debtors to revenue)	Cost coverage ratio

## DRAFT 2018/19 SDBIP SCORECARD

**Table 3.2: 2018/19 SDBIP scorecard**

Strategic pillar	Department	Indicator	Projected baseline for 2017/18	Target 2018/19	2018/19 quarterly targets				Definition of the indicator
					Q1	Q2	Q3	Q4	
Pillar 3: A City that delivers excellent services and protects the environment	Utility Services Department: Water and Sanitation	Number of households in formal areas with access to water (new metered connections)	4 500 new connections for the year	10 000 new connections for the year	2 700	2 500	2 200	2 600	This indicator measures water meter connections installed, as applied for by consumers, and water meter connections installed to respond to new developments. It also addresses backlogs.
Pillar 3: A City that delivers excellent services and protects the environment	Human Settlements	Number of households in formal areas with access to water (new metered connections)	2 300	2 617	-	-	-	2 617	This indicator measures water meter connections installed as part of the housing programme in the provision of serviced sites.
Pillar 3: A City that delivers excellent services and protects the environment	Environment and Agriculture Management	Percentage of formalised areas provided with weekly waste removal services	100% (2 338 areas)	100%	100%	100%	100%	100%	This indicator measures the waste removal services provided to households in townships in accordance with the City's Geographical Information System (GIS) listings.
Pillar 3: A City that delivers excellent services and protects the environment	Utility Services Department: Water and Sanitation	Number of households with access to sanitation (new sanitation connections)	961 new connections for the year	783 new connections for the year	-	50	250	483	This indicator measures sanitation connections installed, as applied for by consumers, and water meter connections installed to respond to new developments. It

Strategic pillar	Department	Indicator	Projected baseline for 2017/18	Target 2018/19	2018/19 quarterly targets				Definition of the indicator
					Q1	Q2	Q3	Q4	
									also addresses backlogs.
Pillar 3: A City that delivers excellent services and protects the environment	Human Settlements	Number of households with access to sanitation (new sanitation connections)	1 350	3 257	-	-	-	3 257	This indicator measures sanitation connections installed as part of the housing programme in the provision of serviced sites.
Pillar 3: A City that delivers excellent services and protects the environment	Utility Services Department: Electricity and Energy	No of completed houses electrified to eradicate backlog	5 700	5 200	800 connections	1 300 connections	1 500 connections	1 600 connections	This indicator measures the access to electricity provided by the City as part of the Electricity for All (EFA) programme.
Pillar 3: A City that delivers excellent services and protects the environment	Utility Services Department: Electricity and Energy	No of new electricity connections provided	1 850	1 600	300 connections	400 connections	400 connections	500 connections	This indicator measures the access to electricity provided by the City through formal connections to households in formal settlements on application in accordance with the town planning definition.
Pillar 3: A City that delivers excellent services and protects the environment	Roads and Transport	Km of required municipal storm water drainage network provided	20 km for the year	20 km for the year	-	2	6	12	This indicator measures the km of storm water drainage network provided against the total storm water backlog of 1 780 km as determined in 2015/16.

Strategic pillar	Department	Indicator	Projected baseline for 2017/18	Target 2018/19	2018/19 quarterly targets				Definition of the indicator
					Q1	Q2	Q3	Q4	
Pillar 3: A City that delivers excellent services and protects the environment	Roads and Transport	Km of road provided to the required standard	15 km for the year	26 km for the year	0	0	9	17	This indicator measures the km of road provided to the required standard against the total roads backlog of 3 036 km as determined in 2015/16.
Pillar 3: A City that delivers excellent services and protects the environment	Roads and Transport	Km of completed Tshwane Rapid Transit bus lanes constructed	1,8 km for the year	1,5 km for the year	-	-	-	1,5 km for the year	Bus lanes are physically segregated lanes that are for the exclusive use of Tshwane Rapid Transit vehicles. This indicator only measures the length of bus lanes to be constructed and completed. It measures the percentage of the completed works.
Pillar 3: A City that delivers excellent services and protects the environment	Human Settlements	Km of road and storm water network provided to the required standard	27 km	32 km	-	-	-	32 km	This indicator measures the km of road and storm water network provided as part of the housing programme to provide sites and services.
Pillar 3: A City that delivers excellent services and protects the environment	Regional Operations and Coordination	No of informal settlements with access to rudimentary water services	134 informal settlements	134 informal settlements	134 informal settlements	134 informal settlements	134 informal settlements	134 informal settlements	This indicator measures the number of informal settlements receiving rudimentary water services through water tankers, JoJo tanks or communal standpipes.
Pillar 3: A City that delivers	Regional Operations and	No of informal settlements with access to rudimentary	67 informal settlements	67 informal settlements	67 informal settlements	67 informal settlements	67 informal settlements	67 informal settlements	This indicator only measures access to sanitation through

Strategic pillar	Department	Indicator	Projected baseline for 2017/18	Target 2018/19	2018/19 quarterly targets				Definition of the indicator
					Q1	Q2	Q3	Q4	
excellent services and protects the environment	Coordination	sanitation services							chemical toilets in informal settlements provided and serviced by the City.
Pillar 3: A City that delivers excellent services and protects the environment	Human Settlements	No of informal settlements formalised	7	8	-	-	-	8	This indicator measures formalisation in accordance with the City's formalisation programme.
Pillar 1: A City that facilitates economic growth and job creation	Community and Social Development Services	No of new income-earning opportunities facilitated by the City	23 000 for the year	25 000 for the year	8 000	4 000	5 000	8 000	New work opportunities created through the implementation of capital and operational projects. These work opportunities are created through the EPWP when City departments implement their capially or operationally funded projects, and beneficiaries are remunerated a minimum wage.
Pillar 1: A City that facilitates economic growth and job creation	Economic Development and Spatial Planning	Rand value investment facilitated by the City (annual)	R2,4 billion for the year	R2,6 billion for the year	-	-	-	R2,6 billion	This indicator reflects the rand value of investments realised in terms of private sector investment in Tshwane as a result of investment facilitation initiatives by the City. (The landing of investments during a specific financial year resulting from

Strategic pillar	Department	Indicator	Projected baseline for 2017/18	Target 2018/19	2018/19 quarterly targets				Definition of the indicator
					Q1	Q2	Q3	Q4	
									investors/developers investing in Tshwane.)
Pillar 1: A City that facilitates economic growth and job creation	Economic Development and Spatial Planning	Support to youth cooperatives through youth cooperative programmes/initiatives	257 for the year	270 for the year	60	75	70	65	This indicator measures the support provided to the youth cooperative programmes/initiatives.
Pillar 2: A City that cares for residents and promotes inclusivity	Health	% of City of Tshwane PHC fixed clinics providing immunisation for children under 1 year of age	100%	100%	100%	100%	100%	100%	This indicator measures the percentage of City of Tshwane clinics providing immunisation services to children under 1 year of age.
Pillar 2: A City that cares for residents and promotes inclusivity	Health	% of City of Tshwane PHC fixed clinics implementing the PMTCT programme	100%	100%	100%	100%	100%	100%	This indicator measures the percentage of City of Tshwane clinics providing prevention of mother to child transmission of HIV (PMTCT) services.
Pillar 2: A City that cares for residents and promotes inclusivity	Health	% of City of Tshwane PHC fixed clinics providing HIV-testing facilities for pregnant women	100%	100%	100%	100%	100%	100%	This indicator measured the percentage of City of Tshwane clinics providing HIV-testing facilities for pregnant women.
Pillar 4: A City that keeps residents	Community and Social Development Services	Number of indigent households supported by the City through its social packages	4 000 additional households for the year	4 000 additional households for the year	1 200	1 200	800	800	This indicator measures the number of additional households registered

Strategic pillar	Department	Indicator	Projected baseline for 2017/18	Target 2018/19	2018/19 quarterly targets				Definition of the indicator
					Q1	Q2	Q3	Q4	
safe									on the City's Indigent Register.
		Number of indigent households exited from the Indigent Register	2 000 households	2 000 households to be exited from the register	500	500	500	500	This indicator measures the number of households that exited the City's Indigent Register as a result of their improved economic position.
Pillar 4: A City that keeps residents safe	Emergency Services	Percentage of compliance to the required attendance times for structural firefighting incidents	New	Attend to 75% of structural fires in built-up areas within 14 minutes or less from time of call	75%	75%	75%	75%	This indicator measures the response times of the City to structural fires in built-up areas in the city.
Pillar 4: A City that keeps residents safe	Emergency Services	Percentage of compliance with the required attendance times for Priority 1 emergency medical incidents	New	Attend to 65% of Priority 1 calls in built-up areas within 15 minutes or less from time of call	65%	65%	65%	65%	This indicator measures the response times of the City to Priority 1 emergency medical incidents.
Pillar 4: A City that keeps residents safe	Emergency Services	No of municipal Critical Infrastructure Contingency Plans (CICPs) that are in place to deal with impending and actual disasters	New	4 approved CICPs	1	1	1	1	This indicator measures the number of approved Critical Infrastructure Contingency Plans to deal with impending and actual disasters.
Pillar 4: A City that keeps	Tshwane Metro Police	No of by-law policing operations/interventions executed to reduce by-	384	388	97	97	97	97	This indicator refers to interventions related to by-law policing

Strategic pillar	Department	Indicator	Projected baseline for 2017/18	Target 2018/19	2018/19 quarterly targets				Definition of the indicator
					Q1	Q2	Q3	Q4	
residents safe		law transgressions							conducted by the Tshwane Metro Police Department in efforts to increase public safety.
Pillar 4: A City that keeps residents safe	Tshwane Metro Police	No of crime prevention operations/interventions executed to contribute to a reduction of crime throughout Tshwane	1 540	1 555	388	389	389	389	This indicator refers to interventions related to crime prevention interventions conducted by the Tshwane Metro Police Department in efforts to increase public safety.
Pillar 4: A City that keeps residents safe	Tshwane Metro Police	No of road policing operations/interventions executed in order to comply with the road safety plan (road policing)	628	634	158	158	159	159	This indicator refers to interventions related to road policing interventions conducted by the Tshwane Metro Police in order to comply with the road safety plan.
Pillar 5: A City that is open, honest and responsive	Group Financial Services	% cash/cost coverage	1,0%	1,5%	1,15%	1,2%	1,25%	1,5%	The City's financial targets are set out in the MTREF. This indicator measures the cost coverage, debt coverage and service debtors to revenue.
		% capital cost	15%	14%	3,75%	7,50%	11,25%	14%	
		% service charges and property rates to revenue	25%	25%	27%	26,25%	25,50%	25%	
Pillar 5: A City that is open, honest and responsive	Utility Services Department: Water and Sanitation	Percentage reduction of non-revenue water over five years	25,4%	24,06%	24,4%	24,3%	24,2%	24,06%	This indicator refers to the reduction of non-revenue water as measured by the City. Water losses are a component of non-revenue water.
Pillar 5: A City that is open, honest and responsive	Utility Services Department: Electricity and Energy	Percentage average of annual non-revenue energy	≤16%	≤14%	16,6%	15,0%	15,4%	≤14%	This indicator measures the total percentage of non-revenue energy, which consists of technical



Strategic pillar	Department	Indicator	Projected baseline for 2017/18	Target 2018/19	2018/19 quarterly targets				Definition of the indicator
					Q1	Q2	Q3	Q4	
									losses and unaccounted-for electricity out of the total energy distributed.

## SECTION 4: SERVICE DELIVERY BREAKDOWN

This section covers the service delivery breakdown per City of Tshwane department against the approved capital projects for 2018/19 as contained in the IDP and the MTREF.

**Table 4.1: 2018/19 capital projects per department**

Department	Project name	Strategic pillar	Project objective	Ward	Annual delivery target			Annual delivery target	Budget Q1 2018	Milestone Q1 2018			Budget Q1 2018	Milestone Q2 2018	Budget Q2 2018	Milestone Q3 2018			Budget Q3 2018	Milestone Q4 2018	Budget Q4 2018	Phases
					Budget 2018/19	Budget 2019/20	Budget 2020/21			Budget Q2 2018	Budget Q3 2018	Budget Q4 2018										
City Manager	(712449) Insurance replacements (CTMM contribution)	5. A City that is open, honest and responsive	Infrastructure project: Replacement and procurement of insurance of assets Tshwane-wide	Citywide	R30,000,000	R15,000,000	R15,000,000	Replacement of capital assets damaged beyond repair or stolen, whose claims were settled and must be reinstated to ensure that service delivery to the City of Tshwane and community is not affected.	R760,555	Replacement of capital assets damaged beyond repair or stolen, whose claims were settled and must be reinstated to ensure that service delivery to the City of Tshwane and community is not affected.	R3,293,039	Replacement of capital assets damaged beyond repair or stolen, whose claims were settled and must be reinstated to ensure that service delivery to the City of Tshwane and community is not affected.	R7,229,563	Replacement of capital assets damaged beyond repair or stolen, whose claims were settled and must be reinstated to ensure that service delivery to the City of Tshwane and community is not affected.	R18,716,843	Replacement of capital assets damaged beyond repair or stolen, whose claims were settled and must be reinstated to ensure that service delivery to the City of Tshwane and community is not affected.	Procurement					

Department	Project name	Strategic pillar	Project objective	Ward	Budget 2018/19	Budget 2019/20	Budget 2020/21	Annual delivery target	Budget Q1 2018	Milestone Q1 2018	Budget Q2 2018	Milestone Q2 2018	Budget Q3 2018	Milestone Q3 2018	Budget Q4 2018	Milestone Q4 2018	Phases
City Manager	(712450) Insurance replacements	5. A City that is open, honest and responsive	Infrastructure project: Procurement and replacement of vehicle insurance Tshwane-wide	Administrative	R10,000,000	R10,000,000	R10,000,000	Replacement of vehicles stolen, written off in accidents or hijacked, whose claims were settled and must be reinstated to ensure that service delivery to the City of Tshwane and community is not affected.	R442,255	Replacement of vehicles stolen, written off in accidents or hijacked, whose claims were settled and must be reinstated to ensure that service delivery to the City of Tshwane and community is not affected.	R1,289,498	Replacement of vehicles stolen, written off in accidents or hijacked, whose claims were settled and must be reinstated to ensure that service delivery to the City of Tshwane and community is not affected.	R2,589,573	Replacement of vehicles stolen, written off in accidents or hijacked, whose claims were settled and must be reinstated to ensure that service delivery to the City of Tshwane and community is not affected.	R5,678,673	Replacement of vehicles stolen, written off in accidents or hijacked, whose claims were settled and must be reinstated to ensure that service delivery to the City of Tshwane and community is not affected.	Procurement
City Manager	Capital Funded from Operating	5. A City that is open, honest and responsive	Capital funded from operating: Region 3	Administrative	R150,000	R150,000	R150,000	Procurement of office furniture and equipment	R15,000	Procurement of office furniture and equipment	R45,000	Procurement of office furniture and equipment	R45,000	Procurement of office furniture and equipment	R45,000	Procurement of office furniture and equipment	Procurement

Department	Project name	Strategic pillar	Project objective	Ward	Budget 2018/19	Budget 2019/20	Budget 2020/21	Annual delivery target	Budget Q1 2018	Milestone Q1 2018	Budget Q2 2018	Milestone Q2 2018	Budget Q3 2018	Milestone Q3 2018	Budget Q4 2018	Milestone Q4 2018	Phases
City Manager	(713091) Upgrade of existing Studios located at Premos	5. A City that is open, honest and responsive	Upgrading studios located at TLMA	Citywide	R4,000,000	R0	R0	To be able to broadcast to the City's departments as well the community via the clinics, libraries and licensing departments and customer care centres	R0	Procurement process	R0	Appointment of a service provider	R4,000,000	Upgrade of the main studio	R0	Installing screens in public areas and municipal buildings	Project completed
City Manager	(714013) Capital movables	5. A City that is open, honest and responsive	Procurement of office furniture and equipment	Administrative	R200,000	R200,000	R200,000	Procurement of office machines and equipment	R20,000	Procurement of office machines and equipment	R60,000	Procurement of office machines and equipment	R60,000	Procurement of office machines and equipment	R60,000	Procurement of office machines and equipment	Procurement
City Manager	(712533) (VPUU) Construction of Skills Centre, Mamelodi East	1. A City that facilitates economic growth and job creation	Construction of a skills centre	10	R0	R10,000,000	R0	No budget	R0	No budget	R0	No budget	R0	No budget	R0	No budget	No budget
City Manager	(712533) (VPUU) Mamelodi East walkways	3. A City that delivers excellent services and protects the environment	Roads and storm water infrastructure project: Upgrading of sidewalks in Mamelodi	10	R15,000,000	R0	R0	Construction and upgrading of walkways to prevent violence through urban upgrading in Mamelodi East	R0	Bid evaluation and appointment of service provider	R300,000	E-procurement, EPWP process, construction: Site preparation and clearance Construction of 2% of sidewalks	R4,200,000	Construction: Site preparation and clearance Construction of 40% of sidewalks, 15% landscaping, 10% installation or upgrade of street lighting	R10,500,000	Construction: Site preparation and clearance Construction of 80% of sidewalks; 100% installation of street furniture and landscaping, 100% installation or upgrade of street lighting Practical completions/close-out report	Project completed

Department	Project name	Strategic pillar	Project objective	Ward	Annual delivery target			Annual delivery target	Milestone Q1 2018		Milestone Q2 2018		Milestone Q3 2018		Milestone Q4 2018		Phases
					Budget 2018/19	Budget 2019/20	Budget 2020/21		Budget Q1 2018	Budget Q2 2018	Budget Q3 2018	Budget Q4 2018					
City Manager	(712533) Construction of roads and walkways in Olievenhoutbosch (City funding)	3. A City that delivers excellent services and protects the environment	Infrastructure project: Bulk supply and conversion of access road (Class 5), flooding backlog and bridge	77	R0	R0	R15,000,000	No budget	R0	No budget	R0	No budget	R0	No budget	R0	No budget	No budget
City Manager	(712533) Tsosoloso Programme: Mamelodi West walkways	3. A City that delivers excellent services and protects the environment	Construction of Mamelodi walkways	Citywide	R7,105,000	R19,635,000	R55,000,000	Neighbourhood Development Partnership Grant (NPDG to be determined by National Treasury)	R0	Project details to be confirmed by National Treasury	R0	Project details to be confirmed by National Treasury	R0	Project details to be confirmed by National Treasury	R7,105,000	Project details to be confirmed by National Treasury	Design/planning
City Manager	(712930) Capital movables	5. A City that is open, honest and responsive	Procurement of office furniture and equipment	Administrative	R100,000	R100,000	R100,000	Procurement of furniture and equipment	R10,000	Procurement of furniture and equipment	R30,000	Procurement of furniture and equipment	R30,000	Procurement of furniture and equipment	R30,000	Procurement of furniture and equipment	Procurement
Community and Social	(712948) Social development centre in Hammanskraal	2. A City that cares for residents and promotes inclusivity	Social facilities infrastructure project: Construction, development and implementation of community centre	49	R10,730,000	R0	R0	Payments of outstanding amount for financial years 2017–2019	R10,730,000	Payments of outstanding amount for financial year 2017–2019	R0	Project complete	R0	Project complete	R0	Project complete	Project completed

Department	Project name	Strategic pillar	Project objective	Ward	Annual delivery target			Annual delivery target	Budget Q1 2018	Milestone Q1 2018		Milestone Q2 2018		Milestone Q3 2018		Milestone Q4 2018		Phases
					Budget 2018/19	Budget 2019/20	Budget 2020/21			Budget Q1 2018	Budget Q2 2018	Budget Q3 2018	Budget Q4 2018					
Community and Social Development Services	(712954) Social development centre in Winterveld	2. A City that cares for residents and promotes inclusivity	Social facilities infrastructure project: Construction, development and implementation of community centre at Winterveld	94	R10,000,000	R0	R0	Payments of outstanding amount for financial years 2017–2019	R10,000,000	Payments of outstanding amount for financial years 2017–2019	Project complete	Project complete	Project complete	Project complete	Project complete	Project completed		
Community and Social Development	(712955) Social development centre in Mabopane	2. A City that cares for residents and promotes inclusivity	Social facilities infrastructure project: Construction, development and implementation of community centre at Mabopane	21	R10,000,000	R0	R0	Payments of outstanding amount for financial years 2017–2020	R10,000,000	Payments of outstanding amount for financial years 2017–2020	Project complete	Project complete	Project complete	Project complete	Project complete	Project completed		
Community and Social	(711439) Solomon Mahlangu Freedom Square	2. A City that cares for residents and promotes inclusivity	Social facilities infrastructure project: Construction of heritage centre in Mamelodi	38	R0	R0	R30,000,000	No budget	R0	No budget	No budget	No budget	No budget	No budget	No budget	No budget		
Community and Social	(711442) Upgrading of museums/historical buildings	2. A City that cares for residents and promotes inclusivity	Social facilities infrastructure project: Upgrading of museums in Pretoria Central	58,80	R0	R5,000,000	R0	No budget	R0	No budget	No budget	No budget	No budget	No budget	No budget	No budget		

Department	Project name	Strategic pillar	Project objective	Ward	Budget 2018/19	Budget 2019/20	Budget 2020/21	Annual delivery target	Milestone Q1 2018	Milestone Q2 2018	Milestone Q3 2018	Milestone Q4 2018	Phases
					Budget Q1 2018	Budget Q2 2018	Budget Q3 2018	Budget Q4 2018					
Community and Social Development Services	(712773) Capital funded from operating (capital moveables)	5. A City that is open, honest and responsive	Non-infrastructure project: Acquiring of 5 000 units; purchasing books and IT equipment and furniture for Es'kia Mphahlele Library (main library)	Citywide	R10,300,000	R10,800,000	R11,300,000	Provincial library grant for library books, furniture and ITC equipment	Procurement of library books, IT equipment and library furniture	Procurement of library books, IT equipment and library furniture	Procurement of library books, IT equipment and library furniture	Procurement of library books, IT equipment and library furniture	Procurement
Community and Social	(712911) New Eersterus Library	2. A City that cares for residents and promotes inclusivity	Social facilities infrastructure project: Construction of library at Stinkwater/New Eersterus	13,95	R0	R10,000,000	R0	No budget	No budget	No budget	No budget	No budget	No budget
Community and Social	(712915) Upgrading of Caledonian Stadium (Inner City Park)	2. A City that cares for residents and promotes inclusivity	Social infrastructure project: Upgrading of 4 ha sports stadium in the inner city (Ward 81)	81	R35,000,000	R0	R0	Upgrading of the existing multipurpose stadium (one unit)	Procurement of contractor	Site establishment, initial ground works, clearing of site	Upgrading of existing buildings, ground works, excavation for basic services	Upgrading of existing buildings, ground works, excavation for basic services	Construction
Community and Social	(712916) Upgrade of Refilwe Stadium	2. A City that cares for residents and promotes inclusivity	Social facilities infrastructure project: Upgrading of 5 ha sport stadium in Refilwe	100	R20,000,000	R18,000,000	R0	Upgrading of the existing multipurpose stadium	Procurement of contractor	Site establishment, initial ground works	Ground works, foundations for buildings	Ground works, construction of buildings	Construction
Community and Social	(712917) Upgrade of Ekangala Stadium	2. A City that cares for residents and promotes inclusivity	Infrastructure project: Upgrading	104	R0	R0	R30,000,000	No budget	No budget	No budget	No budget	No budget	No budget

Department	Project name	Strategic pillar	Project objective	Ward	Budget 2018/19	Budget 2019/20	Budget 2020/21	Annual delivery target	Milestone Q1 2018	Milestone Q2 2018	Milestone Q3 2018	Milestone Q4 2018	Phases
					Budget Q1 2018	Budget Q2 2018	Budget Q3 2018	Budget Q4 2018					
Community and Social Development	(712941) Greening of sports fields	2. A City that cares for residents and promotes inclusivity	Social facilities infrastructure project: Construction of 5 ha multipurpose sport facilities in Stinkwater and Rethabiseng	Citywide	R2,000,000	R20,000,000	R30,000,000	Construction of 2 new basic multipurpose sport facilities with synthetic pitches per annum	Site identification and feasibility	Site identification and feasibility	Surveying and detail planning	Surveying and detail planning	Design/planning
Community and Social	(713068) Lotus Gardens Library	2. A City that cares for residents and promotes inclusivity	Social facilities infrastructure project: Construction of library in Lotus Gardens	7	R0	R0	R12,000,000	No budget	No budget	No budget	No budget	No budget	No budget
Community and Social	(713069) Lusaka Multipurpose Sport Facility	2. A City that cares for residents and promotes inclusivity	Social facilities infrastructure project: Construction of 5 ha sport facility in Mamelodi East	17	R0	R0	R20,000,000	No budget	No budget	No budget	No budget	No budget	No budget
Community and Social	(713070) New Mayville Library	2. A City that cares for residents and promotes inclusivity	Social facilities infrastructure project: Construction of a library in Mayville	54	R0	R0	R11,000,000	No budget	No budget	No budget	No budget	No budget	No budget
Community and Social	(714011) Lusaka Library	2. A City that cares for residents and promotes inclusivity	Social facilities infrastructure project: Construction of a library in Lusaka	17	R0	R0	R12,000,000	No budget	No budget	No budget	No budget	No budget	No budget



Department	Project name	Strategic pillar	Project objective	Ward	Annual delivery target			Annual delivery target	Milestone Q1 2018		Milestone Q2 2018		Milestone Q3 2018		Milestone Q4 2018		Phases
					Budget 2018/19	Budget 2019/20	Budget 2020/21		Budget Q1 2018	Budget Q2 2018	Budget Q3 2018	Budget Q4 2018					
Community Safety	(711455) Renovation and upgrading of facilities	4. A City that keeps residents safe	Emergency service infrastructure project: Upgrading of facilities Tshwane-wide	Citywide	R6,000,000	R10,000,000	R10,000,000	Payment of professional fees for Stage 1 to 6 of the project Payment to contractor for project deliverable completed	R210,000	Request for the appointment of a principal agent for Stage 1: Project inception and Stage 2: Concept designs	R810,000	Stage 3: Detailed design; Stage 4: Documentation and procurement; Stage 5: Site establishment by contractors. Implementation of project deliverables. Professional fee payments for construction supervision.	R2,010,000	Implementation of project deliverable by contractors. Professional fee payments for construction supervision.	R2,970,000	Implementation of project deliverables by contractors. Professional fee payments for construction supervision. Stage 6: Project completion and site handover	Project completed
Community Safety	(712587) Emergency services tools and equipment	4. A City that keeps residents safe	Emergency service non-infrastructure project: Acquiring essential tools and equipment to enable the department to execute work in various specialist fields: Central Fire Station	60	R2,500,000	R2,500,000	R2,500,000	Draft and approval of tender specifications. Follow tender process. Appointment of vendors. Supply and delivery of purchased goods.	R0	Draft and approval of tender specifications. Tenders to serve at the Bid Specifications Committee. Tenders to be advertised and closure of adverts. Evaluation of bids received. Tenders to serve at the Bid Evaluation Committee.	R800,000	Tenders to serve at the Bid Adjudications Committee. Approval and issue of appointment letters to approved vendors. Link of approved contracts on the E-Procurement System. Creation of requisitions and issue of purchase orders to vendors. Delivery of goods purchased. Processing of tax invoices and bar-coding of goods received.	R900,000	Processing of tax invoices and bar-coding of goods received	R800,000	Processing of tax invoices and bar-coding of goods received	Project completed
Community Safety	(712765) Capital movables	4. A City that keeps residents safe	Procurement of office furniture and equipment	60	R200,000	R200,000	R200,000	Procurement of office machines and equipment	R20,000	Procurement of office machines and equipment	R60,000	Procurement of office machines and equipment	R60,000	Procurement of office machines and equipment	R60,000	Procurement of office machines and equipment	Procurement

Department	Project name	Strategic pillar	Project objective	Ward	Budget 2018/19	Budget 2019/20	Budget 2020/21	Annual delivery target	Milestone Q1 2018	Milestone Q2 2018	Milestone Q3 2018	Milestone Q4 2018	Phases
Community Safety	(713052) Construction of Emergency Services Station Mamelodi 1	4. A City that keeps residents safe	Construction of a fully equipped emergency services station.	28,6	R12,000,000	R32,000,000	R0	Payment of professional fees for completion of detailed drawings, documentation and procurement and construction supervision. Payment to contractor for work done.	Payment of professional fees: Review of detailed drawings. Payment of professional fees: Approval of detailed drawings. Documentation and procurement.	Payment of professional fees: Appointment of contractor. Site establishment by contractor. Payment of professional fees: Construction supervision.	Payment of professional fees: Construction supervision. Payment to contractor for work done.	Payment of professional fees: Construction supervision. Payment to contractor for work done.	Construction
Community Safety	(713081) Construction of a new emergency services station (Klipfontein)	4. A City that keeps residents safe	Emergency service infrastructure project: Construction of emergency service facility at Klipfontein	39	R0	R0	R5,000,000	No budget	No budget	No budget	No budget	No budget	No budget
Community Safety	(713082) Purchase of a new emergency services incident reporting system	4. A City that keeps residents safe	System for the management of emergency calls	60	R0	R0	R2,500,000	No budget	No budget	No budget	No budget	No budget	No budget
Community Safety	(713083) Urban regeneration of Wonderboom Emergency Services Station	4. A City that keeps residents safe	Emergency service infrastructure project: Refurbishment of emergency service facility at Wonderboom	50	R0	R0	R3,000,000	No budget	No budget	No budget	No budget	No budget	No budget

Department	Project name	Strategic pillar	Project objective	Ward	Annual delivery target			Annual delivery target	Milestone Q1 2018		Milestone Q2 2018		Milestone Q3 2018		Milestone Q4 2018		Phases
					Budget 2018/19	Budget 2019/20	Budget 2020/21		Budget Q1 2018	Budget Q2 2018	Budget Q3 2018	Budget Q4 2018					
Community Safety	Policing equipment	4. A City that keeps residents safe	Safety and security non-infrastructure project: Procurement	Citywide	R11,500,000	R23,500,000	R30,750,000	Procurement of ± 1 300 x handheld TETRA radios	R9,775,000	Procurement of ± 1 300 x handheld TETRA radios	R1,725,000	Procurement of equipment depending on VAT rebate	R0	Project complete	R0	Project complete	Project completed
Customer Relation	(713025) CRM departmental furniture and equipment	5. A City that is open, honest and responsive	Supply and replacement of office furniture and suppliers	Citywide	R1,000,000	R0	R0	Procurement of office high-back chairs, boardroom chairs, desks	R300,000	Procurement of office high-back chairs, boardroom chairs, desks	R350,000	Procurement of office high-back chairs, boardroom chairs, desks	R250,000	Procurement of office high-back chairs, boardroom chairs, desks	R100,000	Procurement of office high-back chairs, boardroom chairs, desks	Procurement
Customer Relation Management	(713027) CRM departmental IT equipment	5. A City that is open, honest and responsive	ICT requirements: Procurement of IT-related systems, consumables and equipment	Citywide	R2,000,000	R0	R0	Procurement of desktops, projectors, projector screens, lamination machines, printers, paper binders	R600,000	Procurement of desktops, projectors, projector screens, lamination machines, printers, paper binders	R600,000	Procurement of desktops, projectors, projector screens, lamination machines, printers, paper binders	R400,000	Procurement of desktops, projectors, projector screens, lamination machines, printers, paper binders	R400,000	Procurement of desktops, projectors, projector screens, lamination machines, printers, paper binders	Procurement
Customer Relation Management	(713028) SAP CRM Contact Centre optimisation	5. A City that is open, honest and responsive	ICT non-infrastructure: Procurement, upgrading, maintenance and optimisation of the current call centre SAP CRM system	57	R17,000,000	R0	R0	Purchase of system and software licensing for the customer care contact centres	R5,100,000	Purchase of system and software licensing for the customer care contact centres	R6,460,000	Purchase of system and software licensing for the customer care contact centres	R5,440,000	Purchase of system and software licensing for the customer care contact centres	R0	Project complete	Project completed

Department	Project name	Strategic pillar	Project objective	Ward	Budget 2018/19	Budget 2019/20	Budget 2020/21	Annual delivery target	Budget Q1 2018	Milestone Q1 2018	Budget Q2 2018	Milestone Q2 2018	Budget Q3 2018	Milestone Q3 2018	Budget Q4 2018	Milestone Q4 2018	Phases
Customer Relation	(714012) Capital moveables	5. A City that is open, honest and responsive	Procurement of office furniture and equipment	Administrative	R100,000	R100,000	R100,000	Procurement of carpet vacuum cleaners (5), gazebos (2), furniture and other equipment (2)	R45,000	Procurement of carpet vacuum cleaners (5)	R55,000	Procurement of gazebos (2), furniture and other equipment (2)	R0	Complete	R0	Project complete	Project completed
Economic Development and	(700574) Rosslyn Urban Realm upgrade and multimodal interchange	1. A City that facilitates economic growth and job creation	Precinct/nodal upgrade	4	R26,000,000	R28,011,000	R39,899,000	Upgrade Rosslyn area by means of construction of sidewalks or walkways (12 km)	R6,240,000	Construction of walkways dependent on appointment process of panel in 2017/18	R6,240,000	1 km construction of walkways/upgrade of sidewalks and related activities, dependent on appointment of contractor	R6,240,000	5 km construction of walkways/ upgrade of sidewalks and related activities, dependent on appointment of contractor	R7,280,000	6 km construction of walkways/upgrade of sidewalks and related activities, dependent on appointment of contractor	Project completed
Economic Development and Spatial Planning	(710276) Upgrading and extension of market facilities	1. A City that facilitates economic growth and job creation	Environmental management infrastructure project: Upgrading and extension of facilities	60	R6,500,000	R0	R0	Completed tender documentation for new rocker bins and fencing of sales areas, completed data centre, upgraded road surfaces on the market premises, installed new emergency generator for Hall A	R292,500	Completed specifications and BOQ for rocker bins, fencing of sales areas, and new data centre, approval of defective road surfaces	R260,000	Tender evaluation and recommendation for new rocker bins and data centre, approved requisitions for road resurfacing	R97,500	Appointment of contractors for new data centre, rocker bins and sales area fencing. Work commenced on new data centre. Resurfaced identified road surfaces.	R5,850,000	Completed data centre; delivered 10 rocker bins	Procurement

Department	Project name	Strategic pillar	Project objective	Ward	Annual delivery target			Annual delivery target	Milestone Q1 2018		Milestone Q2 2018		Milestone Q3 2018		Milestone Q4 2018		Phases
					Budget 2018/19	Budget 2019/20	Budget 2020/21		Budget Q1 2018	Budget Q2 2018	Budget Q3 2018	Budget Q4 2018					
Economic Development and Spatial Planning	(712751) Capital funded from operating budget (City Planning & Development)	5. A City that is open, honest and responsive	Non-infrastructure project: Operation, procurement, replacement, implementation, acquisition, installation and renewal of procurement of assets with a lifespan >1 year at Isivuno House: Operational assets for day-to-day operations	58	R350,000	R350,000	R350,000	Non-infrastructure project: Operation, procurement, replacement, implementation, acquisition, installation and renewal of procurement of assets with a lifespan >1 year at Isivuno House: Operational assets for day-to-day operations	R350,000	Procurement process	R0	Procurement process	R0	Invoice received: Procurement of office machines and equipment	R0	Invoice received: Procurement of office machines and equipment	Procurement
Economic Development	(712827) Specialised vehicles	5. A City that is open, honest and responsive	0	Administrative	R4,000,000	R0	R0	Delivery of vehicles	R0	Requesting quotations	R0	Awaiting delivery	R4,000,000	Awaiting delivery	R0	Delivery of vehicles	Procurement

Department	Project name	Strategic pillar	Project objective	Ward	Budget 2018/19	Budget 2019/20	Budget 2020/21	Annual delivery target	Budget Q1 2018	Milestone Q1 2018	Budget Q2 2018	Milestone Q2 2018	Budget Q3 2018	Milestone Q3 2018	Budget Q4 2018	Milestone Q4 2018	Phases
					R0	R0	R0	R0	R0	R0	R0	R0	R0	R0	R0	R0	R0
Economic Development and Spatial Planning	(712868) Upgrading of the market trading system	1. A City that facilitates economic growth and job creation	Development of a new sales system	60	R5,000,000	R3,000,000	R0	New emergency generator system in Hall A; new emergency generator for the server room at the new data centre; extended Wi-Fi system for the management building; new servers for the sales system; new switches for the sales system; new MPLS for the redundancy network; new thin terminals for the sales system	R0	Completed purchase orders for thin terminals, MPLS, switches and servers Approved TAR for generators and thin terminals	R0	Bid Specification Committee approval of generators, thin terminals; completed procurement process for servers, switches and Wi-Fi equipment	R1,700,000	Installed Wi-Fi, thin terminals; servers and switches received	R3,300,000	Installed generators	Project completed
Economic Development	(712902) Bronkhorstspuit informal traders market	1. A City that facilitates economic growth and job creation	To provide infrastructure for the informal marketer	105	R0	R0	R400,000	No budget	R0	No budget	R0	No budget	R0	No budget	R0	No budget	No budget
Economic Development	(712971) Cullinan marketing and trading stalls	1. A City that facilitates economic growth and job creation	To formalise informal traders in Cullinan	100	R0	R0	R201,000	No budget	R0	No budget	R0	No budget	R0	No budget	R0	No budget	No budget
Economic Development and	(712977) Business Process Outsourcing (BPO) Park – IT	1. A City that facilitates economic growth and job creation	Job creation, investment attraction, skills and infrastructure development, SMME development	49	R3,000,000	R0	R0	Installation of IT cabling at Building 2 (Tshwane BPO Park)	R0	Installation dependent on the reinstatement of construction	R0	Installation dependent on the reinstatement of construction, procurement process	R2,460,000	Installation of IT cables	R540,000	Installation of IT cables dependent on construction progress and budget availability	Construction

Department	Project name	Strategic pillar	Project objective	Ward	Budget 2018/19	Budget 2019/20	Budget 2020/21	Annual delivery target	Milestone Q1 2018	Budget Q1 2018	Milestone Q2 2018	Budget Q2 2018	Milestone Q3 2018	Budget Q3 2018	Milestone Q4 2018	Budget Q4 2018	Phases
Economic Development and Spatial Planning	(712977) Business Process Outsourcing (BPO) Park construction	1. A City that facilitates economic growth and job creation	Plant and equipment infrastructure project: Refurbishment, bulk supply, construction, installation, development, electrification and procurement of 23,0279 ha Business Process Outsourcing Park at Hammanskraal	49	R43,912,650	R2,989,000	R0	Phase 1: Construction continuation of Building 2 (ground, 1 <sup>st</sup> and 2 <sup>nd</sup> floor): Bulk services installations (continued), roads, parking, building trades and finishes	Project continuation: Construction dependent on project reinstatement, and appointment of a principal agent	R0	Project continuation: Construction dependent on project reinstatement, and appointment of a principal agent, site re-establishment	R5,269,518	Construction of Building 2 and external works	R20,419,382	Construction of Building 2 external works, and parking construction	R18,223,750	Construction
Economic Development and	(712988) Informal trade market (inner city)	1. A City that facilitates economic growth and job creation	Construction of an integrated informal trading and public transport facility	58	R0	R117,000,000	R0	No budget	No budget	R0	No budget	R0	No budget	R0	No budget	No budget	No budget

Department	Project name	Strategic pillar	Project objective	Ward	Budget 2018/19	Budget 2019/20	Budget 2020/21	Annual delivery target	Milestone Q1 2018	Milestone Q2 2018	Milestone Q3 2018	Milestone Q4 2018	Phases
									Budget Q1 2018	Budget Q2 2018	Budget Q3 2018	Budget Q4 2018	
Economic Development and Spatial Planning	(713023) Inner city regeneration: Civic and Northern Gateway precincts	1. A City that facilitates economic growth and job creation	Redevelopment of Northern Gateway precinct and related functions	58	R12,261,050	R9,783,400	R0	Redevelopment of Northern Gateway precinct and related functions by means of walkways or sidewalks (6 km)	Construction of walkways dependent on appointment of a panel in 2017/2018	Construction of walkways dependent on appointment of a panel in 2017/2018	Construction of walkways dependent on appointment of a panel in 2017/2018	Construction of walkways dependent on appointment of a panel in 2017/2018	Project completed
Economic Development	(713084) Lalela Monument	1. A City that facilitates economic growth and job creation	Freedom of expression platform	58,60	R6,500,000	R0	R0	Complete basic Lalela Monument construction	Implementation Phase 2: Granite work commissioning and artwork design	Implementation Phase 2: Granite work completion and artwork design completion	Implementation Phase 2: Artwork design Stage 1 commissioning	Implementation Phase 2: Completion of granite work and artwork Stage 1	Phase completed
Economic Development	(713085) Marabastad informal traders formalisation	1. A City that facilitates economic growth and job creation	To formalise the Marabastad informal trading market	58	R0	R8,500,000	R0	No budget	No budget	No budget	No budget	No budget	No budget
Economic Development and Land	(713086) Plan-printing equipment	5. A City that is open, honest and responsive	Plant and equipment infrastructure project: Installation of plan-printing equipment and accessories	58	R1,500,000	R0	R0	Plant and equipment infrastructure project: Procurement of plan-printing equipment and accessories	Bid Specification Committee and advertisement	Public invitation	Purchase order generated: Supply PO to vender	Project completed	Procurement



Department	Project name	Strategic pillar	Project objective	Ward	Annual delivery target			Annual delivery target	Milestone Q1 2018		Milestone Q2 2018		Milestone Q3 2018		Milestone Q4 2018		Phases
					Budget 2018/19	Budget 2019/20	Budget 2020/21		Budget Q1 2018	Budget Q2 2018	Budget Q3 2018	Budget Q4 2018					
Economic Development and	(713087) Surveying equipment: New technology replacement (terrestrial scanners UAV-drone and surveying GPS receivers – Trimble units)	5. A City that is open, honest and responsive	Plant and equipment infrastructure project: Procurement of surveying equipment	58	R4,500,000	R0	R0	Plant and equipment infrastructure project: Procurement of surveying equipment	R0	R0	R4,500,000	Purchase order sent: Received invoice and awaiting delivery	R0	Project completed	Project completed		
Economic Development	Furniture and office equipment	5. A City that is open, honest and responsive	Procurement of office furniture and equipment	58	R318,000	R1,620,907	R352,811	Procurement of office furniture and equipment	R31,800	R95,400	R95,400	Procurement of office furniture and equipment	R95,400	Procurement of office furniture and equipment	Procurement		
Environment and Agriculture Management	(711562) Atmospheric pollution monitoring network	3. A City that delivers excellent services and protects the environment	Environmental management infrastructure project: Establishment, installation, procurement and repair Tshwane-wide and in Region 1 to 7	29	R500,000	R4,000,000	R0	NOx and O3 instruments for Ekandustria and Booyens; Met instruments for Pta West	R0	R500,000	R0	Delivery and installation of instruments	R0	Issue of final completion certificate	Issue of final completion certificate	Project completed	
Environment and Agriculture	(712090) Ramps for skip bins citywide	3. A City that delivers excellent services and protects the environment	Waste management	Citywide	R1,000,000	R0	R0	Construction of ramps at waste storage sites citywide	R0	R0	R0	Approval of designs and governance processes, project resumption	R0	Construction to commence	Construction to be completed, payment done in 3 phases (30, 30 and 40%)	Project completed	
Environment and Agriculture	(712094) Upgrade waste depots and workshops citywide	3. A City that delivers excellent services and protects the environment	Waste management	Citywide	R4,000,000	R0	R0	Construction works (repairs, renovations of buildings and structures)	R0	R0	R2,000,000	Appointment of service providers and commencement of construction works Phase 1 at waste depot identified as a priority	R2,000,000	Construction works and completion of Phase 1, inspection, issue of certificate and 50% payment of project	Construction works and completion of Phase 2, inspection, issue of certificate and final payment of project	Project completed	

Department	Project name	Strategic pillar	Project objective	Ward	Budget 2018/19	Budget 2019/20	Budget 2020/21	Annual delivery target	Budget Q1 2018	Milestone Q1 2018	Budget Q2 2018	Milestone Q2 2018	Budget Q3 2018	Milestone Q3 2018	Budget Q4 2018	Milestone Q4 2018	Phases
Environment and Agriculture	(712736) Fencing off spruit areas citywide (ecologically sensitive and insecure areas)	3. A City that delivers excellent services and protects the environment	Environmental management infrastructure project: Rehabilitation of ecologically sensitive landscapes	50	R2,750,000	R2,750,000	R4,000,000	Protect ecological sensitive nature areas (fencing of 3 spruit areas)	R0	Planning, determination of needs and specifications	R0	Approvals and SCM processes	R1,237,500	Fencing of Apies River, Wonderboom Nature Area and Apies River/Jumbo Rally	R1,512,500	Fencing of Walkerspruit and Austin Roberts Nature Reserve	Project completed
Environment and Agriculture	(712750) Capital movables	5. A City that is open, honest and responsive	Procurement of office furniture and equipment	Administrative	R500,000	R500,000	R500,000	Procurement of furniture and office equipment: 6 resort and nature reserve facilities	R0	Determination of needs and planning	R0	Approval of requests and procurement	R500,000	Delivery of equipment and furniture to 6 facilities	R0	Project completed	Procurement

Department	Project name	Strategic pillar	Project objective	Ward	Budget 2018/19	Budget 2019/20	Budget 2020/21	Annual delivery target	Budget Q1 2018	Milestone Q1 2018	Budget Q2 2018	Milestone Q2 2018	Budget Q3 2018	Milestone Q3 2018	Budget Q4 2018	Milestone Q4 2018	Phases
Environment and Agriculture Management	(712826) Upgrade of infrastructure at Booysens Nursery	3. A City that delivers excellent services and protects the environment	Upgrading the security infrastructure at Booysens Nursery: Phased construction of a 1,651 m fence; guardhouse at the main office block for better monitoring and control of those entering and leaving the nursery; installation of a CCTV camera surveillance system with monitoring done in the guardhouse; upgrade and installation of new security lighting along the roads and boundary of the nursery; creation of a safe zone around the main office block and the poison store and bathrooms to control movement of personnel and prevent theft or damage to assets in the night.	55	R3,500,000	R0	R0	Metre of security wall constructed as well as a guardhouse +- 100 m²	R0	Planning of the project, drawing of the plans and approval of the plans	R0	Tendering process of compiling specifications to appoint a contractor	R700,000	Purchasing process and the initiation of the construction process	R2,800,000	Construction and completion of the construction of the wall and the guardhouse	Project completed

Department	Project name	Strategic pillar	Project objective	Ward	Budget 2018/19	Budget 2019/20	Budget 2020/21	Annual delivery target	Budget Q1 2018	Milestone Q1 2018	Budget Q2 2018	Milestone Q2 2018	Budget Q3 2018	Milestone Q3 2018	Budget Q4 2018	Milestone Q4 2018	Phases
					R0	R3,000,000	R3,000,000	No budget	R0	No budget	R0	No budget	R0	No budget	R0	No budget	No budget
Environment and Agriculture Management	(712983) Extension of Ga-Rankuwa Cemetery	3. A City that delivers excellent services and protects the environment	Environmental management infrastructure project: Expansion and upgrading of cemeteries at Sjambok Zijn Oude Kraal 258 JR	30	R0	R3,000,000	R3,000,000	No budget	R0	No budget	R0	No budget	R0	No budget	R0	No budget	No budget
Environment and Agriculture	(713024) Upgrading of security infrastructure at resorts and reserves	3. A City that delivers excellent services and protects the environment	Upgrading of security (fencing and entrance buildings) at reserves and resorts	City Wide	R7,000,000	R9,000,000	R0	Upgrade of security infrastructure and entrance buildings at 11 resorts and 4 nature areas	R0	Planning	R0	Supply chain management process, tender documentation	R2,800,000	Tender recommendations, installation of fences, gates, boom gates and gate motors	R4,200,000	Installation of burglar proofing, alarm system, intercom system and back-up power	Project completed
Environment and Agriculture Management	(713040) Furniture and equipment for overnight accommodation at resorts	3. A City that delivers excellent services and protects the environment	Environmental management infrastructure project: Procurement of furniture and equipment for Moretele Resort and Sibande Street	Citywide	R500,000	R250,000	R1,000,000	Replace equipment and furniture at overnight accommodation (2 facilities)	R0	Planning and determination of needs and specification	R0	SCM process and appointment of vendor	R0	Delivery of furniture and equipment to two facilities (Ga-Mothakga Resort and Rooihuiskraal Resort)	R500,000	Payment and close-out report	Project completed
Environment and Agriculture	(713041) New forklift for Ga-Rankuwa Buy-back Centre (recycling centre)	3. A City that delivers excellent services and protects the environment	Operating machine for moving recycling materials in the buy-back centre	30	R0	R300,000	R0	No budget	R0	No budget	R0	No budget	R0	No budget	R0	No budget	No budget

Department	Project name	Strategic pillar	Project objective	Ward	Annual delivery target			Annual delivery target	Milestone Q1 2018		Milestone Q2 2018		Milestone Q3 2018		Milestone Q4 2018		Phases
					Budget 2018/19	Budget 2019/20	Budget 2020/21		Budget Q1 2018	Budget Q2 2018	Budget Q3 2018	Budget Q4 2018					
Environment and Agriculture	(713042) Upgrade visitor infrastructure at nature reserves and resorts	3. A City that delivers excellent services and protects the environment	Environmental management infrastructure project: Upgrading of nature reserves and resorts and Tshwane-wide	Citywide	R0	R5,000,000	R5,000,000	No budget	R0	No budget	R0	No budget	R0	No budget	R0	No budget	No budget
Environment and Agriculture	(713043) Development of waste transfer stations	3. A City that delivers excellent services and protects the environment	Erection of fence at the Bronkhorstspuit transfer station	102,105	R5,000,000	R10,000,000	R0	Establishment and development of a multipurpose waste transfer facility/storage	R300,000	Description of statutory permissions and approvals required to proceed with work associated with the package; processing EIA and site design drawings	R0	Description of statutory permissions and approvals required to proceed with work associated with the package; EIA and site design drawings processes in progress	R0	Supply chain processes: Request for appointment of a service provider (submission of specifications)	R4,700,000	Construction works resume: Install services	Project completed
Environment and Agriculture Management	(713044) Provision of burial facilities: Hatherley Cemetery	3. A City that delivers excellent services and protects the environment	Boundary wall on eastern side of Hatherley Cemetery	16	R6,500,000	R15,000,000	R6,000,000	Expansion of Centurion Cemetery, upgrading of Rebecca Street Crematorium and provision of an access road for Tshwane North Cemetery	R0	Design and approval of the project scope	R3,250,000	Installation of palisade fence at Centurion Cemetery	R3,250,000	Upgrading of roads at Tshwane North Cemetery	R0	Final account and payment: Hand-over of the projects	Project completed
Environment and Agriculture	(713045) Provision of waste containers	3. A City that delivers excellent services and protects the environment	Procurement and distribution of 240-ℓ household bins in Region 1 to 7, and provision of recycling bins as per assessment	Citywide	R12,000,000	R1,200,000	R9,000,000	Procurement and distribution of 240-ℓ household bins in Region 1 to 7, and provision of recycling bins as per assessment	R3,000,000	Distribution of 4 285 bins citywide	R3,000,000	Distribution of 4 285 bins citywide	R3,000,000	Distribution of 4285 bins City wide	R3,000,000	Distribution of 4 285 bins citywide	Procurement

Department	Project name	Strategic pillar	Project objective	Ward	Annual delivery target			Annual delivery target	Budget Q1 2018	Milestone Q1 2018	Budget Q2 2018	Milestone Q2 2018	Budget Q3 2018	Milestone Q3 2018	Budget Q4 2018	Milestone Q4 2018	Phases
					Budget 2018/19	Budget 2019/20	Budget 2020/21										
Environment and Agriculture Management	(713046) Upgrade of access control at waste disposal sites	3. A City that delivers excellent services and protects the environment	Installation of access control gates and upgrading of ablation facilities at Bronkhorstspuit landfill site; erect 2 <sup>nd</sup> phase of fence at Hatherley landfill site	102,40	R5,500,000	R7,000,000	R0	R0	Planning, specifications and supply chain management process	R0	Finalisation of SCM processes and recruitment of EPWP workers	R0	Commencement of construction at Menlo Park and Waltloo garden refuse sites	R5,500,000	Upgraded access control at Menlo Park and Waltloo garden refuse sites	Project completed	
Environment and Agriculture Management	(713089) Rehabilitation of wetlands	3. A City that delivers excellent services and protects the environment	Environmental management infrastructure project: Rehabilitation of 60 oxygen traps in wetlands between Hennops River catchment area and The Reeds	Citywide	R2,750,000	R5,000,000	R3,000,000	R0	Planning, specifications and supply chain management process	R0	Planning, specifications and supply chain management process	R1,100,000	Installation of gabion structures and oxygen traps	R1,650,000	Installation of gabion structures and oxygen traps, clearing of alien plants, installation of information boards (3)	Construction	
Environment and Agriculture Management	(713090) Soshanguve Agricultural Village	3. A City that delivers excellent services and protects the environment	Environmental management infrastructure project: Development, expansion and rehabilitation between Molefe Makinta and Tshwaganang Street	94	R0	R0	R5,000,000	R0	No budget	R0	No budget	R0	No budget	R0	No budget	Project completed	

Department	Project name	Strategic pillar	Project objective	Ward	Annual delivery target			Annual delivery target	Milestone Q1 2018		Milestone Q2 2018		Milestone Q3 2018		Milestone Q4 2018		Phases
					Budget 2018/19	Budget 2019/20	Budget 2020/21		Budget Q1 2018	Budget Q2 2018	Budget Q3 2018	Budget Q4 2018					
Financial Services	(712444) Buildings and equipment (security at the stores)	5. A City that is open, honest and responsive	Plant and equipment infrastructure project: Upgrading of buildings and equipment (security at the stores)	Administrative	R0	R10,000,000	R0	No budget	R0	No budget	R0	No budget	R0	No budget	R0	No budget	No budget
Financial Services	(712755) Capital movables	5. A City that is open, honest and responsive	Non-infrastructure project: Procurement of movable assets at BKS Building, 373 Pretorius Street	Citywide	R500,000	R500,000	R500,000	Procurement of furniture and equipment	R50,000	Procurement of furniture and equipment	R150,000	Procurement of furniture and equipment	R150,000	Procurement of furniture and equipment	R150,000	Procurement of furniture and equipment	Procurement
Financial Services	(712961) BPC and SCOA	5. A City that is open, honest and responsive	Infrastructure project: Development, alteration and procurement of the system citywide	Citywide	R10,000,000	R0	R0	Going live with new mSCOA SAP-aligned system	R10,000,000	Going live with new mSCOA SAP-aligned system	R0	Project completed	R0	Project completed	R0	Project completed	Project completed
Financial Services	(712997) Handheld terminals and battery chargers	5. A City that is open, honest and responsive	Plant and equipment infrastructure project: Procurement of handheld terminals and battery chargers	Administrative	R5,000,000	R1,000,000	R0	Purchasing of 150 handheld terminals and battery chargers citywide	R0	Tender processes within the supply chain	R0	Creation of WBS Level 3 number	R5,000,000	Recreation of requisition and obtaining a purchase order	R0	Delivery, testing and barcoding	Project completed
Financial Services	(713038) Treasury management system	5. A City that is open, honest and responsive	Installation of a Treasury management system	Administrative	R6,000,000	R6,000,000	R0	Software for Treasury Section within Group Finance	R0	Tender process	R0	Creation of WBS Level 3	R6,000,000	Creation of requisition	R0	Testing	Project completed

Department	Project name	Strategic pillar	Project objective	Ward	Budget 2018/19	Budget 2019/20	Budget 2020/21	Annual delivery target	Budget Q1 2018	Milestone Q1 2018	Budget Q2 2018	Milestone Q2 2018	Budget Q3 2018	Milestone Q3 2018	Budget Q4 2018	Milestone Q4 2018	Phases
Financial Services	(713062) Renovation of cashier points	5. A City that is open, honest and responsive	Repair of cashier points	Administrative	R5,000,000	R0	R0	Renovate and reinforce cashier points to upgrade security	R0	Supply chain process	R0	Appointment letter and creation of WBS	R5,000,000	Installation of new 50 new cameras in the cashier department	R0	All safes are delivered and all cameras are working once installed	Project completed
Financial Services	(713063) Turnaround of municipal water service: Reduction of water losses	5. A City that is open, honest and responsive	Repairs to prevent water losses	58	R60,000,000	R0	R0	Assessment of infrastructure condition	R900,000	Supply chain management process, tender documentation	R14,697,930	Appointment of a service provider	R37,811,196	Development of a strategy	R6,590,874	Project plan to be submitted by the appointed supplier	Design/planning
Group Human Capital	(712953) Tshwane Leadership and Management Academy (citywide)	5. A City that is open, honest and responsive	Plant and equipment infrastructure project: Procurement of training machinery	Citywide	R8,000,000	R0	R0	Upgrade of security features, installation of air conditioners and building of the plumbing workshop	R640,000	Specification approval by the committee, approval of land surveyor (building plan) report	R0	Tender advertisement, commencement with construction of the plumbing workshop	R0	Appointment of the service provider and construction of the plumbing workshop	R7,360,000	Completion of security features, air conditioning and the plumbing workshop	Project completed
Group Human Capital	(713064) Capital movables	5. A City that is open, honest and responsive	Procurement of calibration machine and office equipment	Citywide	R200,000	R200,000	R200,000	Procurement of furniture and equipment	R20,000	Procurement of furniture and equipment	R60,000	Procurement of furniture and equipment	R60,000	Procurement of furniture and equipment	R60,000	Procurement of furniture and equipment	Procurement
Group Property Management	(712743) Replacement/modernisation of all lifts in various City of Tshwane buildings (citywide)	5. A City that is open, honest and responsive	Upgrade of 6 lifts in Sammy Marks Square	Citywide	R4,000,000	R4,000,000	R0	Replacement of elevators and escalators	R0	Presenting scope of work to Supply Chain Management	R0	Finalisation process with Supply Chain Management	R2,000,000	Delivery of electromechanical equipment to site	R2,000,000	Commissioning of electromechanical equipment	Procurement
Group Property Management	(713065) Capital movables	5. A City that is open, honest and responsive	Procurement of office furniture and equipment	Administrative	R200,000	R200,000	R200,000	Procurement of furniture and equipment	R20,000	Procurement of furniture and equipment	R60,000	Procurement of furniture and equipment	R60,000	Procurement of furniture and equipment	R60,000	Procurement of furniture and equipment	Procurement



Department	Project name	Strategic pillar	Project objective	Ward	Budget 2018/19	Budget 2019/20	Budget 2020/21	Annual delivery target	Milestone Q1 2018	Milestone Q2 2018	Milestone Q3 2018	Milestone Q4 2018	Phases				
									Budget Q1 2018	Budget Q2 2018	Budget Q3 2018	Budget Q4 2018					
Group Property Management	(713092) Installation/replacement of air-conditioning systems	5. A City that is open, honest and responsive	Upgrading or replacement of air-conditioning systems	Citywide	R500,000	R500,000	R5,000,000	Replacement of the air-conditioning systems	R0	Presentation of scope of work to Supply Chain Management	R0	Finalisation of purchase orders with Supply Chain Management	R250,000	Delivery of HVAC equipment to site	R250,000	Commissioning of HVAC equipment	Procurement
Group Property Management	(713093) Upgrade HB Phillips Building	5. A City that is open, honest and responsive	Green building project	Administrative	R500,000	R0	R0	Renovation of the HB Phillips Building	R0	Presentation of specification to Supply Chain Management	R0	Finalisation of purchases with Supply Chain Management	R0	Issuing of orders to appointed service providers	R500,000	Payment of service providers	Project completed
Group Property Management	(713094) Upgrade of Halala Community Centre	5. A City that is open, honest and responsive	Improve security and services to the community	34	R0	R500,000	R0	No budget	R0	No budget	R0	No budget	R0	No budget	R0	No budget	No budget
Health	(712028) Upgrade of workflow system for Health (ERP)	2. A City that cares for residents and promotes inclusivity	ICT non-infrastructure project: Acquisition, design, implementation, procurement, operation and supply of 8 computers	Administrative	R0	R7,000,000	R0	No budget	R0	No budget	R0	No budget	R0	No budget	R0	No budget	No budget

Department	Project name	Strategic pillar	Project objective	Ward	Budget 2018/19	Budget 2019/20	Budget 2020/21	Annual delivery target	Budget Q1 2018	Milestone Q1 2018	Budget Q2 2018	Milestone Q2 2018	Budget Q3 2018	Milestone Q3 2018	Budget Q4 2018	Milestone Q4 2018	Phases
Health	(712278) Upgrading of clinic dispensaries	2. A City that cares for residents and promotes inclusivity	Health infrastructure project: Upgrading, implementation and construction of 1 clinic at Erf 402, Eldoraigne	18	R4,000,000	R9,500,000	R20,000,000	Handing over construction site to the contractor	R4,000,000	Payment for professional services in 2017/18 financial year	R0	No milestone for this quarter	R0	Supply Chain Management to complete the process of evaluating the bidders of the tender or quotations from the panel	R0	Handing over construction site to the contractor	Construction
Health	(712684) Refurbishment of Rayton Clinic	2. A City that cares for residents and promotes inclusivity	Health infrastructure project: Implementation, construction and replacement of 1 clinic at the corner of Oakley and Montrose Street, Rayton	100	R26,500,000	R0	R0	Complete construction of Rayton Clinic	R14,840,000	Completion of roof cover, plastering, painting, glazing; installation of ceiling; tiling, installation of doors; electrical, electronic and mechanical works	R11,660,000	Installation of external works, starting with snag list; handover of site to the end user	R0	Finalise the snag list	R0	Project completed	Project Completed
Health	(713048) Extension of Rossllyn Clinic	2. A City that cares for residents and promotes inclusivity	Health infrastructure project: Construction of clinic	4	R750,000	R11,718,000	R0	Handing over construction site to the contractor	R750,000	Payment for professional services for 2017/18 financial year	R0	No milestone for this quarter	R0	Supply Chain Management to complete the process of evaluating the bidders of the tender or quotations from the panel	R0	Handing over construction site to the contractor	Construction

Department	Project name	Strategic pillar	Project objective	Ward	Annual delivery target			Annual delivery target	Milestone Q1 2018			Milestone Q2 2018			Milestone Q3 2018			Milestone Q4 2018			Phases
					Budget 2018/19	Budget 2019/20	Budget 2020/21		Budget Q1 2018	Budget Q2 2018	Budget Q3 2018	Budget Q4 2018	Budget Q1 2018	Budget Q2 2018	Budget Q3 2018	Budget Q4 2018					
Health	(713049) New clinic in Lusaka	2. A City that cares for residents and promotes inclusivity	Health infrastructure project: Construction of clinic in Mamelodi East	40	R750,000	R11,718,000	R0	Handing over construction site to the contractor	R750,000	Payment for professional services for 2017/18 financial year	R0	No milestone for this quarter	R0	Supply Chain Management to complete the process of evaluating the bidders of the tender or quotations from the panel	R0	Handing over construction site to the contractor	Construction				
Housing and Human	(710863) Bulk water pipeline: Booyens Ext 4	2. A City that cares for residents and promotes inclusivity	Quality services, infrastructure and sustainable human settlements	55	R20,000,000	R35,000,000	R20,000,000	Construction of 5 km bulk water line	R3,000,000	Setting out, excavation, bedding, pipe laying, backfilling	R3,000,000	Excavation, bedding, pipe laying, backfilling	R6,000,000	Excavation, bedding, pipe laying, backfilling	R8,000,000	House connection, testing, commissioning	Construction				
Housing and Human	(710863) Booyens Ext 4 (30 Mℓ reservoir)	2. A City that cares for residents and promotes inclusivity	Provision of quality basic services infrastructure	55	R28,000,000	R20,000,000	R40,000,000	Construction of 30 Mℓ reservoir	R0	Contract documentation	R4,200,000	Setting out, excavation, reinforcement, concrete works	R11,200,000	Shattering, reinforcement, concrete works	R12,600,000	Mechanical and electrical works, testing, commissioning	Construction				
Housing and Human Settlement	(710863) Bulk reservoir: Fortwest 4 and 5	2. A City that cares for residents and promotes inclusivity	Water infrastructure project: Design, establishment, construction and completion of reservoir at Fortwest 4	7	R15,000,000	R20,000,000	R15,000,000	Construction of 7,5 Mℓ reservoir	R0	Contract documentation	R4,500,000	Setting out, excavation, reinforcement, concrete works	R5,250,000	Shattering, reinforcement, concrete works	R5,250,000	Mechanical and electrical work, testing and commissioning	Construction				

Department	Project name	Strategic pillar	Project objective	Ward	Budget 2018/19	Budget 2019/20	Budget 2020/21	Annual delivery target	Budget Q1 2018	Milestone Q1 2018	Budget Q2 2018	Milestone Q2 2018	Budget Q3 2018	Milestone Q3 2018	Budget Q4 2018	Milestone Q4 2018	Phases
Housing and Human	(710863) Bulk water line: Soshanguve South Ext 24	2. A City that cares for residents and promotes inclusivity	Water provision	37,90,96	R0	R9,000,000	R0	No budget	R0	No budget	R0	No budget	R0	No budget	R0	No budget	No budget
Housing and Human Settlement	(710863) Water provision: Andeon Ext 37 (bulk water upgrade)	2. A City that cares for residents and promotes inclusivity	Water Infrastructure Project: Design, establishment, construction and completion of 300 units of reticulation pipe at Lotus Gardens	55	R20,000,000	R30,000,000	R0	Planning for bulk water upgrade	R3,000,000	Pre-project planning	R7,000,000	Preliminary studies	R3,000,000	Preliminary studies	R7,000,000	Preliminary designs	Design/planning
Housing and Human Settlement	(710863) Water provision: Fortwest 4 and 5	2. A City that cares for residents and promotes inclusivity	Water infrastructure project: Design, construction and completion of 300 units reticulation pipe at Fortwest 4	7	R11,500,000	R0	R0	Construction for water reticulation of 200 stands	R575,000	Mobilisation of resources, excavation, bedding, pipe laying, blanketing, backfilling	R2,875,000	Excavation, bedding, pipe laying	R4,025,000	Excavation, bedding, pipe laying	R4,025,000	Excavation, bedding, pipe laying, house connections, testing, commissioning	Construction

Department	Project name	Strategic pillar	Project objective	Ward	Annual delivery target			Annual delivery target	Milestone Q1 2018			Milestone Q2 2018			Milestone Q3 2018			Milestone Q4 2018			Phases
					Budget 2018/19	Budget 2019/20	Budget 2020/21		Budget Q1 2018	Budget Q2 2018	Budget Q3 2018	Budget Q4 2018	Budget Q1 2018	Budget Q2 2018	Budget Q3 2018	Budget Q4 2018	Budget Q1 2018	Budget Q2 2018	Budget Q3 2018	Budget Q4 2018	
Housing and Human Settlement	(710863) Water provision: Garsfontein	2. A City that cares for residents and promotes inclusivity	Water infrastructure project: Design, establishment, construction and completion of 100 units reticulation pipe at Garsfontein	91	R0	R9,000,000	R20,000,000	No budget	R0	No budget	R0	No budget	R0	No budget	R0	No budget	R0	No budget	No budget	No budget	
Housing and Human Settlement	(710863) Water provision: Hammanskraal Ext 10 (15 Ml reservoir)	2. A City that cares for residents and promotes inclusivity	Water provision	49,74,8	R0	R30,000,000	R50,000,000	No budget	R0	No budget	R0	No budget	R0	No budget	R0	No budget	R0	No budget	No budget	Construction	
Housing and Human Settlement	(710863) Water provision: Hammanskraal Ext 10 (bulk water line)	2. A City that cares for residents and promotes inclusivity	Provision of quality basic services infrastructure	49	R20,000,000	R10,000,000	R15,000,000	Construction of 5 km bulk water line	R3,000,000	Setting out, clearing, grubbing, exposing existing services	R5,000,000	Excavation, bedding, pipe laying, backfilling	R6,000,000	Excavation, bedding, pipe laying, backfilling	R6,000,000	Excavation, bedding, pipe laying, backfilling	R6,000,000	House connection, testing, commissioning	Construction	Construction	

Department	Project name	Strategic pillar	Project objective	Ward	Annual delivery target			Annual delivery target	Milestone Q1 2018	Milestone Q2 2018	Milestone Q3 2018	Milestone Q4 2018	Phases
					Budget 2018/19	Budget 2019/20	Budget 2020/21						
Housing and Human Settlement	(710863) Water provision: Kopanong Ext 1 Phase 2	2. A City that cares for residents and promotes inclusivity	Water infrastructure project: Design, establishment and construction of 300 units reticulation pipe at Kopanong	20	R12,000,000	R15,000,000	R20,000,000	Construction water reticulation for 300 stands	Pre-project planning, initiation report	Tender processes	Site establishment, setting out, exposing existing services	Excavation, blasting, bedding, pipe laying, backfilling	Construction
Housing and Human	(710863) Water provision: Rama City	2. A City that cares for residents and promotes inclusivity	Quality services, infrastructure and sustainable human settlements	32	R5,000,000	R0	R0	Construction water reticulation for 200 stands	Setting out, clearing and grubbing, excavation, bedding, pipe laying, blanketing, backfilling	Excavation, bedding, pipe laying, blanketing, backfilling	Excavation, bedding, pipe laying, blanketing, backfilling	House connections, fire hydrant, testing, commissioning	Construction
Housing and Human Settlement	(710863) Water provision: Zithobeni Ext 8	2. A City that cares for residents and promotes inclusivity	Water infrastructure project: Construction and completion of 50 units reticulation pipe at Zithobeni 8	102	R15,000,000	R15,000,000	R20,000,000	Construction water reticulation for 400 stands	Setting out, excavation, blasting, bedding, blanketing, backfilling	Excavation, blasting, bedding, pipe laying, blanketing, backfilling	Excavation, blasting, bedding, pipe laying, blanketing, backfilling	House connection, testing, commissioning	Construction

Department	Project name	Strategic pillar	Project objective	Ward	Annual delivery target			Annual delivery target	Milestone Q1 2018		Milestone Q2 2018		Milestone Q3 2018		Milestone Q4 2018		Phases
					Budget 2018/19	Budget 2019/20	Budget 2020/21		Budget Q1 2018	Budget Q2 2018	Budget Q3 2018	Budget Q4 2018					
Housing and Human Settlement	(710863) Water provision: Zithobeni Heights Ext 13	2. A City that cares for residents and promotes inclusivity	Water infrastructure project: Design, establishment, construction and completion of 200 units reticulation pipe at Zithobeni Heights	102	R25,000,000	R15,000,000	R20,000,000	Construction of water reticulation for 477 stands	R3,750,000	Setting out, excavation, blasting, bedding, blanketing, backfilling	R5,000,000	Excavation, blasting, bedding, pipe laying, blanketing, backfilling	R7,500,000	Excavation, blasting, bedding, pipe laying, blanketing, backfilling	R8,750,000	House connection, testing, commissioning	Construction
Housing and Human	(710863) Water provision: Eersterust Ext 6	2. A City that cares for residents and promotes inclusivity	Provision of quality basic services infrastructure	38,43,67,87	R7,000,000	R0	R0	Construction of water reticulation for 110 stands	R1,050,000	Site establishment, setting out, clearing, grubbing, exposing existing services	R2,450,000	Excavation, blasting, bedding, blanketing, backfilling	R1,050,000	Excavation, blasting, bedding, blanketing, backfilling	R2,450,000	House connections, testing, commissioning	Construction
Housing and Human	(710863) Water provision: Ga-Rankuwa Ext 10 water connections	2. A City that cares for residents and promotes inclusivity	Quality service delivery, infrastructure and sustainable human settlements	30,32	R10,000,000	R0	R0	Excavation, bedding, pipe laying, blanketing, backfilling	R751,077	Appointment of consulting engineer	R4,248,923	Approval of designs	R4,248,923	Appointment of contractor	R751,077	Excavation, bedding, pipe laying, blanketing, backfilling	Construction
Housing and Human Settlement	(710863) Water provision: Klerksoord Ext 32 (bulk water upgrade)	2. A City that cares for residents and promotes inclusivity	To provide bulk water and internal reticulation	98	R8,000,000	R7,000,000	R0	Bulk water services upgrade	R0	Planning, design work	R0	Procurement of contractor	R2,800,000	Site establishment, setting out, exposing existing services	R5,200,000	Excavation, bedding, pipe laying, blanketing, backfilling	Construction
Housing and Human Settlement	(710863) Water provision: Kudube Ext 9	2. A City that cares for residents and promotes inclusivity	Water infrastructure project: Design, establishment, construction and completion of 100 units reticulation pipe at Kudube 9	74	R15,000,000	R0	R0	Construction of water reticulation for 300 stands	R2,250,000	Setting out, clearing and grubbing, excavation, bedding, pipe laying, blanketing, backfilling	R4,500,000	Excavation, bedding, pipe laying, blanketing, backfilling	R3,750,000	Excavation, bedding, pipe laying, blanketing, backfilling	R4,500,000	House connections, fire hydrant, testing, commissioning	Construction

Department	Project name	Strategic pillar	Project objective	Ward	Annual delivery target			Annual delivery target	Milestone Q1 2018	Milestone Q2 2018	Milestone Q3 2018	Milestone Q4 2018	Phases
					Budget 2018/19	Budget 2019/20	Budget 2020/21						
Housing and Human Settlement	(710863) Water provision: Mabopane Ext 1	2. A City that cares for residents and promotes inclusivity	Water infrastructure project: Design, establishment, construction and completion of 150 units reticulation pipe at Mabopane Ext 1	22	R7,500,000	R0	R0	160 stands	Excavation, pipe laying, backfilling	Excavation, pipe laying and manholes	Excavation, pipe laying, manholes and house connections	Final project completion and handover	Project completed
Housing and Human	(710863) Water provision: Nellmapius Willows (bulk water)	2. A City that cares for residents and promotes inclusivity	Quality service delivery, infrastructure and sustainable human settlements	86	R8,000,000	R22,500,000	R0	Excavation, bedding, pipe laying, blanketing, backfilling	Appointment of consulting engineer	Approval of designs	Appointment of contractor	Excavation, bedding, pipe laying, blanketing, backfilling	Construction
Housing and Human	(710863) Water provision: Rama City (20 Mℓ reservoir)	2. A City that cares for residents and promotes inclusivity	Provision of quality basic services infrastructure	32,4	R15,000,000	R40,000,000	R20,000,000	Construction of 20 Mℓ reservoir	Contract documentation	Setting out, clearing, grubbing, exposing of existing services, excavation	Excavation, reinforcement, concrete works	Shattering, reinforcement, concrete works, mechanical and electrical works, testing, commissioning	Construction
Housing and Human	(710863) Water provision: Refilwe Ext 7 (water reticulation)	2. A City that cares for residents and promotes inclusivity	Quality service delivery, infrastructure and sustainable human settlements	100	R8,500,000	R0	R0	Excavation, bedding, pipe laying, blanketing, backfilling	Appointment of consulting engineer	Approval of designs	Appointment of contractor	Excavation, bedding, pipe laying, blanketing, backfilling	Construction
Housing and Human	(710863) Water provision: Winterveld (bulk pipe line)	2. A City that cares for residents and promotes inclusivity	Water infrastructure project: Construction of bulk pipe	19,24	R27,500,000	R20,000,000	R20,000,000	Construction of 5 km bulk water line	Excavation, bedding, pipe laying, blanketing, backfilling	Excavation, bedding, pipe laying, blanketing, backfilling	Excavation, bedding, pipe laying, blanketing, backfilling	Bedding, pipe laying, blanketing, backfilling, testing	Construction
Housing and Human	(710863) Water provision: Mabopane Ext 12	2. A City that cares for residents and promotes inclusivity	Provision of bulk water services	39	R10,000,000	R10,000,000	R0	Construction of water reticulation for 150 stands	Setting out, clearing, grubbing, exposing of existing services	Excavation, bedding, pipe laying, blanketing, backfilling	Excavation, bedding, pipe laying, blanketing, backfilling	House connections, fire hydrant, testing, commissioning	Project completed



Department	Project name	Strategic pillar	Project objective	Ward	Annual delivery target			Annual delivery target	Milestone Q1 2018		Milestone Q2 2018		Milestone Q3 2018		Milestone Q4 2018		Phases
					Budget 2018/19	Budget 2019/20	Budget 2020/21		Budget Q1 2018	Budget Q2 2018	Budget Q3 2018	Budget Q4 2018					
Housing and Human Settlement	(710863) Water reticulation: Gatsebe	2. A City that cares for residents and promotes inclusivity	Supply of water and sanitation	22	R7,500,000	R10,000,000	R0	Construction of water reticulation for 200 stands	R0	Planning, design work	R0	Procurement of contractor	R3,000,000	Site establishment, setting out, exposing of existing services, excavation, blasting, bedding, pipe laying, backfilling	R4,500,000	Excavation, bedding, pipe laying, blanketing, backfilling	Project completed
Housing and Human	(710864) Bulk Sewer: Booyens Ext 4	2. A City that cares for residents and promotes inclusivity	Quality services, infrastructure and sustainable human settlements	55	R20,000,000	R32,000,000	R35,000,000	Construction of 5 km bulk sewer line	R3,000,000	Excavation, bedding, pipe laying, backfilling	R3,000,000	Excavation, bedding, pipe laying, blanketing, backfilling	R6,000,000	Excavation, bedding, pipe laying, blanketing, backfilling	R8,000,000	House connection, testing, commissioning	Construction
Housing and Human Settlement	(710864) Sewer reticulation: Gatsebe	2. A City that cares for residents and promotes inclusivity	Quality services, infrastructure and sustainable human settlements	22	R7,500,000	R10,000,000	R0	Construction of sewer reticulation for 200 stands	R0	Planning, design work	R0	Procurement of contractor	R3,000,000	Site establishment, setting out, exposing of existing services, excavation, blasting, bedding, pipe laying, backfilling	R4,500,000	Excavation, bedding, pipe laying, blanketing, backfilling	Construction
Housing and Human	(710864) Sewer Reticulation -Refilwe Ext7	2. A City that cares for residents and promotes inclusivity	Quality service delivery, infrastructure and sustainable human settlements	100	R8,500,000	R0	R0	Excavation, bedding, pipe laying, blanketing, backfilling	R638,415	Appointment of consulting engineer	R3,611,585	Approval of designs	R3,611,585	Appointment of contractor	R638,415	Excavation, bedding, pipe laying, blanketing, backfilling	Construction
Housing and Human	(710864) Bulk sewer: Hammanskraal Ext 10	2. A City that cares for residents and promotes inclusivity	Sewer provision	49	R21,000,000	R20,000,000	R15,000,000	Construction of 5,5 km bulk sewer line	R5,040,000	Continuation with pipe works (pipe laying, backfilling, compaction)	R5,040,000	Continuation with pipe works (pipe laying, backfilling, compaction)	R5,460,000	Connection to the main bulk line and testing	R5,460,000	Practical completion, attending to snags, final completion and handover	Project completed

Department	Project name	Strategic pillar	Project objective	Ward	Annual delivery target			Annual delivery target	Milestone Q1 2018	Milestone Q2 2018	Milestone Q3 2018	Milestone Q4 2018	Phases
					Budget 2018/19	Budget 2019/20	Budget 2020/21						
Housing and Human	(710864) Bulk sewer line: Winterveld	2. A City that cares for residents and promotes inclusivity	Provision of quality basic services infrastructure	25	R32,000,000	R33,000,000	R40,000,000	Construction of 6 km bulk sewer line	Setting out, excavation, blasting, bedding, blanketing, backfilling	Excavation, blasting, bedding, pipe laying, blanketing, backfilling	Excavation, blasting, bedding, pipe laying, blanketing, backfilling	House connection, testing, commissioning	Construction
Housing and Human Settlement	(710864) Sewer connections: Ga-Rankuwa Ext 10	2. A City that cares for residents and promotes inclusivity	Quality service delivery, infrastructure and sustainable human settlements	30,32	R10,000,000	R0	R0	Excavation, bedding, pipe laying, blanketing, backfilling	Appointment of consulting engineer	Approval of designs	Appointment of contractor	Excavation, bedding, pipe laying, blanketing, backfilling	Construction
Housing and Human	(710864) Sewer provision: Garsfontein	2. A City that cares for residents and promotes inclusivity	Provision of quality basic services infrastructure	44,45	R0	R9,000,000	R20,000,000	No budget	No budget	No budget	No budget	No budget	No budget
Housing and Human	(710864) Sewer provision: Zithobeni 8	2. A City that cares for residents and promotes inclusivity	Quality services, infrastructure and sustainable human settlements	102	R18,000,000	R15,000,000	R0	Construction of sewer reticulation for 500 stands	Setting out, excavation, blasting, bedding, blanketing, backfilling	Excavation, blasting, bedding, pipe laying, blanketing, backfilling	Excavation, blasting, bedding, pipe laying, blanketing, backfilling	House connections, testing, commissioning	Construction
Housing and Human	(710864) Sewer provision: Eersterust Ext 6	2. A City that cares for residents and promotes inclusivity	Quality service delivery, infrastructure and sustainable human settlements	43	R7,000,000	R0	R0	Construction of sewer reticulation connections for 110 stands	Site establishment, setting out, clearing, grubbing, exposing of existing services	Excavation, blasting, bedding, pipe laying, blanketing, backfilling	Excavation, blasting, bedding, pipe laying, blanketing, backfilling	House connections, testing, commissioning	Construction

Department	Project name	Strategic pillar	Project objective	Ward	Budget 2018/19	Budget 2019/20	Budget 2020/21	Annual delivery target	Budget Q1 2018	Milestone Q1 2018	Budget Q2 2018	Milestone Q2 2018	Budget Q3 2018	Milestone Q3 2018	Budget Q4 2018	Milestone Q4 2018	Phases
Housing and Human Settlement	(710864) Sewer provision: Fortwest 4 and 5	2. A City that cares for residents and promotes inclusivity	Sanitation infrastructure project: Design, establishment, construction and completion of 300 units reticulation pipe at Fortwest 4	7	R11,500,000	R0	R0	Construction of sewer reticulation for 200 stands	R575,000	Mobilisation, excavation, bedding, pipe laying, blanketing, backfilling	R2,875,000	Excavation, bedding, pipe laying	R4,025,000	Excavation, bedding, pipe laying	R4,025,000	Excavation, bedding, pipe laying, house connections, testing, commissioning	Construction
Housing and Human Settlement	(710864) Sewer provision: Garsfontein	2. A City that cares for residents and promotes inclusivity	Sanitation infrastructure project: Design, establishment, construction and completion of 100 units reticulation pipe at Garsfontein	91	R0	R15,000,000	R0	No budget	R0	No budget	R0	No budget	R0	No budget	R0	No budget	No budget
Housing and Human Settlement	(710864) Sewer provision: Klerksoord Ext 32	2. A City that cares for residents and promotes inclusivity	Provision of internal sewer reticulation for 645 housing units	98	R16,000,000	R5,000,000	R0	Construction of sewer reticulation for 470 stands	R0	Planning, design work	R0	Procurement process	R3,200,000	Site establishment, setting out, exposing of existing services, excavation, blasting, bedding, pipe laying, backfilling	R12,800,000	Excavation, bedding, pipe laying, blanketing, backfilling	Construction

Department	Project name	Strategic pillar	Project objective	Ward	Annual delivery target			Annual delivery target	Milestone Q1 2018		Milestone Q2 2018		Milestone Q3 2018		Milestone Q4 2018		Phases
					Budget 2018/19	Budget 2019/20	Budget 2020/21		Budget Q1 2018	Budget Q2 2018	Budget Q3 2018	Budget Q4 2018					
Housing and Human Settlement	(710864) Sewer provision: Kopanong Ext 1 Phase 2	2. A City that cares for residents and promotes inclusivity	Sanitation infrastructure project: Design, establishment, construction and completion of 300 units reticulation pipe at Kopanong	20	R15,000,000	R15,000,000	R0	Construction of sewer reticulation for 300 stands	R0	Planning, design work	R0	Procurement of contractor	R6,000,000	Site establishment, setting out, exposing of existing services, excavation, blasting, bedding, pipe laying, backfilling	R9,000,000	Excavation, bedding, pipe laying, blanketing, backfilling	Construction
Housing and Human Settlement	(710864) Sewer provision: Kudube Ext 9 (pump stations)	2. A City that cares for residents and promotes inclusivity	Sanitation infrastructure project: Design, establishment, construction and completion of 100 units reticulation pipe at Kudube 9	74	R25,000,000	R0	R0	Construction of pump station	R2,500,000	Earthworks	R5,000,000	Shattering, steel fixing, concrete	R7,500,000	Mechanical and electrical work	R10,000,000	Commissioning and testing	Project completed
Housing and Human	(710864) Sewer provision: Mabopane Ext 1	2. A City that cares for residents and promotes inclusivity	Quality services, infrastructure and sustainable human settlements	22	R7,500,000	R0	R0	Internal sewer reticulation for 280 stands	R450,000	Excavation, pipe laying, backfilling	R3,000,000	Excavation, pipe laying and manholes	R3,375,000	Excavation, pipe laying, manholes and house connections	R675,000	Testing, practical completion certificate	Project completed
Housing and Human	(710864) Sewer provision; Mabopane Ext 12	2. A City that cares for residents and promotes inclusivity	Provision of bulk sewer for 538 housing units	20	R10,000,000	R10,000,000	R0	Excavation, bedding, pipe laying, blanketing, backfilling	R751,077	Appointment of consulting engineer	R4,248,923	Approval of designs	R4,248,923	Appointment of contractor	R751,077	Excavation, bedding, pipe laying, blanketing, backfilling	Construction

Department	Project name	Strategic pillar	Project objective	Ward	Budget 2018/19	Budget 2019/20	Budget 2020/21	Annual delivery target	Milestone Q1 2018	Milestone Q2 2018	Milestone Q3 2018	Milestone Q4 2018	Phases
					Budget Q1 2018	Budget Q2 2018	Budget Q3 2018	Budget Q4 2018					
Housing and Human	(710864) Sewer provision: Nellmapius Willows (bulk)	2. A City that cares for residents and promotes inclusivity	Quality service delivery, infrastructure and sustainable human settlements	86	R8,000,000	R22,500,000	R0	Excavation, bedding, pipe laying, blanketing, backfilling	Appointment of consulting engineer	Approval of designs	Appointment of contractor	Excavation, bedding, pipe laying, blanketing, backfilling	Construction
Housing and Human	(710864) Sewer provision: New Eersterus Ext 8 (Tswaing) (pump stations)	2. A City that cares for residents and promotes inclusivity	Provision of quality basic services infrastructure	13	R15,000,000	R15,000,000	R30,000,000	Construction of 2 pump stations	Planning and design work	Site establishment, setting out, exposing of existing services	Shattering, steel fixing, concrete works	Mechanical works, electrical works	Construction
Housing and Human	(710864) Sewer provision: Rama City	2. A City that cares for residents and promotes inclusivity	Quality services, infrastructure and sustainable human settlements	32	R5,000,000	R0	R0	Construction of sewer reticulation for 200 stands	Setting out, clearing and grubbing, excavation, bedding, pipe laying, blanketing, backfilling	Setting out, excavation, bedding, pipe laying, blanketing, backfilling	Excavation, bedding, pipe laying, blanketing, backfilling	House connections, fire hydrant, testing, commissioning	Construction
Housing and Human	(710864) Sewer provision: Soshanguve South Ext 24 (sewer)	2. A City that cares for residents and promotes inclusivity	Sewer provision	89	R0	R18,000,000	R0	No budget	No budget	No budget	No budget	No budget	No budget
Housing and Human	(710864) Sewer provision: Zithobeni Heights (bulk sewer)	2. A City that cares for residents and promotes inclusivity	Quality service delivery, infrastructure and sustainable human settlements	102	R10,000,000	R25,000,000	R0	Construction of bulk sewer outfall and pump main	Setting out, excavation, blasting, bedding, blanketing, backfilling	Excavation, blasting, bedding, pipe laying, blanketing, backfilling	Excavation, blasting, bedding, pipe laying, blanketing, backfilling	House connections, testing, commissioning	Construction
Housing and Human	(710864) Sewer provision: Zithobeni Heights Ext 13	2. A City that cares for residents and promotes inclusivity	Sewer provision	102	R33,000,000	R15,000,000	R0	Construction of connections for sewer reticulation for 477 stands	Setting out, excavation, blasting, bedding, blanketing, backfilling	Excavation, blasting, bedding, pipe laying, blanketing, backfilling	Excavation, blasting, bedding, pipe laying, blanketing, backfilling	House connection, testing, commissioning	Construction

Department	Project name	Strategic pillar	Project objective	Ward	Budget 2018/19	Budget 2019/20	Budget 2020/21	Annual delivery target	Budget Q1 2018	Milestone Q1 2018	Budget Q2 2018	Milestone Q2 2018	Budget Q3 2018	Milestone Q3 2018	Budget Q4 2018	Milestone Q4 2018	Phases
Housing and Human	(710864) Sewer reticulation: Winterveld	2. A City that cares for residents and promotes inclusivity	Quality services, infrastructure and sustainable human settlements	19	R15,000,000	R20,000,000	R0	Construction of sewer reticulation for 360 stands	R2,250,000	Excavation, blasting, bedding, blanketing, backfilling	R3,000,000	Excavation, blasting, bedding, pipe laying, blanketing, backfilling	R4,500,000	Excavation, blasting, bedding, pipe laying, blanketing, backfilling	R5,250,000	House connections, testing, commissioning	Construction
Housing and Human	(710865) Construction of roads and storm water system: Rama City	2. A City that cares for residents and promotes inclusivity	Quality services, infrastructure and sustainable human settlements	32	R0	R30,000,000	R50,000,000	No budget	R0	No budget	R0	No budget	R0	No budget	R0	No budget	No budget
Housing and Human Settlement	(710865) Construction of roads and storm water system: Refilwe Manor Ext 9	2. A City that cares for residents and promotes inclusivity	Roads and storm water infrastructure project: Design, establishment, preparation, construction and completion of 3 km at Refilwe Manor Ext 9	100,99	R25,000,000	R20,000,000	R50,000,000	Construction of 3 km internal roads	R0	Planning, design work	R0	Procurement of consulting engineer and contractor	R8,750,000	Site establishment, setting out, clearing, grubbing, exposing of existing services	R16,250,000	Box cutting, road bed layer, excavation of storm water pipe, bedding, pipe laying, blanketing, backfilling	Construction

Department	Project name	Strategic pillar	Project objective	Ward	Budget 2018/19	Budget 2019/20	Budget 2020/21	Annual delivery target	Budget Q1 2018	Milestone Q1 2018	Budget Q2 2018	Milestone Q2 2018	Budget Q3 2018	Milestone Q3 2018	Budget Q4 2018	Milestone Q4 2018	Phases
Housing and Human Settlement	(710865) Construction of roads and storm water system: Fortwest 4 and 5	2. A City that cares for residents and promotes inclusivity	Roads and storm water infrastructure project: Completion, construction, design, preparation and establishment of 7 km at Fortwest 4	7	R20,000,000	R0	R40,000,000	Construction of 3 km internal roads	R3,000,000	Planning, designs	R6,000,000	Procurement process	R4,000,000	Site establishment, setting out, clearing, grubbing, box cutting, road bed layer, excavation of storm water pipe, bedding, pipe laying, blanketing, backfilling	R7,000,000	Dump rock layer, lower selected layer, upper selected layer, subbase layer, base layer, kerbing, surfacing, road marking	Construction
Housing and Human Settlement	(710865) Construction of roads and storm water system: Kudube Ext 9	2. A City that cares for residents and promotes inclusivity	Roads and storm water infrastructure project: Design, establishment, construction and completion of 3 km at Kudube 9	74	R0	R0	R44,000,000	No budget	R0	No budget	R0	No budget	R0	No budget	R0	No budget	No budget
Housing and Human Settlement	(710865) Construction of roads and storm water system: Olievenhoutbosch Ext 60	2. A City that cares for residents and promotes inclusivity	Roads and storm water infrastructure project: Design, establishment, preparation, construction and completion of 3 km at Olievenhoutbosch 60	77	R25,000,000	R30,000,000	R76,000,000	Construction of 3,5 km internal roads	R2,500,000	Setting out, clearing, grubbing, site establishment	R8,750,000	Box cutting, road bed layer, excavation of storm water pipe, bedding, pipe laying, blanketing, backfilling	R8,750,000	Dump rock layer, lower selected layer, upper selected layer	R5,000,000	Subbase layer, base layer, kerbing, surfacing, road marking	Project completed
Housing and Human Settlement	(710865) Construction of roads and storm water system: Soshanguve South Ext 24	2. A City that cares for residents and promotes inclusivity	Quality services, infrastructure and sustainable human settlements	89	R0	R0	R30,000,000	No budget	R0	No budget	R0	No budget	R0	No budget	R0	No budget	No budget

Department	Project name	Strategic pillar	Project objective	Ward	Annual delivery target			Annual delivery target	Milestone Q1 2018	Milestone Q2 2018	Milestone Q3 2018	Milestone Q4 2018	Phases
					Budget 2018/19	Budget 2019/20	Budget 2020/21						
Housing and Human Settlement	(710865) Construction of roads and storm water system: Soshanguve Ext 5	2. A City that cares for residents and promotes inclusivity	Roads and storm water infrastructure project: Design, establishment, preparation, construction and completion of 4 km at Soshanguve Ext 5	90	R35,000,000	R39,000,000	R0	Construction of 3,5 km internal roads	Site establishment, setting out, clearing, grubbing, exposing of existing services	Box cutting, road bed layer, excavation of storm water pipe, bedding, pipe laying, blanketing, backfilling	Dump rock layer, lower selected layer, upper selected layer	Subbase layer, base layer, kerbing, surfacing, road marking	Construction
Housing and Human Settlement	(710865) Construction of roads and storm water system: Soshanguve Ext 12	2. A City that cares for residents and promotes inclusivity	Roads and storm water infrastructure project: Construction and completion of 3 km at Soshanguve Ext 12	90	R31,863,469	R18,000,000	R0	Construction of 3 km of roads and storm water system	Site establishment	Clearing and grubbing	Roads construction	Practical completion	Project completed
Housing and Human Settlement	(710865) Construction of roads and storm water system: Soshanguve Ext 13	2. A City that cares for residents and promotes inclusivity	Roads and storm water infrastructure project: Construction and completion of 3 km at Soshanguve Ext 13	90	R20,000,000	R20,000,000	R0	Construction of 3 km internal roads	Setting out, clearing, grubbing, site establishment	Box cutting, road bed layer, excavation of storm water pipe, bedding, pipe laying, blanketing, backfilling	Dump rock layer, lower selected layer, upper selected layer	Subbase layer, base layer, kerbing, surfacing, road marking	Project completed
Housing and Human Settlement	(710865) Construction of roads and storm water system: Thorntree View	2. A City that cares for residents and promotes inclusivity	Roads and storm water infrastructure project: Design, establishment, preparation, construction and completion of 8 km at Thorntree View	90	R30,000,000	R40,000,000	R60,000,000	Construction of 4,5 km internal roads	Setting out, clearing, grubbing, site establishment	Box cutting, road bed layer, excavation of storm water pipe, bedding, pipe laying, blanketing, backfilling	Dump rock layer, lower selected layer, upper selected layer	Subbase layer, base layer, kerbing, surfacing, road marking	Construction



Department	Project name	Strategic pillar	Project objective	Ward	Budget 2018/19	Budget 2019/20	Budget 2020/21	Annual delivery target	Budget Q1 2018	Milestone Q1 2018	Budget Q2 2018	Milestone Q2 2018	Budget Q3 2018	Milestone Q3 2018	Budget Q4 2018	Milestone Q4 2018	Phases
Housing and Human Settlement	(710865) Construction of roads and storm water system: Winterveld	2. A City that cares for residents and promotes inclusivity	Roads and storm water infrastructure project: Construction based on Storm Water Master Plan	19,24	R85,000,000	R90,000,000	R80,000,000	Construction of 3,5 km internal roads	R1,750,000	Setting out, clearing, grubbing, site establishment	R8,750,000	Box cutting, road bed layer, excavation of storm water pipe, bedding, pipe laying, blanketing, backfilling	R12,250,000	Dump rock layer, lower selected layer, upper selected layer	R12,250,000	Subbase layer, base layer, kerbing, surfacing, road marking, practical completion	Project completed
Housing and Human Settlement	(710865) Construction of roads and storm water system: Zithobeni Ext 8 and 9	2. A City that cares for residents and promotes inclusivity	Roads and storm water infrastructure project: Design, establishment, preparation, construction and completion of 3 km at Zithobeni Ext 8	102	R20,000,000	R32,000,000	R50,000,000	Construction of 3 km internal roads	R3,000,000	Setting out, clearing, grubbing, site establishment	R6,000,000	Box cutting, road bed layer, excavation of storm water pipe, bedding, pipe laying, blanketing, backfilling	R4,000,000	Dump rock layer, lower selected layer, upper selected layer	R7,000,000	Subbase layer, base layer, kerbing, surfacing, road marking	Construction
Housing and Human Settlement	(710865) Construction of roads and storm water system: Zithobeni Heights (4 road intersections)	2. A City that cares for residents and promotes inclusivity	Roads and storm water infrastructure project: Design, establishment, preparation, construction and completion of 3 km at Zithobeni Heights	102	R20,000,000	R20,000,000	R30,000,000	Construction of 4 road intersections	R3,000,000	Setting out, clearing, grubbing, site establishment	R6,000,000	Box cutting, road bed layer, excavation of storm water pipe, bedding, pipe laying, blanketing, backfilling	R4,000,000	Dump rock layer, lower selected layer, upper selected layer	R7,000,000	Subbase layer, base layer, kerbing, surfacing, road marking	Construction
Housing and Human	(710868) Acquisition of land for the upgrading of informal settlements	2. A City that cares for residents and promotes inclusivity	Infrastructure project: Acquiring and transferring between Region 4 and 5 and 7	100,105,57	R13,895,000	R25,365,000	R0	Registration of 3 land parcels	R1,043,621	Identification of land	R5,903,879	Negotiations for land	R5,903,879	Offer to purchase identified land	R1,043,621	Registration of 3 land parcels	Procurement

Department	Project name	Strategic pillar	Project objective	Ward	Annual delivery target			Milestone Q1 2018	Milestone Q2 2018	Milestone Q3 2018	Milestone Q4 2018	Phases					
					Budget 2018/19	Budget 2019/20	Budget 2020/21										
Housing and Human Settlement	(711712) Development of Saulsville hostels	2. A City that cares for residents and promotes inclusivity	Housing infrastructure project: Construction, development, establishment, implementation, procurement, refurbishment, repairing, installation, completion and design of residential units	7	R12,500,000	R20,000,000	R25,000,000	Infrastructure upgrade: Refurbishment of 32 hostel units	R0	Infrastructure upgrade: Refurbishment of 8 hostel units	R3,125,000	Infrastructure upgrade: Refurbishment of 8 hostel units	R3,750,000	R5,625,000	Infrastructure upgrade: Refurbishment of 8 hostel units	Project completed	
Housing and Human Settlement	(711713) Development of Mamelodi hostels	2. A City that cares for residents and promotes inclusivity	Housing infrastructure project: Construction, development, establishment, implementation, procurement, refurbishment, repairing, installation, completion and design of residential units	38	R12,500,000	R20,000,000	R25,000,000	Infrastructure upgrade: Refurbishment of 32 hostel units	R0	Infrastructure upgrade: Refurbishment of 8 hostel units	R3,125,000	Infrastructure upgrade: Refurbishment of 8 hostel units	R3,750,000	R5,625,000	Infrastructure upgrade: Refurbishment of 8 hostel units	Project completed	
Housing and Human	Atteridgeville Ext 46: Bulk water	5. A City that is open, honest and responsive	Bulk water line construction	73	R2,000,000	R0	R0	Excavation, bedding, pipe laying, blanketing, backfilling	R150,215	Appointment of consulting engineer	R849,785	Approval of designs	R849,785	Appointment of contractor	R150,215	Excavation, bedding, pipe laying, blanketing, backfilling	Construction
Housing and Human	Chantelle detail design and bulk infrastructure upgrade	5. A City that is open, honest and responsive	Quality service delivery, infrastructure and sustainable human settlements	4	R27,105,000	R0	R0	Roads: 8 000 sqm Paving: 248 sqm Pipe jacking: 154 m Storm water: 154 m	R2,035,793	Roads: 7 000 sqm Paving: 2 448 sqm Pipe jacking: 154 m Storm water: 154 m	R11,516,707	Roads 1 000 sqm Project completed	R11,516,707	Project completed	R2,035,793	Project completed	Construction

Department	Project name	Strategic pillar	Project objective	Ward	Annual delivery target			Annual delivery target	Milestone Q1 2018		Milestone Q2 2018		Milestone Q3 2018		Milestone Q4 2018		Phases
					Budget 2018/19	Budget 2019/20	Budget 2020/21		Budget Q1 2018	Budget Q2 2018	Budget Q3 2018	Budget Q4 2018					
Housing and Human Settlement	Mamelodi Ext 6 Erf 34041 (Phomolong): Water reticulation	2. A City that cares for residents and promotes inclusivity	Provision of bulk water	40	R8,000,000	R4,000,000	R0	Bulk water line upgrade	R0	Planning, design work	R0	Procurement of contractor	R3,600,000	Site establishment, clearing, grubbing, setting out, exposing of existing services	R4,400,000	Excavation, blasting, bedding, pipe laying, backfilling	Construction
Housing and Human	Sunnyside detail design, bulk infrastructure and internal reticulation	5. A City that is open, honest and responsive	Quality service delivery, infrastructure and sustainable human settlements	59	R4,000,000	R0	R0	Trenching, pipe laying, backfilling, commissioning and close-out	R300,431	Trenching, pipe laying, backfilling	R1,699,569	Trenching, pipe laying, backfilling, commissioning and close-out	R1,699,569	Project completed	R300,431	Project completed	Construction
Housing and Human	Townlands detail design and internal reticulation	2. A City that cares for residents and promotes inclusivity	Quality service delivery, infrastructure and sustainable human settlements	City Wide	R4,895,000	R0	R0	350 completed units	R367,652	Trenching, pipe laying, backfilling	R2,079,848	200 foundations completed	R2,079,848	350 wall plates completed	R367,652	350 completed units	Construction
Housing and Human	Furniture and office equipment	5. A City that is open, honest and responsive	Procurement of office furniture and equipment	Administrative	R500,000	R500,000	R500,000	Procurement of office furniture and equipment	R37,554	Procurement of office furniture and equipment	R212,446	Procurement of office furniture and equipment	R212,446	Procurement of office furniture and equipment	R37,554	Procurement of office furniture and equipment	Procurement
Office of the COO	(712926) Capital moveables	5. A City that is open, honest and responsive	Procurement	58	R1,200,000	R1,200,000	R1,200,000	Procurement of furniture and equipment	R120,000	Procurement of furniture and equipment	R360,000	Procurement of furniture and equipment	R360,000	Procurement of furniture and equipment	R360,000	Procurement of furniture and equipment	Procurement

Department	Project name	Strategic pillar	Project objective	Ward	Budget 2018/19	Budget 2019/20	Budget 2020/21	Annual delivery target	Milestone Q1 2018	Milestone Q2 2018	Milestone Q3 2018	Milestone Q4 2018	Phases	
Office of the COO	(713021) JoJo tanks: 2015/16 financial year	3. A City that delivers excellent services and protects the environment	Installation of communal taps at Booyens Ext 4	City Wide	R3,000,000	R5,000,000	R5,000,000	Installation of communal taps at Booyens Ext 4	R0	Planning, design and supply chain processes	Site handover and 25% installation of communal taps	50% installation of communal taps	25% installation of communal taps and testing and commissioning	Construction
Roads and Transport	(711953) Separation airside/landside: Required legislative compliance with Civil Aviation Regulations, and the National Aviation Security Programme (NASP)	1. A City that facilitates economic growth and job creation	Airport infrastructure project: Separation of airside	50	R2,000,000	R1,000,000	R0	Fencing/buildings between airside and landside	R200,000	Specifications	Procurement	Installation Phase 1	Installation Phase 1	Phase completed
Roads and Transport	(712884) Upgrade and replacement of all runway and taxiway lights, Papi lights, apron lights, security and lighting system to meet legislative compliance	1. A City that facilitates economic growth and job creation	Airport infrastructure project: Replacement of lights	50	R2,000,000	R0	R0	Upgrade and replacement of all runway and taxiway lights, Papi lights, apron lights, security and lighting system to meet legislative compliance	R200,000	Specifications	Procurement	Installation Phase 1	Installation Phase 1	Phase completed
Roads and Transport	(712891) Main terminal building, carousel and other mechanical baggage handling equipment upgrade to meet legislative compliance requirements	1. A City that facilitates economic growth and job creation	Airport infrastructure project: Refurbishment of carousel and main building	50	R2,000,000	R0	R0	Upgrades to main terminal building	R200,000	Specifications	Procurement	Installation Phase 1	Installation Phase 1	Phase completed

Department	Project name	Strategic pillar	Project objective	Ward	Annual delivery target			Annual delivery target	Milestone Q1 2018		Milestone Q2 2018		Milestone Q3 2018		Milestone Q4 2018		Phases
					Budget 2018/19	Budget 2019/20	Budget 2020/21		Budget Q1 2018	Budget Q2 2018	Budget Q3 2018	Budget Q4 2018					
Roads and Transport	(712998) Construct improved security accesses to restricted maintenance areas with CCTV system and upgraded control room to meet CAA compliance requirements	1. A City that facilitates economic growth and job creation	ICT infrastructure project: Construction of CCTV systems and upgraded control room (Tshwane-wide)	50	R3,000,000	R0	R0	Install and procure control room/base radio station	R300,000	Specifications	R600,000	Procurement	R1,500,000	Installation Phase 1	R600,000	Installation Phase 1	Phase completed
Roads and Transport	(713000) Elevator/escalator for main terminal building	1. A City that facilitates economic growth and job creation	Housing infrastructure project: Installation of elevator and escalator	50	R2,000,000	R0	R0	This item remains from 2017/18 and management is awaiting legal advice	R0	Investigation	R0	Legal counsel	R2,000,000	Installation of lift (depending on legal advice)	R0	Project completed depending on legal advice	Project completed
Roads and Transport	(713002) Fire sprinklers and smoke detectors in the main terminal building to meet legislative compliance requirements	1. A City that facilitates economic growth and job creation	Infrastructure project: Installation of fire sprinklers and smoke detectors	50	R1,200,000	R0	R0	Upgrade and procurement of required firefighting equipment	R120,000	Specifications	R240,000	Procurement	R600,000	Installation Phase 1	R240,000	Installation Phase 1	Phase completed
Roads and Transport	(713030) Arch metal detector and scanners to scan passengers, luggage and baggage	1. A City that facilitates economic growth and job creation	Arch metal detector and scanners to scan passengers, luggage and baggage	50	R1,500,000	R0	R0	Procurement and installation of passenger scanner as per latest CAA prescriptions	R150,000	Specifications	R300,000	Procurement	R750,000	Installation Phase 1	R300,000	Installation Phase 1	Phase completed
Roads and Transport	(713057) Replacement and upgrade of fire hydrants and equipment	1. A City that facilitates economic growth and job creation	Airport infrastructure project: Replacement and upgrading of fire hydrants	50	R5,800,000	R0	R0	Upgrade and procurement of required firefighting equipment	R580,000	Specifications	R1,160,000	Procurement	R2,900,000	Installation Phase 1	R1,160,000	Installation Phase 1	Phase completed
Roads and Transport	(714003) Provision of noise-measuring and reporting equipment to meet legislative requirements	1. A City that facilitates economic growth and job creation	Airport infrastructure project: Provision of noise-measuring equipment	50	R0	R50,000	R0	No budget	R0	No budget	R0	No budget	R0	No budget	R0	No budget	No budget

Department	Project name	Strategic pillar	Project objective	Ward	Annual delivery target			Annual delivery target	Milestone Q1 2018		Milestone Q2 2018		Milestone Q3 2018		Milestone Q4 2018		Phases
					Budget 2018/19	Budget 2019/20	Budget 2020/21		Budget Q1 2018	Budget Q2 2018	Budget Q3 2018	Budget Q4 2018					
Roads and Transport	(714004) Shotgun for bird and stray animal control (12 bore)	1. A City that facilitates economic growth and job creation	Required legislative compliance with Civil Aviation Regulations and National Aviation Security Programme	50	R0	R5,000	R0	No budget	R0	///No budget	R0	No budget	R0	No budget	R0	No budget	No budget
Roads and Transport	(714005) Wonderboom Airport: Budget placeholder 2019/20	1. A City that facilitates economic growth and job creation	Required legislative compliance with Civil Aviation Regulations and National Aviation Security Programme	50	R0	R43,767,420	R35,000,000	No budget	R0	No budget	R0	No budget	R0	No budget	R0	No budget	No budget
Roads and Transport	(714014) Construction of labourers' change room and related facilities	1. A City that facilitates economic growth and job creation	Housing infrastructure project: Construction of labourers' change room	50	R1,000,000	R0	R0	Construction of labourers' change room and related facilities	R800,000	Procurement	R0	Finalisation of project	R200,000	None	R0	None	Project completed
Roads and Transport	(714016) Development of a joint operating centre	1. A City that facilitates economic growth and job creation	Required legislative compliance with Civil Aviation Regulations and National Aviation Security Programme	50	R3,000,000	R0	R0	Development of a joint operating centre	R2,400,000	Procurement	R0	Finalisation of project	R600,000	None	R0	None	Project completed

Department	Project name	Strategic pillar	Project objective	Ward	Annual delivery target			Annual delivery target	Milestone Q1 2018		Milestone Q2 2018		Milestone Q3 2018		Milestone Q4 2018		Phases
					Budget 2018/19	Budget 2019/20	Budget 2020/21		Budget Q1 2018	Budget Q2 2018	Budget Q3 2018	Budget Q4 2018					
Roads and Transport	(714019) Procurement of guard rooms (Wendy houses) (compliance issue)	1. A City that facilitates economic growth and job creation	Required legislative compliance with Civil Aviation Regulations and National Aviation Security Programme	50	R1,000,000	R0	R0	Procurement of guard rooms (Wendy houses) (compliance issue)	R800,000	Procurement	R0	Finalisation of project	R200,000	None	R0	None	Project completed
Roads and Transport	(714020) Provision, upgrade and replacement of security fences/gates, fence lighting, alarm and related systems/equipment	1. A City that facilitates economic growth and job creation	Safety and security infrastructure project: Provision of regional police station	50	R1,000,000	R0	R0	Provision, upgrade and replacement of security fences/gates, fence lighting, alarm and related systems/equipment	R100,000	Specifications	R200,000	Procurement	R500,000	Installation Phase 1	R200,000	Installation Phase 1	Phase completed
Roads and Transport	(712368) Centurion CBD transport facilities	3. A City that delivers excellent services and protects the environment	Public transport infrastructure project: Provision of transport facilities	57	R0	R8,000,000	R0	No budget	R0	No budget	R0	No budget	R0	No budget	R0	No budget	No budget
Roads and Transport	(712591) BRT Line 2C: Waitloo Rd (btw Simon Vermooten and Denneboom Station)	3. A City that delivers excellent services and protects the environment	Construction of BRT bus lanes at Denneboom Link Mamelodi	38,43,86	R28,163,362	R0	R0	100% completion of Line 2C (WP3)	R9,293,909	60% overall completion of the roadworks and bridge structures	R9,293,909	80% overall completion of the roadworks and bridge structures	R9,575,543	100% completion of Line 2C (WP3)	R0	Project completed	Project completed

Department	Project name	Strategic pillar	Project objective	Ward	Annual delivery target			Annual delivery target	Milestone Q1 2018			Milestone Q2 2018			Milestone Q3 2018			Milestone Q4 2018			Phases
					Budget 2018/19	Budget 2019/20	Budget 2020/21		Budget Q1 2018	Budget Q2 2018	Budget Q3 2018	Budget Q4 2018	Budget Q1 2018	Budget Q2 2018	Budget Q3 2018	Budget Q4 2018					
Roads and Transport	(712591) BRT Line 2C: January Masilela (btw Atterbury and Lynnwood Rd)	3. A City that delivers excellent services and protects the environment	Construction of BRT bus lane and upgrading of the adjacent mixed traffic lanes for Line 2C: January Masilela (btw Atterbury and Lynnwood Rd)	44,46	R0	R50,145,640	R62,057,960	No budget	R0	No budget	R0	No budget	R0	No budget	R0	No budget	R0	No budget	No budget	No budget	
Roads and Transport	(712591) BRT Line 2C: Lynnwood Rd (btw January Masilela and Simon Vermooten)	3. A City that delivers excellent services and protects the environment	Construction of BRT bus lane and upgrading of the adjacent mixed traffic lanes for Line 2C: Lynnwood Rd (btw January Masilela and Simon Vermooten)	44,46,85	R0	R0	R60,000,000	No budget	R0	No budget	R0	No budget	R0	No budget	R0	No budget	R0	No budget	No budget	No budget	
Roads and Transport	(712591) Denneboom Intermodal facility	3. A City that delivers excellent services and protects the environment	Provision of the intermodal facility in the Denneboom area	86	R48,000,000	R0	R0	100% completion of the intermodal facility	R0	25% overall completion of the intermodal facility	R7,680,000	55% overall completion of the intermodal facility	R21,120,000	78% overall completion of the intermodal facility	R19,200,000	100% overall completion of the intermodal facility	R19,200,000	100% overall completion of the intermodal facility	Project completed	Project completed	
Roads and Transport	(712591) Design, supply, installation, commissioning and operational support of advanced public transport management system (APTMS)	3. A City that delivers excellent services and protects the environment	Provision of advanced public transport management system (APTMS)	Administrative	R14,800,000	R14,800,000	R14,800,000	100% installation of station equipment and selling points at Denneboom intermodal facility	R7,089,200	Appointment into the APTMS contract	R1,761,200	Completion of Denneboom intermodal facility	R2,020,200	50% installation of stations equipment and selling points at Denneboom intermodal facility	R3,929,400	100% installation of stations equipment and selling points at Denneboom intermodal facility	R3,929,400	100% installation of stations equipment and selling points at Denneboom intermodal facility	Project completed	Project completed	



Department	Project name	Strategic pillar	Project objective	Ward	Annual delivery target			Annual delivery target	Milestone Q1 2018			Milestone Q2 2018			Milestone Q3 2018			Milestone Q4 2018			Phases
					Budget 2018/19	Budget 2019/20	Budget 2020/21		Budget Q1 2018	Budget Q2 2018	Budget Q3 2018	Budget Q4 2018	Budget Q1 2018	Budget Q2 2018	Budget Q3 2018	Budget Q4 2018	Budget Q1 2018	Budget Q2 2018	Budget Q3 2018	Budget Q4 2018	
Roads and Transport	(712591) Line 2 BRT station	3. A City that delivers excellent services and protects the environment	Public transport infrastructure project: Provision of transport facilities	46	R0	R0	R50,000,000	No budget	R0	No budget	R0	No budget	R0	No budget	R0	No budget	R0	No budget	No budget	No budget	
Roads and Transport	(712591) Line 2B: Atterbury Rd (btw Lois Avenue and January Masilela Rd)	3. A City that delivers excellent services and protects the environment	Construction of BRT bus lane and upgrading of the adjacent mixed traffic lanes for Line 2B: Atterbury Rd (btw Lois Avenue and January Masilela Rd)	44,46	R17,000,000	R0	R0	100% completion of Line 2C (WP3)	R7,650,000	100% completion of the roadworks and bridge structures	R9,350,000	Project completed	R0	Project completed	R0	Project completed	R0	Project completed	Project completed	Project completed	
Roads and Transport	(712591) Line 2B: Atterbury Rd (btw Lynnwood Rd and Lois Avenue)	3. A City that delivers excellent services and protects the environment	Construction of BRT bus lane and upgrading of the adjacent mixed traffic lanes for Line 2B: Atterbury Rd (btw Lois Avenue and January Masilela Rd)	46,82	R20,000,000	R43,875,640	R0	100% completion of design review, service proofing and land expropriation	R1,600,000	100% completion of designs review	R3,600,000	Commencement of service proofing	R6,400,000	Completion of service proofing	R6,400,000	Completion of service proofing	R8,400,000	Completion of the land expropriation process	Design/planning		
Roads and Transport	(712591) Line 2B: Lynnwood Rd (btw University Rd and Atterbury Rd)	3. A City that delivers excellent services and protects the environment	Provision of BRT bus lane along Lynnwood between University and Atterbury Rd	56,82	R20,000,000	R45,919,600	R16,804,318	100% completion of design review, service proofing and land expropriation	R1,600,000	100% completion of design review	R3,600,000	Commencement of service proofing	R6,400,000	Completion of service proofing	R6,400,000	Completion of service proofing	R8,400,000	Completion of expropriation process	Design/planning		

Department	Project name	Strategic pillar	Project objective	Ward	Annual delivery target			Annual delivery target	Milestone Q1 2018		Milestone Q2 2018		Milestone Q3 2018		Milestone Q4 2018		Phases
					Budget 2018/19	Budget 2019/20	Budget 2020/21		Budget Q1 2018	Budget Q2 2018	Budget Q3 2018	Budget Q4 2018					
Roads and Transport	(712591) Line 3: CBD to Atteridgeville	3. A City that delivers excellent services and protects the environment	Provision of BRT lane from CBD to Atteridgeville	3,51,58,60,61,62,70	R10,000,000	R37,083,003	R100,000,000	100% completion of concept and viability	R1,500,000	R3,900,000	R2,200,000	25% completion of concept and viability	50% completion of concept and viability	75% completion of concept and viability	100% completion of concept and viability	Design/planning	
Roads and Transport	(712591) Menlyn pedestrian overpass	3. A City that delivers excellent services and protects the environment	Construction of the pedestrian overpass at Menlyn	46	R35,000,000	R0	R0	100% overall completion of the construction works	R2,800,000	R8,400,000	R9,800,000	Design development report: 100% completion of detail designs	25% overall completion of the construction works	75% overall completion of the construction works	100% overall completion of the construction works	Project completed	
Roads and Transport	(712591) Menlyn taxi interchange	3. A City that delivers excellent services and protects the environment	Provision of Menlyn transfer facility	46	R35,000,000	R0	R0	100% completion of the Menlyn interchange	R3,500,000	R3,500,000	R10,500,000	Completion of the detail designs	Appointment of the contractor	50% completion of works	100% completion of works	Project completed	
Roads and Transport	(712591) NMT Line 2B (Hatfield to Menlyn)	3. A City that delivers excellent services and protects the environment	0	46,56,82	R0	R11,000,000	R0	No budget	R0	R0	R0	No budget	No budget	No budget	No budget	No budget	

Department	Project name	Strategic pillar	Project objective	Ward	Annual delivery target			Milestone Q1 2018			Milestone Q2 2018			Milestone Q3 2018			Milestone Q4 2018			Phases
					Budget 2018/19	Budget 2019/20	Budget 2020/21	Budget Q1 2018	Budget Q2 2018	Budget Q3 2018	Budget Q4 2018	Budget Q1 2018	Budget Q2 2018	Budget Q3 2018	Budget Q4 2018	Budget Q1 2018	Budget Q2 2018	Budget Q3 2018	Budget Q4 2018	
Roads and Transport	(712591) Rainbow Junction Depot	3. A City that delivers excellent services and protects the environment	Provision of the BRT depot at Rainbow Junction	50	R0	R25,000,000	R77,000,000	No budget	R0	No budget	R0	No budget	R0	No budget	R0	No budget	R0	No budget	No budget	
Roads and Transport	(712591) Wonderboom intermodal facility (building works)	3. A City that delivers excellent services and protects the environment	Provision of building structures for Wonderboom intermodal facility	58	R35,000,000	R60,935,860	R33,195,682	16% overall completion of works	R2,800,000	8% overall completion of works	R8,400,000	Appointment of the building works contractor	R9,100,000	Review of detail designs completed	R14,700,000	16% overall completion of works			Construction	
Roads and Transport	(712591) Wonderboom intermodal facility (civil and bulk earthworks)	3. A City that delivers excellent services and protects the environment	Provision of bulk earthworks and civil works for Wonderboom intermodal facility	50	R125,176,222	R16,127,757	R0	89% completion of civil works	R26,287,007	22% overall completion	R30,042,293	44% overall completion	R31,294,056	66% overall completion	R37,552,867	89% overall completion			Construction	
Roads and Transport	(712591) Wonderboom taxi holding facility	3. A City that delivers excellent services and protects the environment	Provision of the taxi holding facility and bus turnaround facility in Wonderboom area	2,50	R25,800,000	R0	R0	100% overall completion of construction works	R0	100% completion of the procurement processes	R7,740,000	50% overall completion of construction works	R7,740,000	100% overall completion of construction works	R10,320,000	Project completed			Project completed	

Department	Project name	Strategic pillar	Project objective	Ward	Annual delivery target			Annual delivery target	Milestone Q1 2018		Milestone Q2 2018		Milestone Q3 2018		Milestone Q4 2018		Phases
					Budget 2018/19	Budget 2019/20	Budget 2020/21		Budget Q1 2018	Budget Q2 2018	Budget Q3 2018	Budget Q4 2018					
Roads and Transport	(712591) Planning and design of BRT projects	3. A City that delivers excellent services and protects the environment	(700334) Professional service provider fees (including PMU and systems planning)	Administrative	R33,000,000	R68,000,000	R0	Non-project (PMU fees)	Non-project (PMU fees)	Non-project (PMU fees)	Non-project (PMU fees)	Non-project (PMU fees)	Non-project (PMU fees)	Non-project (PMU fees)	Non-project (PMU fees)	Project completed	
Roads and Transport	(712591) Railway bridges (WP6)	3. A City that delivers excellent services and protects the environment	Provision of the BRT lane and bridge structures at Capital Park	1	R32,598,502	R77,750,000	R80,000,000	40% overall completion of the BRT lane and bridge structures	10% overall completion of the roadworks and the bridge structure	20% overall completion of the roadworks and the bridge structure	30% overall completion of the roadworks and the bridge structure	40% overall completion of the roadworks and the bridge structure	40% overall completion of the roadworks and the bridge structure	40% overall completion of the roadworks and the bridge structure	Construction		
Roads and Transport	(712591) Design, supply, installation, operation and maintenance of an automated fare collection (AFC) system	3. A City that delivers excellent services and protects the environment	Provision of automated fare collection (AFC) system	City Wide	R12,670,614	R10,000,000	R1,100,000	100% installation of station equipment and selling points at Denneboom intermodal facility and design reviews of full EMV system	Appointment into the UTC contract	Agree UTC roll-out plan	100% complete programming and installation on traffic signals at completed infrastructure	100% traffic signals layout design drawing and timing settings at the next completed infrastructure roll-out	100% traffic signals layout design drawing and timing settings at the next completed infrastructure roll-out	100% traffic signals layout design drawing and timing settings at the next completed infrastructure roll-out	Project completed		

Department	Project name	Strategic pillar	Project objective	Ward	Annual delivery target			Annual delivery target	Milestone Q1 2018		Milestone Q2 2018		Milestone Q3 2018		Milestone Q4 2018		Phases
					Budget 2018/19	Budget 2019/20	Budget 2020/21		Budget Q1 2018	Budget Q2 2018	Budget Q3 2018	Budget Q4 2018					
Roads and Transport	(712591) Urban traffic control (UTC) system: A Re Yeng communication backbone and traffic signals	3. A City that delivers excellent services and protects the environment	Provision of urban traffic control (UTC) system	City Wide	R6,953,520	R0	R10,000,000	100% completion for upgrading of Denneboom traffic signals	R901,176	R2,501,181	R1,650,070	R1,901,092	100% completion of upgrade of Denneboom traffic signals	Project completed			
Roads and Transport	(713098) Tshwane Bus Services building refurbishment	3. A City that delivers excellent services and protects the environment	Tshwane Bus Services building refurbishment	Administrative	R0	R8,000,000	R1,300,000	No budget	R0	R0	R0	R0	No budget	No budget	No budget	No budget	No budget
Roads and Transport	(713099) APTMS fleet management system (TBS)	3. A City that delivers excellent services and protects the environment	Public transport infrastructure project: Electronic scheduling and bus monitoring system	City Wide	R0	R0	R25,125,018	No budget	R0	R0	R0	R0	No budget	No budget	No budget	No budget	No budget
Roads and Transport	(714000) Bus depot at Ekangala	3. A City that delivers excellent services and protects the environment	Public transport infrastructure project: Provision of bus depot at Ekangala	103,105	R0	R0	R19,500,000	No budget	R0	R0	R0	R0	No budget	No budget	No budget	No budget	No budget

Department	Project name	Strategic pillar	Project objective	Ward	Budget 2018/19	Budget 2019/20	Budget 2020/21	Annual delivery target	Budget Q1 2018	Milestone Q1 2018	Budget Q2 2018	Milestone Q2 2018	Budget Q3 2018	Milestone Q3 2018	Budget Q4 2018	Milestone Q4 2018	Phases
Roads and Transport	(714021) Air compressor procurement	3. A City that delivers excellent services and protects the environment	Replacement of air compressor at TBS workshop	Administrative	R4,000,000	R0	R0	Project completed	R0	Procurement of compressors	R4,000,000	Procurement of compressors	R0	Project completed	R0	Project completed	Procurement
Roads and Transport	(714022) Upgrading of Rayton Licensing Offices	5. A City that is open, honest and responsive	Improving the current facilities	100	R3,500,000	R0	R0	Upgrading of office completed	R0	Procurement processes	R499,299	Upgrading of office	R2,501,402	Upgrading of office	R499,299	Upgrading of office completed	Project completed
Roads and Transport	(700239) Soshanguve Block L	3. A City that delivers excellent services and protects the environment	Upgrading of roads and storm water systems	36	R15,000,000	R0	R150,000,000	1 km of road and 0,1 km of storm water system	R0	Tender preparations, advertise and evaluate tender	R1,387,500	Appoint contractor, exposing of services, setting out and excavations	R4,912,500	Storm water = 0,1 km	R8,700,000	Road = 1 km	Construction

Department	Project name	Strategic pillar	Project objective	Ward	Budget 2018/19	Budget 2019/20	Budget 2020/21	Annual delivery target	Budget Q1 2018	Milestone Q1 2018	Budget Q2 2018	Milestone Q2 2018	Budget Q3 2018	Milestone Q3 2018	Budget Q4 2018	Milestone Q4 2018	Phases
Roads and Transport	(710115) Contributions: Services for township development	3. A City that delivers excellent services and protects the environment	Infrastructure project: Payment of public services provided by private developers according to service agreements with the City of Tshwane, 2017/18. The amount consists of R18,2 mil for Monavoni Ext 58 and R1,2 mil for Boardwalk Ext 18 (not budgeted for in 2016/17).	77	R15,000,000	R2,400,000	R0	Payment to township contributions and expropriations of main routes	R3,000,000	Montana Ext 172 and Montana Ext 155	R2,550,000	Irene Ext 193; Irene Ext 171 and Louwlaridia Ext 74	R1,950,000	Expropriation of Holding 87	R7,500,000	Expropriation of Holding 91	Phase completed
Roads and Transport	(710128) Concrete canal: Sam Malema Road, Winterveld	3. A City that delivers excellent services and protects the environment	Roads and storm water infrastructure project: Construction of a bulk storm water concrete canal at Sam Malema Road	29	R10,000,000	R0	R0	Completion of design and construction of 2 culvert structures	R750,000	Completion of detail design of 2 culvert structures	R200,000	Tendering process	R250,000	Tendering process	R8,800,000	Construction of 2 culvert structures	Project completed
Roads and Transport	(710143K) Major storm water systems: Klip-Kruisfontein	3. A City that delivers excellent services and protects the environment	Roads and storm water infrastructure project: Construction of 4 km of access roads as part of the storm water system, 2 km of appurtenant storm water in Klip-Kruisfontein	36	R10,000,000	R0	R0	1 km of roads and 0,1 km of storm water system	R0	Tender preparation, advertise tender and tender evaluation	R1,000,000	Appoint contractor, site establishment and exposing of services	R3,000,000	Storm water = 0,1 km	R6,000,000	Road = 1 km	Construction

Department	Project name	Strategic pillar	Project objective	Ward	Annual delivery target			Milestone Q1 2018	Milestone Q2 2018	Milestone Q3 2018	Milestone Q4 2018	Phases				
					Budget 2018/19	Budget 2019/20	Budget 2020/21									
Roads and Transport	(710229T) Traffic calming and pedestrian safety for Tshwane	3. A City that delivers excellent services and protects the environment	Roads and storm water infrastructure project: Construction of 170 safety measures throughout Tshwane	City Wide	R15,000,000	R10,000,000	R10,000,000	280 traffic-calming measure	R4,500,000	Implementation of 84 safety measures	Implementation of 70 safety measures	R3,750,000	Implementation of 70 safety measures	R3,750,000	Implementation of 56 safety measures	Phase completed
Roads and Transport	(710597M) Matenteng main transport route, Stinkwater	3. A City that delivers excellent services and protects the environment	Roads and storm water infrastructure project: Construction of main transport route in Stinkwater, Matenteng	13	R200,000	R0	R0	Consolidation of expropriated erf	R0	No work planned	No work planned	R0	No work planned	R0	Consolidation of expropriated erf	Design/planning
Roads and Transport	(710609S) Shova Kalula bicycle project	3. A City that delivers excellent services and protects the environment	Public transport infrastructure project: Construction of cycle paths throughout Tshwane	19	R0	R10,000,000	R10,000,000	No budget	R0	No budget	No budget	R0	No budget	R0	No budget	No budget
Roads and Transport	(710657) Mabopane Station modal interchange	3. A City that delivers excellent services and protects the environment	Public transport infrastructure project: Construction of modal interchange facilities at Mabopane station	12,29	R22,500,000	R0	R0	Construction of bus and taxi rank roof structure (22 322 m <sup>2</sup> )	R4,050,000	Assembly of structural steel for roof structure	Bus and taxi rank roof structure	R9,225,000	Bus and taxi rank roof structure	R9,225,000	Project completed	Project completed
Roads and Transport	(711164) Block W: Storm water drainage (Soshanguve: North-east)	3. A City that delivers excellent services and protects the environment	To provide 2,5 km of roads	25	R25,000,000	R170,326,509	R30,000,000	2.5 km of roads and 1,6 km of storm water system	R1,000,000	Storm water = 0,6 km	Storm water = 0,5 km	R6,000,000	Storm water = 0,5 km	R15,000,000	Road = 2,5 km	Construction



Department	Project name	Strategic pillar	Project objective	Ward	Annual delivery target			Annual delivery target	Milestone Q1 2018		Milestone Q2 2018		Milestone Q3 2018		Milestone Q4 2018		Phases
					Budget 2018/19	Budget 2019/20	Budget 2020/21		Budget Q1 2018	Budget Q2 2018	Budget Q3 2018	Budget Q4 2018					
Roads and Transport	(711265) Hartebeest Spruit: Canal upgrading	3. A City that delivers excellent services and protects the environment	Roads and storm water infrastructure project: Upgrading and construction of existing under-capacity storm water canal and completion of the outlet structure in Hartebeest Spruit, Menlo Park	82	R2,500,000	R0	R0	Completion of outlet structure	R0	R0	R0	R0	Procurement process	R2,500,000	Completion of outlet structure	Project completed	
Roads and Transport	(711268) Montana Spruit: Canal improvements	3. A City that delivers excellent services and protects the environment	Roads and storm water infrastructure project: Construction of 0,3 km of bulk storm water channel in Montana Spruit	96	R10,900,000	R0	R0	0,6 km of storm water system	R0	Design development drawings: Design review	Tender documentation: Contractor appointment	R0	R0	Upgrading of 0,3 km of Montana spruit channel	R10,900,000	Upgrading of 0,3 km of Montana spruit channel	Construction
Roads and Transport	(711273) Major storm water drainage system: Majaneng	3. A City that delivers excellent services and protects the environment	Roads and storm water infrastructure project: Construction of 1,2 km bulk storm water channel in Majaneng	76	R25,000,000	R114,000,000	R22,018,602	1,2 km of storm water system	R0	Evaluation of tenders and appointment of contractor	Construction of 0,3 km of storm water system	R8,000,000	R8,000,000	Construction of 0,4 km of storm water system	R10,000,000	Construction of 0,5 km of storm water system	Construction

Department	Project name	Strategic pillar	Project objective	Ward	Annual delivery target			Annual delivery target	Milestone Q1 2018		Milestone Q2 2018		Milestone Q3 2018		Milestone Q4 2018		Phases
					Budget 2018/19	Budget 2019/20	Budget 2020/21		Budget Q1 2018	Budget Q2 2018	Budget Q3 2018	Budget Q4 2018					
Roads and Transport	(711863) Internal Roads: Northern Areas	3. A City that delivers excellent services and protects the environment	Roads and storm water infrastructure project: Construction of internal roads and appurtenant storm water in Mabopane, Winterveld and Ga-Rankuwa	24	R30,000,000	R30,000,000	R30,000,000	Construction of 3,5 km of roads and 3,0 km of storm water system	R2,000,000	R7,500,000	R7,500,000	1.5 km of storm water system	R7,500,000	1,5 km of storm water system	R13,000,000	Road	Project completed
Roads and Transport	(712220) Soshanguve Block FF (East Area 1)	3. A City that delivers excellent services and protects the environment	Address roads and storm water backlogs	94	R10,000,000	R0	R0	1 km of road and 0,1 km of storm water system	R0	R300,000	R2,200,000	Advertise tender, evaluate and appoint the contractor	R2,200,000	Site establishment and storm water = 0,1 km	R7,500,000	Road = 1 km	Construction
Roads and Transport	(712220) Soshanguve Block FF (East Area 2)	3. A City that delivers excellent services and protects the environment	Address roads and storm water backlogs	26	R10,000,000	R0	R0	1 km of road and 0,1 km of storm water system	R0	R300,000	R2,200,000	Advertise tender, evaluate and appoint the contractor	R2,200,000	Site establishment and storm water system = 0,1 km	R7,500,000	Road = 1 km	Construction

Department	Project name	Strategic pillar	Project objective	Ward	Budget 2018/19	Budget 2019/20	Budget 2020/21	Annual delivery target	Budget Q1 2018	Milestone Q1 2018	Budget Q2 2018	Milestone Q2 2018	Budget Q3 2018	Milestone Q3 2018	Budget Q4 2018	Milestone Q4 2018	Phases
Roads and Transport	(712221) Flooding backlogs: Mabopane area	3. A City that delivers excellent services and protects the environment	Roads and storm water infrastructure project: Design 3 km of roads as part of storm water system and 3 km of appurtenant storm water system to reduce flooding backlogs in Mabopane	21	R10,000,000	R0	R100,000,000	1 km of roads and 1 km of storm water system	R1,000,000	Procurement	R2,400,000	Construction of 1 km storm water system	R2,700,000	Construction of 1 km of road	R3,900,000	Completion certificate	Project completed
Roads and Transport	(712223) Flooding backlogs: Mamelodi, Eersterust and Pretoria East Area: Mamelodi Ext 2	3. A City that delivers excellent services and protects the environment	Construction of 2 km of roads	15	R15,000,000	R0	R0	1 km of roads and storm water system	R0	Prepare tender, advertise and evaluate tender	R1,575,000	Appoint contractor, site establishment and exposing of services	R3,975,000	Box cutting = 1 km	R9,450,000	Road = 1 km	Construction
Roads and Transport	(712223) Flooding backlogs: Mamelodi, Eersterust and Pretoria East Area: Mamelodi Ext 4	3. A City that delivers excellent services and protects the environment	Construction of 2 km of roads	16	R6,000,000	R0	R0	0,4 km of road and storm water system	R0	Design development report: Review designs	R105,000	Tender documentation: Tender preparation for appointment of contractor	R720,000	Site establishment and exposing of services	R5,175,000	Road = 0,4 km	Construction
Roads and Transport	(712502) Traffic flow improvement at intersections	3. A City that delivers excellent services and protects the environment	Roads and storm water infrastructure project: Upgrading of two traffic intersection units for traffic flow improvement	City Wide	R3,000,000	R3,000,000	R10,000,000	1 traffic intersection upgrade	R0	Procurement	R0	Procurement	R900,000	Construction upgrades of 1 intersection road layers)	R2,100,000	Construction upgrades of 1 intersection (installation of signals and road markings)	Construction

Department	Project name	Strategic pillar	Project objective	Ward	Budget 2018/19	Budget 2019/20	Budget 2020/21	Annual delivery target	Budget Q1 2018	Milestone Q1 2018	Budget Q2 2018	Milestone Q2 2018	Budget Q3 2018	Milestone Q3 2018	Budget Q4 2018	Milestone Q4 2018	Phases
Roads and Transport	(712503) Flooding backlog: Network 3, Kudube Unit 11	3. A City that delivers excellent services and protects the environment	Roads and storm water infrastructure project: Construction of storm water drainage systems in order to eradicate the flooding backlog in Network 3, Kudube Unit 11	75	R10,000,000	R20,000,000	R20,000,000	0,8 km major storm water system	R0	Tender advertisement, evaluation of tender and appointment of the contractor	R1,000,000	Construction of 0,1 km of storm water system	R3,600,000	Construction of 0.3 km of storm water system	R5,400,000	Construction of 0,4 km of storm water system	Construction
Roads and Transport	(712504) Flooding backlog: Network 2F, Kudube Unit 6	3. A City that delivers excellent services and protects the environment	Roads and storm water infrastructure project: Construction of bulk storm water system of 1,4 km to reduce flooding backlog of Network 2F, Kudube Unit 6	75,8	R15,000,000	R20,000,000	R20,000,000	1 km of major storm water system	R0	Tender evaluation and appointment of contractor	R4,500,000	0,3 km of major storm water system	R4,500,000	0,3 km of major storm water system	R6,000,000	0,4 km of major storm water system	Construction
Roads and Transport	(712506) Flooding backlog: Network 5A, Matenteng	3. A City that delivers excellent services and protects the environment	Roads and storm water infrastructure project: Construction of roads and appurtenant storm water as well as bulk storm water system and a bridge as part of Network 5A, Matenteng	13	R18,500,000	R20,000,000	R0	3 k m of roads, selected layers and 2,4 km of storm water system	R6,263,571	Construction of 1,2 km of storm water system	R3,488,571	Construction of 1,2 km of storm water system	R3,567,857	Construction of 1,5 km of roads and selected layers	R5,180,000	Construction of 1,5 km of roads and selected layers	Construction

Department	Project name	Strategic pillar	Project objective	Ward	Annual delivery target			Annual delivery target	Milestone Q1 2018		Milestone Q2 2018		Milestone Q3 2018		Milestone Q4 2018		Phases
					Budget 2018/19	Budget 2019/20	Budget 2020/21		Budget Q1 2018	Budget Q2 2018	Budget Q3 2018	Budget Q4 2018					
Roads and Transport	(712507) Flooding backlog: Network 2H, Kudube Unit 7	3. A City that delivers excellent services and protects the environment	Roads and storm water infrastructure project: Design and construction of 0,9 km of bulk storm water system to eradicate flooding backlogs of Network 2H, Kudube Unit 7	75,8	R10,000,000	R15,000,000	R20,000,000	0,9 km of roads and 0,9 km of storm water system	R2,000,000	0,25 km of storm water system	R3,500,000	0,5 km of storm water system	R4,500,000	0,15 km storm water system and 0,9 km of road	R0	Project completed	Project completed
Roads and Transport	(712511) Flooding backlog: Network C5, C6, C11 and C13, Atteridgeville	3. A City that delivers excellent services and protects the environment	Infrastructure project: Construction of a storm water system as part of Network C5, C6, C11 and C13, Atteridgeville	68	R11,000,000	R15,000,000	R0	6,8 km of storm water system	R1,540,000	Storm water	R2,310,000	Storm water	R2,310,000	Storm water	R4,840,000	Storm water	Construction
Roads and Transport	(712513) Flooding backlogs: Soshanguve South (and Akasia area): Soshanguve Block TT	3. A City that delivers excellent services and protects the environment	Construction of 2 km of roads	89	R12,000,000	R12,000,000	R0	1 km of road and 0,1 km of storm water system	R0	Tender preparation, advertisement and evaluation	R1,500,000	Appoint contractor, site establishment and exposing of services	R3,420,000	Storm water = 0,1 km	R7,080,000	Road = 1 km	Construction
Roads and Transport	(712513) Flooding backlogs: Soshanguve South (and Akasia area): Soshanguve Block WW	3. A City that delivers excellent services and protects the environment	Construction of 2 km of roads	89	R12,000,000	R12,000,000	R0	1 km of road and 0,1 km of storm water system	R0	Tender preparation, advertisement and evaluation	R1,500,000	Appoint contractor, site establishment and exposing of services	R3,420,000	Storm water = 0,1 km	R7,080,000	Road = 1 km	Construction

Department	Project name	Strategic pillar	Project objective	Ward	Budget 2018/19	Budget 2019/20	Budget 2020/21	Annual delivery target	Budget Q1 2018	Milestone Q1 2018	Budget Q2 2018	Milestone Q2 2018	Budget Q3 2018	Milestone Q3 2018	Budget Q4 2018	Milestone Q4 2018	Phases
Roads and Transport	(712513) Flooding Backlogs: Soshanguve South (and Akasia area): Soshanguve South Ext 1	3. A City that delivers excellent services and protects the environment	Construction of 2 km of roads	39	R12,000,000	R12,000,000	R0	1 km of road and 0,1 km of storm water system	R0	Tender preparation, advertisement and evaluation	R1,500,000	Appoint contractor, site establishment and exposing of services	R3,420,000	Storm water system = 0,1 km	R7,080,000	Road = 1 km	Construction
Roads and Transport	(712516) Flooding backlog: Network 2D, New Eersterus Ext 2	3. A City that delivers excellent services and protects the environment	Roads and storm water infrastructure project: Construction of internal roads and appurtenant storm water system as part of storm water Network 2D, New Eersterus Ext 2	14	R21,398,225	R0	R0	1,5 km of storm water system	R0	Tender advertisement, evaluation and contractor appointment	R1,711,858	0,1 km of storm water system	R8,131,326	0 5 km of storm water system	R11,555,042	0,9 km of storm water system	Construction
Roads and Transport	(712518) Flooding backlog: Drainage canals along Hans Strydom Dr, Mamelodi Ext 4 and 5	3. A City that delivers excellent services and protects the environment	Roads and storm water infrastructure project: Provision of storm water drainage canals along Hans Strydom Drive, Mamelodi Ext 4 and 5	15,16,17,40,99	R1,000,000	R0	R0	WULA application	R0	WULA application	R300,000	WULA application	R300,000	WULA application	R400,000	WULA application	Design/planning
Roads and Transport	(712523) Flooding backlog: Network 3A, Kudube Unit 9	3. A City that delivers excellent services and protects the environment	Roads and storm water infrastructure project: Construction of 1,5 km of bulk storm water system to reduce the flooding backlogs in Kudube Unit 9	74	R12,000,000	R30,000,000	R0	1 km of storm water channel	R0	Design development drawings: Design review	R0	Tender documentation: Contractor appointment	R0	Site establishment and exposing of services	R12,000,000	Construction of 1 km of storm water channel	Construction

Department	Project name	Strategic pillar	Project objective	Ward	Annual delivery target			Annual delivery target	Milestone Q1 2018	Milestone Q2 2018	Milestone Q3 2018	Milestone Q4 2018	Phases
					Budget 2018/19	Budget 2019/20	Budget 2020/21						
Roads and Transport	(712605) Upgrading of roads and appurtenant storm water systems in Soshanguve	3. A City that delivers excellent services and protects the environment	Construction of 4 culverts	11,29,35	R10,000,000	R0	R0	Upgrade 1 box culvert	Advertise and evaluate tender	Appoint contractor, site establishment and exposing of services	Setting out and bedding preparations	Lay 1 box portal culvert	Phase completed
Roads and Transport	(712611) Upgrading of Mabopane roads (red soils)	3. A City that delivers excellent services and protects the environment	Roads and storm water infrastructure project: Construction of roads and appurtenant storm water systems in Mabopane	12,21	R10,000,000	R0	R0	1 km of roads and 1 km of storm water system	Review of designs	Procurement (appointment of a contractor)	Construction of 1 km of storm water system	Construction of 1 km of road	Construction
Roads and Transport	(712760) Capital moveables	5. A City that is open, honest and responsive	Procurement of office furniture and equipment	60	R500,000	R500,000	R500,000	Purchasing of moveable assets	Replacement of furniture and office equipment	Replacement of furniture and office equipment	Replacement of furniture and office equipment	Replacement of furniture and office equipment	Project completed

Department	Project name	Strategic pillar	Project objective	Ward	Annual delivery target			Annual delivery target	Milestone Q1 2018		Milestone Q2 2018		Milestone Q3 2018		Milestone Q4 2018		Phases
					Budget 2018/19	Budget 2019/20	Budget 2020/21		Budget Q1 2018	Budget Q2 2018	Budget Q3 2018	Budget Q4 2018					
Roads and Transport	(712893) Upgrading of road from gravel to tar in Zithobeni Ward 102	3. A City that delivers excellent services and protects the environment	Roads and storm water infrastructure project: Upgrading and construction of 1 km of internal road, 1 km of appurtenant storm water system, access road (Class 5), Road/Transport Master Plan and Storm Water Master Plan for Zithobeni	102	R12,000,000	R0	R60,000,000	1,2 km of roads and storm water system	R0	R4,320,000	R3,240,000	0,6 km of roads and storm water construction	R4,440,000	0 6 km of roads and storm water construction	Project completed		
Roads and Transport	(712894) Upgrading of road from gravel to tar in Ekangala (Ward 103 and 104)	3. A City that delivers excellent services and protects the environment	Provision of quality basic services infrastructure	103	R12,000,000	R0	R49,500,000	1,2 km of roads and storm water system	R0	R8,240,000	R8,240,000	Construction of 0,3 km of roads and storm water system	R5,520,000	Construction of 0,3 km of roads and storm water system	Construction		



Department	Project name	Strategic pillar	Project objective	Ward	Annual delivery target			Annual delivery target	Milestone Q1 2018		Milestone Q2 2018		Milestone Q3 2018		Milestone Q4 2018		Phases
					Budget 2018/19	Budget 2019/20	Budget 2020/21		Budget Q1 2018	Budget Q2 2018	Budget Q3 2018	Budget Q4 2018					
Roads and Transport	(712895) Upgrading of road from gravel to tar in Ekangala Ward 105	3. A City that delivers excellent services and protects the environment	Provision of quality basic services infrastructure	105	R25,000,000	R0	R50,000,000	2,5 km of roads and storm water construction	R4,500,000	R4,500,000	R7,750,000	R8,250,000	Construction of 0,625 km of roads and storm water	Construction of 0,625 km of roads and storm water	Construction of 0,625 km of roads and storm water	Project completed	
Roads and Transport	(712920) Rainbow Junction and rehabilitation of the Apies River	3. A City that delivers excellent services and protects the environment	Roads and storm water infrastructure project: Construction of a berm, a bridge and subsurface drainage	50,96	R2,500,000	R0	R55,500,000	Expropriation of land	R0	R0	R1,000,000	R1,500,000	No activity	No activity	Expropriation of land	Project completed	
Roads and Transport	(712944) Upgrading of roads and storm water systems in Refilwe	4. A City that keeps residents safe	Upgrading of roads and storm water systems in Refilwe	100	R10,000,000	R0	R0	1 km of road and 0,1 km of storm water system	R150,000	R2,449,655	R6,301,866	R1,098,479	Tender documentation: Tender evaluation	Exposing of services	Storm water = 0,1 km	Road = 1 km	Phase completed
Roads and Transport	(712947) Improvement of dirt road leading to Clover Hill Club, Bronkhorstspuit Dam	3. A City that delivers excellent services and protects the environment	Infrastructure service delivery	102	R0	R25,000,000	R25,000,000	No budget	R0	R0	R0	R0	No budget	No budget	No budget	No budget	

Department	Project name	Strategic pillar	Project objective	Ward	Budget 2018/19	Budget 2019/20	Budget 2020/21	Annual delivery target	Budget Q1 2018	Milestone Q1 2018	Budget Q2 2018	Milestone Q2 2018	Budget Q3 2018	Milestone Q3 2018	Budget Q4 2018	Milestone Q4 2018	Phases
Roads and Transport	(713006) Automated fare collection (AFC) for TBS	3. A City that delivers excellent services and protects the environment	Installation of APTMS system on all TBS buses	City Wide	R10,000,000	R15,000,000	R20,000,000	100% installation of APTMS solution on TBS buses	R0	Approval of report for the installation of APTMS equipment	R0	Issue notice compiled according to supporting documents: Procurement/ordering of APTMS equipment by contractor	R0	Installation of APTMS solution	R10,000,000	Project completed	Project completed
Shared Services	(710200) Upgrade of IT networks	5. A City that is open, honest and responsive	ICT infrastructure project: Upgrading, procurement, installation, planning and repairing of networks Tshwane-wide	City Wide	R10,000,000	R25,000,000	R25,000,000	Network refresher plan developed and 10 network sites upgraded	R0	Assessment of sites to be upgraded and development of network refresher plan	R5,000,000	5 network sites upgraded	R5,000,000	5 network sites upgraded	R0	Project completed	Project completed
Shared Services	(710213) One Integrated Transaction Processing System	5. A City that is open, honest and responsive	ICT non-infrastructure project: Installation, development and procurement of One Integrated Transaction Processing System citywide	City Wide	R10,000,000	R25,000,000	R15,000,000	Optimise ERP system	R2,500,000	Optimise ERP system	R2,500,000	Optimise ERP system	R2,500,000	Optimise ERP system	R2,500,000	Optimise ERP system	Project completed
Shared Services	(710268) Computer equipment deployment: End user computer hardware equipment	5. A City that is open, honest and responsive	ICT infrastructure project: Installation, replacement, supply and procurement of computers citywide	City Wide	R11,000,000	R15,000,000	R10,000,000	Computer equipment (laptops, desktops, scanners, tablets) deployed	R3,000,000	Laptops, iPad, desktops, scanners, tablets, printers	R2,500,000	Laptops, iPad, desktops, scanners, tablets, printers	R4,500,000	Laptops, iPad, desktops, scanners, tablets, printers	R1,000,000	Laptops, iPad, desktops, scanners, tablets, printers	Project completed

Department	Project name	Strategic pillar	Project objective	Ward	Budget 2018/19	Budget 2019/20	Budget 2020/21	Annual delivery target	Milestone Q1 2018	Budget Q1 2018	Milestone Q2 2018	Budget Q2 2018	Milestone Q3 2018	Budget Q3 2018	Milestone Q4 2018	Budget Q4 2018	Phases
Shared Services	(710344) Implementation of storage area network	5. A City that is open, honest and responsive	ICT infrastructure project: Implementation, procurement, operation, design, planning and upgrading of storage area network citywide	City Wide	R10,000,000	R25,000,000	R50,000,000	Server, storage and data centre equipment	Server, storage and data centre equipment	R9,500,000	None	R0	Server, storage and data centre equipment	R500,000	None	R0	Project completed
Shared Services	(712554) E-Initiative supporting the smart city	5. A City that is open, honest and responsive	ICT infrastructure project: Implementation, installation, development and procurement of e-initiative supporting the smart city citywide	City Wide	R4,000,000	R13,000,000	R15,000,000	Two business initiatives implemented	Analysis of first business process and developed functional specification	R0	First business process implemented	R2,000,000	Analysis of second business process and developed functional specification	R0	Second business process implemented	R2,000,000	Project completed
Shared Services	(712950) Disaster Recovery System storage	5. A City that is open, honest and responsive	ICT infrastructure project: Upgrading, procurement, installation and planning of Disaster Recovery System storage citywide	City Wide	R10,000,000	R15,000,000	R15,000,000	Server and storage equipment procured	Server and storage equipment	R0	None	R8,000,000	Server and storage equipment	R2,000,000	None	R0	Project completed
Shared Services	(714010) Audiovisual equipment and systems in the Tshwane House Council Chamber	5. A City that is open, honest and responsive	Installation of audiovisual equipment in Council Chamber	58	R10,000,000	R0	R0	Boardroom automation for Tshwane House and Council Chamber operation system	BSC for tender specification and advertisement, awarding of tender	R0	Council Chamber and 10 boardrooms automated	R7,500,000	10 boardrooms automated	R2,500,000	Project completed	R0	Project completed
Shared Services	(713036) mSCOA automation	5. A City that is open, honest and responsive	0	Administrative	R50,000,000	R0	R0	Compliance in terms of National Treasury requirements	Define the scope of work with the current service provider, start tendering process	R0	Assessment of interface requirement	R5,000,000	Review the business process	R15,000,000	System development and testing	R30,000,000	Project completed

Department	Project name	Strategic pillar	Project objective	Ward	Budget 2018/19	Budget 2019/20	Budget 2020/21	Annual delivery target	Budget Q1 2018	Milestone Q1 2018	Budget Q2 2018	Milestone Q2 2018	Budget Q3 2018	Milestone Q3 2018	Budget Q4 2018	Milestone Q4 2018	Phases
Utility Services	(710005) Upgrading or strengthening of existing network schemes citywide	3. A City that delivers excellent services and protects the environment	Upgrading of the network required due to scheme amendment applications (land use amendments)	City Wide	R5,000,000	R6,500,000	R8,000,000	Upgrading of existing network (application driven)	R400,000	Upgrading of existing network (application driven)	R600,000	Upgrading of existing network (application driven)	R950,000	Upgrading of existing network (application driven)	R3,050,000	Upgrading of existing network (application driven)	Project completed
Utility Services	(710006) Payments to townships for reticulated towns (citywide)	3. A City that delivers excellent services and protects the environment	Infrastructure project: Renewal, installation and electrification of primary units, upgrade and strengthening of existing network citywide (all regions to be determined by applications)	City Wide	R6,000,000	R6,000,000	R7,000,000	Number of applications received (applications driven)	R300,000	Number of applications received (applications driven)	R1,500,000	Number of applications received (applications driven)	R3,600,000	Number of applications received (applications driven)	R600,000	Number of applications received (applications driven)	Project completed
Utility Services	(710176) Dangerous and obsolete switchgear	3. A City that delivers excellent services and protects the environment	Replacement of 11 kV switchgear on our networks that are classified as obsolete and dangerous and in general have exceeded their design life cycle	Administrative	R10,000,000	R10,000,000	R10,000,000	10 mini-sub	R0	10 MVA mini-sub	R650,000	15 MVA mini-sub	R875,000	8 MVA mini-sub	R8,475,000	5 MVA mini-sub	Project completed

Department	Project name	Strategic pillar	Project objective	Ward	Budget 2018/19	Budget 2019/20	Budget 2020/21	Annual delivery target	Budget Q1 2018	Milestone Q1 2018	Budget Q2 2018	Milestone Q2 2018	Budget Q3 2018	Milestone Q3 2018	Budget Q4 2018	Milestone Q4 2018	Phases
Utility Services	(710177) Low-voltage network in towns (renewal)	3. A City that delivers excellent services and protects the environment	Power infrastructure project: Refurbishment of LV network	City Wide	R10,000,000	R30,000,000	R50,000,000	Practical completion: Full implementation of all projects on site, record data close-out report on all projects, finalise payments, capitalise projects	R0	Create WBS numbers, source material and appoint contractors	R750,000	Practical completion: Full implementation of all projects on site	R3,000,000	Practical completion: Full implementation of all projects on site	R6,250,000	Practical completion: Full implementation of all projects on site, record data close-out report, close-out of all projects, finalise payments, capitalise projects	Project completed
Utility Services	(710178 ) Electricity for All, Region 3 (USDG)	3. A City that delivers excellent services and protects the environment	Reduce backlog on universal access to electricity	55	R15,000,000	R30,000,000	R40,000,000	Construction of the electricity network backbone infrastructure, and realise 600 connections	R750,000	Construction of the electricity network backbone infrastructure, and realise 0 connections	R5,250,000	Construction of the electricity network backbone infrastructure, and realise 0 connections	R4,500,000	Construction of the electricity network backbone infrastructure, and realise 300 connections	R4,500,000	Construction of the electricity network backbone infrastructure, and realise 300 connections	Phase completed
Utility Services	(710178 ) Electricity for All, Region 6 (USDG)	3. A City that delivers excellent services and protects the environment	Reduce backlog on universal access to electricity	101	R25,000,000	R20,000,000	R20,000,000	Construction of the electricity network backbone infrastructure and realise 1 100 connections	R1,250,000	Construction of the electricity network backbone infrastructure, 0 connections	R11,250,000	Construction of the electricity network backbone infrastructure, 0 connections	R7,500,000	Construction of the electricity network backbone infrastructure, 0 connections	R5,000,000	Construction of the electricity network backbone infrastructure, 1 100 connections	Phase completed
Utility Services	(710178) Electricity for All - Region 1 (Borrowings)	3. A City that delivers excellent services and protects the environment	Reduce backlog on universal access to electricity	12,9	R1,879,000	R0	R0	Ga-Rankuwa Zone 14 (83 connections)	R0	None	R469,750	83 connections	R1,409,250	None	R0	None	Phase completed
Utility Services	(710178) Electricity for All, Region 1 (USDG)	3. A City that delivers excellent services and protects the environment	Reduce backlog on universal access to electricity	32	R39,500,000	R34,600,000	R25,000,000	Construction of the electricity network backbone infrastructure and realise 1 000 connections	R3,950,000	Construction of the electricity network backbone infrastructure, 0 connections	R13,825,000	Construction of the electricity network backbone infrastructure, 0 connections	R13,825,000	Construction of the electricity network backbone infrastructure, 300 connections	R7,900,000	Construction of the electricity network backbone infrastructure, 700 connections	Phase completed

Department	Project name	Strategic pillar	Project objective	Ward	Budget 2018/19	Budget 2019/20	Budget 2020/21	Annual delivery target	Budget Q1 2018	Milestone Q1 2018	Budget Q2 2018	Milestone Q2 2018	Budget Q3 2018	Milestone Q3 2018	Budget Q4 2018	Milestone Q4 2018	Phases
Utility Services	(710178) Electricity for All, Region 4 (INEP)	3. A City that delivers excellent services and protects the environment	Reduce backlog on universal access to electricity	70	R0	R13,000,000	R12,000,000	No budget	R0	No budget	R0	No budget	R0	No budget	R0	No budget	No budget
Utility Services	(710178) Electricity for All, Region 4 (USDG)	3. A City that delivers excellent services and protects the environment	Reduce backlog on universal access to electricity	48	R14,500,000	R2,000,000	R3,000,000	Construction of the electricity network backbone infrastructure, and realise 500 connections	R580,000	Construction of the electricity network backbone infrastructure, 0 connections	R5,800,000	Construction of the electricity network backbone infrastructure, 0 connections	R7,250,000	Construction of the electricity network backbone infrastructure, 500 connections	R870,000	Project completed	Phase completed
Utility Services	(710178) Electricity for All, Region 5 (INEP)	3. A City that delivers excellent services and protects the environment	Reduce backlog on universal access to electricity	99	R20,000,000	R15,000,000	R20,000,000	Construction of the electricity network backbone infrastructure and realise 800 connections	R2,000,000	Construction of the electricity network backbone infrastructure and realise 0 connections	R6,000,000	Construction of the electricity network backbone infrastructure and realise 0 connections	R6,500,000	Construction of the electricity network backbone infrastructure and realise 400 connections	R5,500,000	Construction of the electricity network backbone infrastructure and realise 400 connections	Phase completed
Utility Services	(710178) Electricity for All, Region 7 (INEP)	3. A City that delivers excellent services and protects the environment	Reduce backlog on universal access to electricity	105	R20,000,000	R10,000,000	R0	Construction of the electricity backbone infrastructure and realise 800 connections	R2,400,000	Pre-engineering and ordering of material	R6,000,000	Construction of the electricity backbone infrastructure, 25% completion of the project and 0 connections	R4,500,000	Construction of the electricity backbone infrastructure, 85% completion of the project and 200 connections	R7,100,000	Construction of the electricity backbone infrastructure, 100% completion of the project and 600 connections	Phase completed

Department	Project name	Strategic pillar	Project objective	Ward	Budget 2018/19	Budget 2019/20	Budget 2020/21	Annual delivery target	Budget Q1 2018	Milestone Q1 2018	Budget Q2 2018	Milestone Q2 2018	Budget Q3 2018	Milestone Q3 2018	Budget Q4 2018	Milestone Q4 2018	Phases
Utility Services	(710325) Communication upgrade: Optical fibre network	3. A City that delivers excellent services and protects the environment	Provision of quality basic services infrastructure	City Wide	R10,000,000	R10,000,000	R15,000,000	Project completed	R375,000	Work on the design link and resolve UI on the Scada development system and construct the network	R2,875,000	Signed invoice submitted for payment: Complete the ring network and do cut-over of the FOX interface	R4,875,000	Commissioning phase	R1,875,000	Project completed	Project completed
Utility Services	(710480) Strengthening 11 kV cable network	3. A City that delivers excellent services and protects the environment	Power infrastructure project: Expansion, increase, installation and upgrading of 11 kV cable network	City Wide	R20,000,000	R10,000,000	R15,000,000	Practical completion: Full implementation of all projects on site, record data close-out report on all projects, finalise payments, capitalise projects	R6,250,000	Project plan: Prepare winter load report/kick-off of new projects	R3,750,000	Practical completion: Full implementation of all projects on site	R4,500,000	Practical completion: Full implementation of all projects on site	R5,500,000	Practical completion: Full implementation of all projects on site, record data close-out report, close-out of all projects, finalise payments, capitalise projects	Project completed
Utility Services	(710481) Strengthening 11 kV overhead network	3. A City that delivers excellent services and protects the environment	Power infrastructure project: Upgrading of 11 kV overhead	56	R13,000,000	R10,000,000	R10,000,000	Full implementation of all projects on site, issuing of final completion certificate: Close-out on all projects, finalise payments, capitalise projects	R123,500	Project plan: Identify an area/s most in need for a substation	R748,800	Full implementation of all projects on site	R4,802,460	Full implementation of all projects on site	R7,325,240	Full implementation of all projects on site for, issue of final completion certificate, close-out of all projects, finalise payments, capitalise projects	Project completed
Utility Services	(710484) Secondary substations	3. A City that delivers excellent services and protects the environment	Power infrastructure project: Construction and installation of substation	City Wide	R10,000,000	R25,000,000	R25,000,000	Identification and full implementation of strategic substations	R250,000	Identification of strategic substations earmarked for completion	R1,250,000	Full implementation of all projects on site	R2,750,000	Full implementation of all projects on site	R5,750,000	Close-out of all projects, finalise payments, capitalise projects	Project completed

Department	Project name	Strategic pillar	Project objective	Ward	Budget 2018/19	Budget 2019/20	Budget 2020/21	Annual delivery target	Budget Q1 2018	Milestone Q1 2018	Budget Q2 2018	Milestone Q2 2018	Budget Q3 2018	Milestone Q3 2018	Budget Q4 2018	Milestone Q4 2018	Phases
Utility Services	(710556) USDG funds: Region 1 (public lighting)	3. A City that delivers excellent services and protects the environment	Provide lighting for public safety and create liveable cities	89	R10,000,000	R30,000,000	R12,000,000	Construction of the electricity network backbone infrastructure and realise 550 street lights and 4 high-mast lights	R1,000,000	Construction of the electricity network backbone infrastructure, 100 street lights and 0 high-mast lights	R2,500,000	Construction of the electricity network backbone infrastructure, 150 street lights and 0 high-mast lights	R3,000,000	Construction of the electricity network backbone infrastructure, 150 street lights and 2 high-mast lights	R3,500,000	Construction of the electricity network backbone infrastructure, 150 street lights and 2 high-mast lights	Phase completed
Utility Services	(710556) USDG funds: Region 2 (public lighting)	3. A City that delivers excellent services and protects the environment	Provide lighting for public safety and create liveable cities	49	R3,000,000	R19,500,413	R17,000,000	Construction of the electricity network backbone infrastructure and realise 150 street lights and 0 high-mast lights	R600,000	Construction of the electricity network backbone infrastructure, 50 street lights, 0 high-mast lights	R1,050,000	Construction of the electricity network backbone infrastructure, 50 street lights, 0 high-mast lights	R900,000	Construction of the electricity network backbone infrastructure, 50 street lights, 0 high-mast lights	R450,000	Project completed	Phase completed
Utility Services	(710556) USDG funds: Region 3 (public lighting)	3. A City that delivers excellent services and protects the environment	Provide lighting for public safety and create liveable cities	7	R10,000,000	R20,500,000	R17,500,000	Construction of the electricity network backbone infrastructure and realise 450 street lights and 2 high-mast connections	R1,000,000	Construction of the electricity network backbone infrastructure, 30 street lights and 0 connections	R4,000,000	Construction of the electricity network backbone infrastructure, 120 street lights and 0 connections	R2,500,000	Construction of the electricity network backbone infrastructure, 150 street lights and 0 connections	R2,500,000	Construction of the electricity network backbone infrastructure, 150 street lights and 2 connections	Phase completed
Utility Services	(710556) USDG Funds: Region 4 (Public Lighting)	3. A City that delivers excellent services and protects the environment	Provide lighting for public safety and create liveable cities	61	R5,000,000	R20,500,000	R17,500,000	Construction of the electricity network backbone infrastructure and realise 450 street lights and 2 high-mast lights	R750,000	Construction of the electricity network backbone infrastructure, 100 street lights, 0 high-mast lights	R2,250,000	Construction of the electricity network backbone infrastructure, 150 street lights, 0 high-mast lights	R2,000,000	Construction of the electricity network backbone infrastructure, 150 street lights, 2 high-mast lights	R0	Construction of the electricity network backbone infrastructure, 50 street lights, 0 high-mast lights	Phase completed
Utility Services	(710556) USDG funds: Region 5 (public lighting)	3. A City that delivers excellent services and protects the environment	Provide lighting for public safety and create liveable cities	99	R2,000,000	R28,500,000	R10,000,000	Construction of the electricity network backbone infrastructure and realise 140 street lights and 0 high-mast lights	R0	Construction of the electricity network backbone infrastructure, 0 street lights, 0 high-mast lights	R800,000	Construction of the electricity network backbone infrastructure, 80 street lights, 0 high-mast lights	R900,000	Construction of the electricity network backbone infrastructure, 60 street lights, 0 high-mast lights	R300,000	Project completed	Phase completed



Department	Project name	Strategic pillar	Project objective	Ward	Budget 2018/19	Budget 2019/20	Budget 2020/21	Annual delivery target	Milestone Q1 2018	Milestone Q2 2018	Milestone Q3 2018	Milestone Q4 2018	Phases
								Budget Q1 2018	Budget Q2 2018	Budget Q3 2018	Budget Q4 2018		
Utility Services	(710556) USDG funds: Region 6 (public lighting)	3. A City that delivers excellent services and protects the environment	Provide lighting for public safety and create liveable cities	101	R3,000,000	R7,925,658	R10,500,000	Construction of the electricity network backbone infrastructure and realise 200 street lights and 2 high-mast lights	R0 Construction of the electricity network backbone infrastructure, 0 street lights, 0 high-mast lights	R1,050,000 Construction of the electricity network backbone infrastructure, 50 street lights, 0 high-mast lights	R1,650,000 Construction of the electricity network backbone infrastructure, 100 street lights, 0 high-mast lights	R300,000 Construction of the electricity network backbone infrastructure, 50 street lights, 2 high-mast lights	Phase completed
Utility Services	(710556) USDG funds: Region 7 (public lighting)	3. A City that delivers excellent services and protects the environment	Provide lighting for public safety to create liveable cities	105	R2,000,000	R20,000,000	R15,000,000	Construction of the electricity network backbone infrastructure and realise 130 street lights and 0 high-mast lights	R100,000 Construction of the electricity network backbone infrastructure, 0 street lights, 0 high-mast lights	R800,000 Construction of the electricity network backbone infrastructure, 50 street lights, 0 high-mast lights	R1,100,000 Construction of the electricity network backbone infrastructure, 80 street lights, 0 high-mast lights	R0 Project completed	Phase completed
Utility Services	(711862 ) Prepaid electricity meters: New	3. A City that delivers excellent services and protects the environment	New electricity meters installed	City Wide	R16,500,000	R16,500,000	R20,500,000	Procurement and installation of 1 000 prepaid meters	R2,516,250 Procurement and installation of 2 000 prepaid meters	R3,522,750 Procurement and installation of 3 000 prepaid meters	R4,884,000 Procurement and installation of 3 000 prepaid meters	R5,577,000 Procurement and installation of 2 000 prepaid meters	Phase completed

Department	Project name	Strategic pillar	Project objective	Ward	Annual delivery target			Annual delivery target	Milestone Q1 2018		Milestone Q2 2018		Milestone Q3 2018		Milestone Q4 2018		Phases
					Budget 2018/19	Budget 2019/20	Budget 2020/21		Budget Q1 2018	Budget Q2 2018	Budget Q3 2018	Budget Q4 2018					
Utility Services	(711862 ) Prepaid electricity meters: Conventional	3. A City that delivers excellent services and protects the environment	New electricity meters installed	City Wide	R2,000,000	R2,000,000	R4,000,000	Project completed	Purchase order generated: Replacement of 1 000 pre-paid meters	R499,860	Purchase order generated: Replacement of 800 pre-paid meters	R495,640	Purchase order generated: Replacement of 1 000 pre-paid meters	R494,800	R509,700	Project completed	Phase completed
Utility Services	(711862 ) Prepaid Electricity Meters: Replacement	3. A City that delivers excellent services and protects the environment	Replacement of electricity meters	City Wide	R16,500,000	R16,500,000	R20,500,000	Purchase order generated: Installation of 3 000 conventional meters	Purchase order generated: Installation of 1 000 conventional meters	R3,366,000	Purchase order generated: Installation of 1 000 conventional meters	R3,019,500	Purchase order generated: Installation of 1 000 conventional meters	R4,554,000	R5,560,500	Purchase order generated: Installation of 3 000 conventional meters	Phase completed
Utility Services	(712006 ) Replacement of obsolete and non-functional equipment	3. A City that delivers excellent services and protects the environment	Power infrastructure project: Replacement of non-functional equipment at all wards and regions	90	R8,000,000	R8,000,000	R10,000,000	Installation and commissioning (installation of protection relays by internal personnel (PTTA section)	Procure 30% of protection relay	R0	Installation and commissioning (installation of protection relays by internal personnel)	R2,514,286	Delivery and installation (installation of protection relays by internal personnel)	R2,742,857	Installation and commissioning (installation of protection relays by internal personnel (PTTA section)	Project completed	
Utility Services	(712279 ) Bronkhorstspuit 132/11 kV substation	3. A City that delivers excellent services and protects the environment	Upgrade Bronkhorstspuit substation from 20 MVA to 40 MVA	102,105	R25,000,000	R25,000,000	R10,000,000	Upgrading of Bronkhorstspuit 132/11 kV substation	Award contract and conclude service level agreement	R375,000	Establish site and start with the civil works; place orders for material	R3,625,000	Complete the building foundation	R4,000,000	Receive delivery of material (electrical equipment)	R17,000,000	Project completed

Department	Project name	Strategic pillar	Project objective	Ward	Budget 2018/19	Budget 2019/20	Budget 2020/21	Annual delivery target	Budget Q1 2018	Milestone Q1 2018	Budget Q2 2018	Milestone Q2 2018	Budget Q3 2018	Milestone Q3 2018	Budget Q4 2018	Milestone Q4 2018	Phases
Utility Services	(712279 ) Soshanguve JJ 132/11 kV substation (2 x 40 MVA power transformers)	3. A City that delivers excellent services and protects the environment	Procurement of 2 x 40 MVA power transformers	11	R24,000,000	R30,000,000	R10,000,000	Construction of JJ 132/11 kV substation (test and commission the substation)	R4,800,000	Practical Completion: Complete the installation of 11 kV panels and installation of equipment multicore cables	R4,800,000	Practical completion: Substation commissioning and delivery of HV yard stones	R4,400,000	Substation commissioning, civils touch-ups	R10,000,000	Project completed: Guarantees and warranties	Project completed
Utility Services	(712279) Bronkhorstspruit 132/11 kV substation (1 x 20 MVA power transformer)	3. A City that delivers excellent services and protects the environment	Procurement of 1 x 20 MVA power transformer	102	R0	R0	R25,000,000	No budget	R0	No budget	R0	No budget	R0	No budget	R0	No budget	No budget
Utility Services	(712279) Hatherley 132/11 kV substation	3. A City that delivers excellent services and protects the environment	Provision of quality basic services infrastructure	40	R5,000,000	R0	R0	Test and commission the Wildebees-Eland 1 and 2 132 kV power lines	R5,000,000	Test and commission the Wildebees-Eland 1 and 2 132 kV power lines	R0	Project completed	R0	Project completed	R0	Project completed	Project completed
Utility Services	(712279) Kentron 132/11 kV substation refurbishment	3. A City that delivers excellent services and protects the environment	Refurbish Kentron substation	78	R20,000,000	R20,000,000	R20,000,000	Refurbishment of Kentron 132/11 kV substation	R0	Working drawings: Approval of designs	R2,600,000	Preparation of works	R4,400,000	Delivery of building material, construction of substation building	R13,000,000	Practical completion: Construction of substation building to roof level	Project completed
Utility Services	(712279) Monavoni 132/11 kV substation	3. A City that delivers excellent services and protects the environment	Construct new Monavoni 132/11 kV substation	77	R30,000,000	R20,000,000	R20,000,000	Construction of Monavoni 132/11 kV substation (complete the civil works)	R3,000,000	Complete the construction of the substation building foundation and outdoor yard equipment foundation	R4,200,000	Complete the kerbing and internal road paving, construct the building up to window level	R8,700,000	Complete the construction of the substation building	R14,100,000	Receive delivery of all outdoor yard equipment	Project completed

Department	Project name	Strategic pillar	Project objective	Ward	Budget 2018/19	Budget 2019/20	Budget 2020/21	Annual delivery target	Milestone Q1 2018	Milestone Q2 2018	Milestone Q3 2018	Milestone Q4 2018	Phases
Utility Services	(712279) Monavoni 132/11 kV substation (2 x 40 MVA power transformers)	3. A City that delivers excellent services and protects the environment	Procure 2 x 40 MVA power transformers	77	R0	R0	R15,000,000	No budget	No budget	No budget	No budget	No budget	No budget
Utility Services	(712279) Soshanguve 132/11 kV substation	3. A City that delivers excellent services and protects the environment	Construct new JJ 132/11 kV substation	11	R16,275,020	R15,000,000	R15,000,000	Upgrading of Soshanguve substation (complete the construction of the substation building and place orders for all material)	Establish site, complete all the civil designs, place orders for all material	Start the civil works including extension of existing substation building and outdoor equipment foundations	Complete the outdoor yard equipment foundations	Complete the extension of the substation building and 132 kV yard civil works, receive delivery of all material	Construction
Utility Services	(712279) Wildebees 400/132 kV infeed station (Eskom connection charge: Opex-funded from capex)	3. A City that delivers excellent services and protects the environment	Eskom connection charge	40	R0	R0	R30,000,000	No budget	No budget	No budget	No budget	No budget	No budget
Utility Services	(712483 ) New connections	3. A City that delivers excellent services and protects the environment	Power infrastructure project: Installation and upgrading of connections citywide in all regions	58	R25,000,000	R25,000,000	R35,000,000	Number of infrastructure connections built	New connections (application driven): 400 connections	New connections (application driven): 400 connections	New connections (application driven): 400 connections	New connections (application driven): 400 connections	Construction

Department	Project name	Strategic pillar	Project objective	Ward	Budget 2018/19	Budget 2019/20	Budget 2020/21	Annual delivery target	Budget Q1 2018	Milestone Q1 2018	Budget Q2 2018	Milestone Q2 2018	Budget Q3 2018	Milestone Q3 2018	Budget Q4 2018	Milestone Q4 2018	Phases
Utility Services	(712601) Standby quarters (revival)	3. A City that delivers excellent services and protects the environment	Power infrastructure project: Construction of quarters	4	R0	R15,000,000	R10,000,000	No budget	R0	No budget	R0	No budget	R0	No budget	R0	No budget	No budget
Utility Services	(712688) Energy efficiency and demand side management	3. A City that delivers excellent services and protects the environment	Power infrastructure project: Establishment of building lighting and street lighting	City Wide	R10,000,000	R15,000,000	R15,000,000	Project completed. Zeekoeigat tender evaluation and award process	R0	Tender process	R2,000,000	Retrofit 200 LED street light luminaires and feasibility study report	R7,000,000	Retrofit 200 LED street light luminaires, develop construction specifications and construction tender documents	R1,000,000	Project completed, Zeekoeigat tender evaluation and award process	Project completed
Utility Services	(712861) Replacement of obsolete protection and testing instruments	3. A City that delivers excellent services and protects the environment	Power infrastructure project: Replacement of obsolete equipment at Bronkhorstspuit	105	R4,000,000	R30,000,000	R25,000,000	Close-out	R0	Purchase order generated: Start with procurement (place orders)	R800,000	Goods/services received and verified: Part payment of delivery received	R1,600,000	Goods/services received and verified: Receive and pay for delivered instruments	R1,600,000	Close-out	Project completed

Department	Project name	Strategic pillar	Project objective	Ward	Budget 2018/19	Budget 2019/20	Budget 2020/21	Annual delivery target	Milestone Q1 2018	Budget Q1 2018	Milestone Q2 2018	Budget Q2 2018	Milestone Q3 2018	Budget Q3 2018	Milestone Q4 2018	Budget Q4 2018	Phases
Utility Services	(712908) Electricity vending infrastructure	3. A City that delivers excellent services and protects the environment	Power infrastructure project: Feasibility, refurbishment, bulk supply, implementation, construction, installation, replacement, planning, upgrading, procurement and increased vending	City Wide	R15,000,000	R10,000,000	R12,000,000	Practical completion: Running the system	Synchronisation of the system	R9,750,000	Practical completion: Twigging of the system	R5,250,000	Practical completion: Running the system	R0	Practical completion: Running the system	R0	Project completed
Utility Services	(713009) Digital trunked radio communication: New	3. A City that delivers excellent services and protects the environment	Power infrastructure project: Upgrading of optical fibre between Hatherley and Soshanguve	City Wide	R10,000,000	R10,000,000	R15,000,000	Issue of final completion certificate: Project Close-out	Manufacturing, fabrication and construction information: Frequency plan approval	R0	Purchase order generated: Factory acceptance test	R0	Delivery, installation of TBS and microwave equipment at final sites	R8,000,000	Issue of final completion certificate: Project close-out	R2,000,000	Project completed
Utility Services	(713010) Infrastructure fault reporting and dispatch: New	3. A City that delivers excellent services and protects the environment	Power infrastructure project: Installation and construction of fault reporting system	58	R0	R10,000,000	R10,000,000	No budget	No budget	R0	No budget	R0	No budget	R0	No budget	R0	No budget

Department	Project name	Strategic pillar	Project objective	Ward	Annual delivery target			Annual delivery target	Milestone Q1 2018		Milestone Q2 2018		Milestone Q3 2018		Milestone Q4 2018		Phases
					Budget 2018/19	Budget 2019/20	Budget 2020/21		Budget Q1 2018	Budget Q2 2018	Budget Q3 2018	Budget Q4 2018					
Utility Services	(714008) Electricity distribution loss	3. A City that delivers excellent services and protects the environment	Provision of quality basic services infrastructure	City Wide	R500,000,000	R0	R0	Removal of 2 500 meters from inside dwellings to the outside; procure 500 boxes of security meters; and 750 VTs and CTs; refurbish/repair 10 damaged substations of key customers; install 1,5 km of cable	R105,000,000	Removal of 2 500 meters from inside dwellings to the outside; procure 500 boxes of security meters and 250 VTs and CTs; refurbish/repair 10 damaged substations of key customers; order 500 m of cable	R145,000,000	Removal of 2 500 meters from inside dwellings to the outside; procure 500 boxes of security meters and 250 VTs and CTs; refurbish/repair 10 damaged substations of key customers; order 500 m of cable	R145,000,000	Removal of 2 500 meters from inside dwellings to the outside; procure 500 boxes of security meters and 250 VTs and CTs; refurbish/repair 10 damaged substations of key customers; order 500 m of cable	R105,000,000	Removal of 2 500 meters from inside dwellings to the outside; procure 500 boxes of security meters and 750 VTs and CTs; refurbish/repair 10 damaged substations of key customers; install 1,5 km of cable	Phase completed
Utility Services	(714009) New electricity depot for Wonderboom	3. A City that delivers excellent services and protects the environment	Power infrastructure project: Construction of depot between Hatherley and Soshanguve	50	R0	R0	R6,000,000	No budget	R0	No budget	R0	No budget	R0	No budget	R0	No budget	No budget
Utility Services	(710022) Township water services developers: Tshwane contributions (citywide)	3. A City that delivers excellent services and protects the environment	Water infrastructure project: Construction of bulk pipe (City wide)	City Wide	R9,000,000	R34,635,000	R55,000,000	Bulk services contribution for the provision of township water and sanitation services by developers	R0	Construction of 2 000 m X 355 mm dia PVC water pipe	R4,500,000	Construction of 3 900 m X 355 mm dia, 3 300 m X 315 mm dia PVC water pipe	R4,500,000	3 900 m X 355 mm dia water pipe, 530 m X 500 mm dia water pipe, 3 300 m X 315 mm dia water pipe and two pump stations	R0	Project completion and defects liability	Project completed
Utility Services	(710023) Lengthening of network and supply pipelines	3. A City that delivers excellent services and protects the environment	Water infrastructure project: Construction of reticulation pipe (City wide)	City Wide	R5,000,000	R15,000,000	R14,500,000	Installation of 500 m new water pipeline and the construction of a PRV chamber	R1,000,000	500 m water pipe installation (new)	R0	Complete design and appointment of contractor	R1,300,000	Site establishment and start PRV chamber	R2,700,000	Complete PRV chamber and pipe work	Construction

Department	Project name	Strategic pillar	Project objective	Ward	Budget 2018/19	Budget 2019/20	Budget 2020/21	Annual delivery target	Milestone Q1 2018	Milestone Q2 2018	Milestone Q3 2018	Milestone Q4 2018	Phases
					Budget Q1 2018	Budget Q2 2018	Budget Q3 2018	Budget Q4 2018					
Utility Services	(710026) Replacement of worn-out network pipes	3. A City that delivers excellent services and protects the environment	Water infrastructure project: Replacement and upgrading of reticulation pipe (City wide)	City Wide	R79,000,000	R105,000,000	R84,123,982	20 000 m of water pipeline installation	5 600 m of water pipeline installation (upgrade)	5 600 m of water pipeline installation (upgrade)	5 125 m of water pipeline installation (upgrade)	3 675 m of water pipeline installation (upgrade)	Project completed
Utility Services	(710411) Waste water treatment facilities upgrades: Minor capital projects (citywide)	3. A City that delivers excellent services and protects the environment	Sanitation infrastructure project: Construction, upgrading, refurbishment and replacement at waste water treatment works	City Wide	R8,760,000	R30,000,000	R50,000,000	Replacement of existing capital items on various WWTW	Supply of submersible mixers; delivery of wheel loaders	Delivery of submersible mixers: Tender closed	Tender award and SLA agreement	Delivery of equipment	Procurement
Utility Services	(710411A) Sunderland Ridge WWTW 50 Mℓ/d extension	3. A City that delivers excellent services and protects the environment	Sanitation infrastructure project: Construction and design of 30 Mℓ BNR at Sunderland Ridge	70	R240,000	R5,000,000	R37,626,018	Approval of specification and TAR, tender advertisement, admin compliance, appointment of consultant, approval of inception report, concept and viability report, detailed design and designs, construction of an additional 50 Mℓ	Planning	Drafting of tender specification for the appointment of a consulting engineer	Tender specification, tender advertisement and tender closure	Administration compliance, technical evaluation and tender award	Design/planning
Utility Services	(710411D) Extension of Rooiwal Waste Water Treatment Works	3. A City that delivers excellent services and protects the environment	Sanitation infrastructure project: Construction, design and Upgrading of 80 Mℓ water treatment works at Rooiwal	96	R40,000,000	R95,000,000	R100,000,000	% construction of the primary sedimentation tanks, electrical and mechanical work	Appointment of the contractor	Earthworks for the sedimentation tanks	11% construction of the 3 PSTs concrete work and mechanical work	14% construction of the 3 PSTs concrete work and mechanical work	Construction



Department	Project name	Strategic pillar	Project objective	Ward	Budget 2018/19	Budget 2019/20	Budget 2020/21	Annual delivery target	Milestone Q1 2018	Milestone Q2 2018	Milestone Q3 2018	Milestone Q4 2018	Phases
					Budget Q1 2018	Budget Q2 2018	Budget Q3 2018	Budget Q4 2018					
Utility Services	(710411F) Bavianspoort WWTW 40 Ml/d extension	3. A City that delivers excellent services and protects the environment	Sanitation infrastructure project: Design and construction of 40 Ml water treatment works at Bavianspoort	93	R40,000,000	R90,000,000	R90,000,000	"Stage 1: Repair work to existing modules Stage 2: Tender award, construction of the 40 Ml/day treatment module and extension of the eastern outfall sewer"	Stage 1: Repair work to existing modules Stage 2: 50% detail design development	Stage 1: Repair work to existing modules Stage 2: TAR approval	Stage 1: Repair work to existing modules Stage 2: Tender closure	Stage 1: Repair work to existing modules Stage 2: Tender award	Construction
Utility Services	(710411I) Temba WWTW 20 Ml/day: New	3. A City that delivers excellent services and protects the environment	Sanitation infrastructure project: Construction of 20 Ml water treatment works at Temba	74	R8,000,000	R0	R0	Completion and replacement of stolen components on the new WWTW 20 Ml/day module	Testing and commissioning	Site handover, defect liability, close-out report, as-built drawings	Defect liability	Defect liability	Project completed
Utility Services	(710411Y) Upgrade of sewerage pump stations (citywide)	3. A City that delivers excellent services and protects the environment	Upgrade of sewerage pump station	City Wide	R5,000,000	R0	R0	Upgrading and repairs to various pump stations	Project scope of works	Approval of specification, tender advertisement for contractor and tender closure	Admin compliance, technical evaluation, tender award and site establishment	20% construction	Construction
Utility Services	(710411Y) Upgrading of water pump stations (citywide)	3. A City that delivers excellent services and protects the environment	Provision of quality basic services infrastructure	City Wide	R4,000,000	R0	R0	Upgrading and repairs to various pump stations	Project scope of works	Approval of specification, tender advertisement of contractor and tender closure	Admin compliance, technical evaluation, tender award and site establishment	20% construction	Construction

Department	Project name	Strategic pillar	Project objective	Ward	Annual delivery target			Milestone Q1 2018	Milestone Q2 2018	Milestone Q3 2018	Milestone Q4 2018	Phases	
					Budget 2018/19	Budget 2019/20	Budget 2020/21						
Utility Services	(710878) Ekangala Block A sewer reticulation and toilets	3. A City that delivers excellent services and protects the environment	Sanitation infrastructure project: Design and construction of sewer lines at Ekangala Block A and F	104	R20,000,000	R0	R33,000,000	Installation of 7 808 m of new sewer pipelines and 508 toilet top structures at Ekangala F	Approval of justification memo, site briefing, appointment of contractor, admin compliance, site handover and site establishment	Installation of 2 000 m of sewer pipes	Installation of 3 000 m of sewer pipes and 300 toilet top structures	Installation of 2 808 m of sewer pipes and 208 toilet top structures	Construction
Utility Services	(710878) Ramotse-Marokolong waterborne sanitation	3. A City that delivers excellent services and protects the environment	Sanitation infrastructure project: Upgrading of sewer lines at Ramotse and Marokolong	73	R0	R5,000,000	R10,000,000	No budget	No budget	No budget	No budget	No budget	Construction
Utility Services	(710878T) Temba Water Purification Plant extension	3. A City that delivers excellent services and protects the environment	Water infrastructure project: Expansion of 30 ha water purification plant at Temba	76	R22,000,000	R0	R0	Completion and close-out of the Temba WTP, as built, close-out reports	Maintenance of mechanical and electrical works	Maintenance of mechanical and electrical works, commissioning of the liquid oxygen and nitrogen air	Handover of the liquid air building	"Project Handover Defects Liability Period"	Project completed
Utility Services	(711335) Cathodic protection of all steel pipes (citywide)	3. A City that delivers excellent services and protects the environment	Water infrastructure project: Installation of cathodic protection	City Wide	R4,000,000	R10,000,000	R9,600,000	Installation and repairs of cathodic protection systems for existing steel bulk pipelines	Pre-planning activities	Approval of specification, tender advertisement for contractor and tender closure	Admin compliance, technical evolution, tender award and site establishment	10% construction	Construction

Department	Project name	Strategic pillar	Project objective	Ward	Budget 2018/19	Budget 2019/20	Budget 2020/21	Annual delivery target	Budget Q1 2018	Milestone Q1 2018	Budget Q2 2018	Milestone Q2 2018	Budget Q3 2018	Milestone Q3 2018	Budget Q4 2018	Milestone Q4 2018	Phases
Utility Services	(711335) Iscor Heights feeder	3. A City that delivers excellent services and protects the environment	Water infrastructure project: Construction of reservoir between Heights and Iscor	3	R14,000,000	R45,000,000	R0	Construction of Heights combined inlet control and turbine building; construction of high-level outlet control building; drainage and erosion protection; erection of a new fence; practical completion and snag list	R3,266,200	Excavation for a 1 000 mm dia X 822 m long steel bulk pipeline	R4,200,000	Construction of a new 1000 mm dia X 822 m long steel bulk pipeline	R4,201,400	Construction of a new 700 mm dia X 472 m long pipeline	R2,332,400	Steel fixing for valve chamber bases; concrete pouring for valve chamber bases	Construction
Utility Services	(711404) Replacement of deficient sewers	3. A City that delivers excellent services and protects the environment	Sanitation infrastructure project: Replacement, rehabilitation and upgrading of sewer lines (City wide)	City Wide	R14,000,000	R70,000,000	R80,000,000	Replacement of defective sewer reticulation pipelines of 6 344 m	R3,297,000	Replacement of defective sewer reticulation pipelines of 1 463 m	R3,297,000	Replacement of defective sewer reticulation pipelines of 1 463 m	R2,842,000	Replacement of defective sewer reticulation pipelines of 1 274 m	R4,564,000	Replacement of defective sewer reticulation pipelines of 2 144 m	Construction

Department	Project name	Strategic pillar	Project objective	Ward	Budget 2018/19	Budget 2019/20	Budget 2020/21	Annual delivery target	Budget Q1 2018	Milestone Q1 2018	Budget Q2 2018	Milestone Q2 2018	Budget Q3 2018	Milestone Q3 2018	Budget Q4 2018	Milestone Q4 2018	Phases
Utility Services	(711921) Bronkhorstspuit Water Purification Plant refurbishment	3. A City that delivers excellent services and protects the environment	Refurbishment and upgrade of water purification plant	102	R3,000,000	R30,000,000	R0	Replacement of electrical equipment for the raw water pump station; construction of new offices, ablution and storage facilities at the plant; refurbish the Sokhulumi boreholes, installation of vandal-proof borehole covers; construction of new settlement dam including all required pumps and valves	R240,000	Approval of preliminary design	R240,000	Approval of detail design report, compilation of a tender document	R0	TAR approval, E-Procurement, BSC and tender advertisement and tender closure (contractor)	R2,520,000	Bid evaluation stage, appointment of a contractor	Procurement
Utility Services	(712534) Doomkloof reservoir	3. A City that delivers excellent services and protects the environment	Water infrastructure project: Construction of reservoir at Doomkloof	65	R25,000,000	R10,000,000	R3,000,000	Construction of a new low-level reservoir, hydraulic field testing of water mains; construction of segmental block paving, fencing	R7,000,000	Concrete pouring for the reservoir columns	R7,500,000	Concrete pouring for the reservoir walls (partially done in 1,2 m lift)	R3,500,000	Steel fixing and concrete pouring for valve control chamber and valve/scour boxes, laying and joining of water pipes	R7,000,000	Hydraulic field testing of water mains, construction of segmental block paving, fencing	Construction
Utility Services	(712534) Installation of telemetry, bulk meters and control equipment at reservoirs (citywide)	3. A City that delivers excellent services and protects the environment	Water infrastructure project: Installation of bulk meters	City Wide	R5,000,000	R10,000,000	R8,000,000	Installation of telemetry-measuring equipment at various reservoirs in Tshwane	R1,500,000	Installation of vandal-proof solar panels	R1,500,000	Installation of flow monitors	R1,500,000	Ordering of vandal-proof solar panels	R500,000	Ordering of flow monitors	Construction

Department	Project name	Strategic pillar	Project objective	Ward	Annual delivery target			Annual delivery target	Milestone Q1 2018		Milestone Q2 2018		Milestone Q3 2018		Milestone Q4 2018		Phases
					Budget 2018/19	Budget 2019/20	Budget 2020/21		Budget Q1 2018	Budget Q2 2018	Budget Q3 2018	Budget Q4 2018					
Utility Services	(712534) New Parkmore LL reservoir	3. A City that delivers excellent services and protects the environment	Water infrastructure project: Construction and design of reservoir at Parkmore	44	R10,000,000	R10,000,000	R5,000,000	Construction of a new Parkmore reservoir and related pipework	R3,000,000	Site establishment and excavations for the reservoir footing	R3,000,000	Steel fixing for the reservoir walls (partially done in 1,2 m lift)	R4,000,000	Steel fixing and concrete pouring for valve control chamber and valve/scour boxes, laying and joining of water pipes	R0	Hydraulic field testing of water mains, construction of segmental block paving, fencing	Construction
Utility Services	(712534) Relining/upgrading of reservoirs	3. A City that delivers excellent services and protects the environment	Water infrastructure project: Upgrading of reservoir	City Wide	R7,000,000	R9,500,000	R10,000,000	Resealing of leaking reservoirs in Tshwane	R1,610,000	Erection of props for roof structures, testing of concrete, breaking of existing concrete structures	R2,590,000	50% erection of formwork for stand-up beams	R2,800,000	100% pouring of concrete for stand-up beam	R0	Resealing of reservoir, snag list and project completion	Construction
Utility Services	(712534) Replacement of reservoir fencing (citywide)	3. A City that delivers excellent services and protects the environment	Water Infrastructure Project: Replacement of Fence	City Wide	R9,000,000	R10,000,000	R5,000,000	Installation of security barriers at various reservoir sites	R1,999,800	Installation of fences at identified sites	R2,500,200	Installation of fences at identified sites	R2,500,200	Installation of fences at identified sites	R1,999,800	Installation of fences at identified sites	Construction
Utility Services	(712534T) Bronkhorstbaai: Refurbishment and upgrade of water purification plant	3. A City that delivers excellent services and protects the environment	Water infrastructure project: Design, upgrading and construction at Bronkhorstbaai Water Treatment Plant	102	R10,000,000	R6,597,580	R8,000,000	Water treatment works upgrade, installation of 1 500 kℓ tank and installation of 8 000 m of water network	R0	Tender advertisement, admin compliance and technical evaluation	R2,000,000	Water treatment works upgrade at Bronkhorstbaai and Summer Place	R3,800,000	Construction activities on 1 500 Kℓ reservoir	R4,200,000	Relocation of abstraction point and installation of 500 Kℓ tank	Construction
Utility Services	(712762) Capital moveables	5. A City that is open, honest and responsive	Any new assets	58	R500,000	R500,000	R500,000	Purchase of capital office items, as and when required	R0	Tender process for the procurement of furniture for the Divisional Head	R250,000	Delivery of furniture	R250,000	Capitalisation of assets	R0	Project completed	Procurement

Department	Project name	Strategic pillar	Project objective	Ward	Budget 2018/19	Budget 2019/20	Budget 2020/21	Annual delivery target	Milestone Q1 2018	Milestone Q2 2018	Milestone Q3 2018	Milestone Q4 2018	Phases
Utility Services	(712896) Water conservation and demand management	3. A City that delivers excellent services and protects the environment	Reduction of water losses	City Wide	R60,000,000	R75,000,000	R90,000,000	7 000 water meter connections (4 200 application driven + 5 800 project based) and 43 800 water meter replacements	1 800 water meters installed and 11 400 meters replaced	2 200 water meters installed and 11 400 meters replaced	2200 water meters installed and 9 600 water meters replaced	2 600 water meters installed and 11 400 meters replaced	Phase completed
Utility Services	(712970) Project Tirane	3. A City that delivers excellent services and protects the environment	Provision of quality basic services infrastructure	Administrative	R73,115,426	R55,000,000	R0	Installation of basic services as a result of services backlog and formalisation of informal settlements	Hamanskraal Ext 2: Testing of pipeline, 61 house connections (including long and short connections, water meters and yard taps) Atteridgeville Ext 19: 1 300 m of pipeline and 60% pump station Mamelodi Ext 11: Installation of 1 500 m of bulk pipeline and 4 chambers	Hamanskraal Ext 2: Construction of toilet structures with plumbing and fittings, testing of pipeline Atteridgeville Ext 19: 1 050 m of pipe laying and 70% pump station Mamelodi Ext 11: Installation of 3 060 m bulk pipeline and 12 chambers	Hamanskraal Ext 2: Site handover, preparation of as-built drawings Atteridgeville Ext 19: 1 250 m of pipe laying and 90% pump station Mamelodi Ext 11: Installation of 3 095 m of bulk pipelines and 12 chambers	Hamanskraal Ext 2: Defects liability period Atteridgeville Ext 19: Testing and commissioning Mamelodi Ext 11: Installation of 900 m bulk pipelines, 3 chambers, practical completion, procurement of contractor, snag list, reinstatements, completion of project and tender award	Construction
Utility Services	(713039) Gatsebe sewer network and toilet top structures	3. A City that delivers excellent services and protects the environment	Installation of sewer network and toilet top structures at Gatsebe	22	R0	R15,000,000	R15,000,000	No budget	No budget	No budget	No budget	No budget	No budget
<b>Total</b>					<b>R4,023,015,060</b>	<b>R3,990,285,387</b>	<b>R4,160,354,391</b>		<b>R599,985,390</b>	<b>R971,701,541</b>	<b>R1,176,476,433</b>	<b>R1,274,851,696</b>	

## Appendix 1 – MFMA Circular 88 indicators

### Phasing in of prescribed key performance indicators in terms of MFMA Circular 88

Although not yet regulated, the indicators prescribed by MFMA Circular 88 are mostly new, not yet reported on because they are outcome based or gathered by national and provincial departments, and are now being phased in by the City of Tshwane.

Dept	Outcome	Outcome indicator	Output indicator	Baseline	Planned 2018/19 result	Comments on indicator
Electricity and Energy	EE1: Improved access to electricity	EE1.1: Percentage of households with access to electricity	N/A	82,82%	83,57%	Included in the IDP
		N/A	EE1.11: Number of dwellings provided with connections to the main electricity supply by the municipality	7 550	6 800	Included in SDBIP
	EE3: Improved reliability of electricity service	EE3.1: System Average Interruption Duration Index	N/A	N/A	N/A	This information is not available.
		EE3.2: Customer Average Interruption Duration Index	N/A	N/A	N/A	This information is not available.
		EE3.3: System Average Interruption Frequency Index	N/A	N/A	N/A	This information is not available.
		EE3.4: Customer Average Interruption Frequency Index	N/A	N/A	N/A	This information is not available.
			EE3.11: Percentage of unplanned outages that are restored to supply within industry standard time frames	66,81%	70%	

Dept	Outcome	Outcome indicator	Output indicator	Baseline	Planned 2018/19 result	Comments on indicator
			EE3.21: Percentage of planned maintenance performed	45%	60%	
	EE4: Improved energy sustainability	EE4.1: Renewable energy capacity available within the municipal jurisdiction as a percentage of Eskom supply capacity to the municipality	N/A	GiZ has conducted a study at Zeekoegat for a co-gen plant (waste to energy)	<ul style="list-style-type: none"> <li>- Conduct bankable feasibility study through National DoE funding.</li> <li>- Receive feedback on the application for funding of the Zeekoegat WWTW waste-to-energy project.</li> <li>- Subject to funding approval by the National DEA, finalise the tender specifications for construction of the plant and go on tender.</li> </ul>	The City does not have a budget for the construction of a renewable energy generation plant. The Zeekoegat WWTW co-gen would be funded through grant funding made available by the National Department of Environmental Affairs, coordinated through the Department of Energy. If the application for this funding is not successful, the project and the target will not be realised.
		EE4.3: Road transport fuel usage per capita	N/A	TBD	TBD	This information is not kept by the City.
		EE4.4: Percentage total electricity losses	N/A	16%	<14%	Included in IDP and SDBIP
		N/A	EE4.12: Installed capacity of embedded generators on the municipal distribution network	N/A	N/A	This indicator is not ready yet, as the policy and national guidelines have not been finalised.



Dept	Outcome	Outcome indicator	Output indicator	Baseline	Planned 2018/19 result	Comments on indicator
Environment and Agriculture Management	ENV1: Improved air quality	ENV1.1: Metropolitan Air Quality Index (MAQ1)	N/A	9 stations monitoring PM10 PM2.5 SO2 NO2 O3 CO	9 stations monitoring PM10 PM2.5 SO2 NO2 O3 CO	The City measures Tshwane's level of air pollution on the basis of exceedances in line with the pollutant criteria in section 9 of the Air Quality Act (39 of 2004).
		ENV1.2: Number of days where PM2.5 levels exceeded guideline levels	N/A	9 days	Reduce to 4 days	To implement awareness campaigns
		ENV1.3: Percentage of households experiencing a problem with noise pollution	N/A	Information not available	Information not available	Information not available
		N/A	ENV1.11: Percentage of atmospheric emission licences (AELs) processed within guideline time frames	90%	90%	Limited by capacity
		N/A	ENV1.12: Proportion of AQ monitoring stations providing adequate data over a reporting year	9 out of 9 existing air quality monitoring stations reporting	9 out of 9 stations function optimally.	Stations providing adequate data indicate 80% data recovery as per the requirements of the South African Atmospheric Air Quality Information System (SAAQIS).
	ENV2: Minimised solid waste	ENV2.1: Ton of municipal solid waste sent to landfill per capita	N/A	0,197 ton/capita of municipal waste sent to landfill	The City aims to send 0,177 ton/capita of waste to landfill	The City aims to reduce tonnage of waste sent to landfill per capita by 10%.
		ENV2.2: Ton of municipal solid waste diverted from landfill per capita	N/A	10% of waste sent to landfill diverted from landfill per capita	0,0197 ton/capita waste diversion	The City currently diverts 5% of waste sent to landfill. The City aims to expand its diversion programme to

Dept	Outcome	Outcome indicator	Output indicator	Baseline	Planned 2018/19 result	Comments on indicator
						households so that it can achieve 10% diversion of waste sent to landfill.
	ENV3: Increased access to refuse removal	ENV3.1: Percentage of households with basic refuse removal services or better	N/A	100%	100%	Included in IDP and SDBIP
		N/A	ENV3.11: Percentage of known informal settlements receiving integrated waste-handling services	100%	100%	Included in IDP and SDBIP
	ENV4: Biodiversity is conserved and enhanced	N/A	ENV4.11: Percentage of biodiversity priority area within the metro	12%	12%	<ul style="list-style-type: none"> <li>• Tshwane surface = 629 800 ha</li> <li>• Biodiversity priority area = 77 589 ha (municipal land = 19 654 ha; private land = 57 935 ha)</li> </ul>
		N/A	ENV4.21: Proportion of biodiversity priority areas protected	52%	56%	Portion of biodiversity priority area protected by the City
	ENV5: Coastal resources maintained and amenities improved	ENV5.1: Recreational water quality	N/A	N/A	N/A	This indicator relates to coastal resources, which are not applicable to the City.
	ENV6: Climate change mitigated and adapted to	ENV6.1: GHG emissions per capita	N/A	-		
Human Settlements	HS1: Improved access to adequate housing (incl security of tenure)	HS1.1: Percentage of households living in adequate housing	82,6% <sup>1</sup>	N/A	N/A	Should be determined through the next Community Survey of STATSSA

<sup>1</sup> Community Survey 2016

Dept	Outcome	Outcome indicator	Output indicator	Baseline	Planned 2018/19 result	Comments on indicator
		HS1.3: Percentage of households in informal settlements targeted for upgrading	N/A	613 253	27 639 (4,5%)	Excessive land invasion, limited bulk services and scarcity of land contribute to the low percentage progress.
		N/A	HS1.11: Number of subsidised housing units completed	622	519	The target is normally realised at the end of the fourth quarter although work continues throughout all quarters.
		N/A	HS1.12: Number of formal sites serviced	Water = 2 300 Sewer = 1 350	Water = 2 617 Sewer = 3 257	The target is normally realised at the end of the fourth quarter although work continues throughout all quarters.
		N/A	HS1.21: Average number of days taken to register the title deed (subsidised stand and units)	N/A	N/A	This information should be provided by the Deeds Office, as it is responsible for the registration of deeds.
		N/A	HS1.31: Number of informal settlements enumerated and classified (in terms of NUSP or equivalent classification)	Report to be given in December 2018	Report to be given in December 2018	Report to be given in December 2018
		N/A	HS1.32: Percentage of informal settlements using a participatory approach to planning or implementing upgrading	N/A	This can only reported as the planning process unfolds.	This can only reported as the planning process unfolds.

Dept	Outcome	Outcome indicator	Output indicator	Baseline	Planned 2018/19 result	Comments on indicator
Group Finance	HS2: Improved functionality of the property market	HS2.2: Rateable residential properties as a percentage of all households in the municipality	N/A	-	This can only reported at the end of each quarter.	
		HS2.3: Percentage of households living in formal dwellings who rent	N/A	N/A	N/A	This information is not kept at the City and should be provided by STATSSA.
		N/A	HS2.21: Number of rateable residential properties in the subsidy housing market entering the municipal valuation roll	-	This can only reported at the end of the year when the subsidised housing programme has been completed and transfer of houses per title deed has been concluded.	
Economic Development and Spatial Planning		N/A	HS2.22: Average number of days taken to process building plan applications (included in SDBIP)	100% building plans evaluated within the statutory time frames	100% building plans evaluated within the statutory time frames	100% of building plans 500 m <sup>2</sup> and less received and evaluated within the statutory time frame (30 days)  100% of building plans 501 m <sup>2</sup> and more received and evaluated within the statutory time frame (60 days)
Community and Social Development Services	HS3: Increased access to and utilisation of social and community facilities	HS3.1: Square metre of municipality-owned or maintained public outdoor recreation space per capita	N/A	N/A	N/A	This information is currently not available.
		HS3.2: Number of community halls per 100 000 population	N/A	31	31	
		HS3.3: Number of public libraries per 100 000 population	N/A	31	31	

Dept	Outcome	Outcome indicator	Output indicator	Baseline	Planned 2018/19 result	Comments on indicator
		HS3.5: Percentage utilisation of community halls	N/A	To be determined	To be reported on during the year	This need to be determined, as there is currently no accurate information available.
		HS3.6: Average number of library visits per library	N/A	20 000 visits per library monthly	This can only reported at the end of the financial year.	
Roads and Transport	TR1: Model shift of weekday trips (incl education trips) from private to public transport	N/A	TR1.12: Number of operational public transport access points added	12 stations and 82 feeder stops for IRPTN (operational)	12 stations and 82 feeder stops for IRPTN (operational)	
	TR3: Reduced travel time	TR3.1: Average public transport commuting time	N/A	N/A	N/A	This information is not available.
		TR3.2: Average private transport commuting time	N/A	N/A	-	-
		N/A	TR3.11: Number of weekday scheduled municipal bus passenger trips	<ul style="list-style-type: none"> <li>- 298 scheduled trips per day on IRPTN</li> <li>- Average 11 000 passengers per weekday for IRPTN</li> <li>- Average of 260 000 passengers per month for TBS</li> </ul>	<ul style="list-style-type: none"> <li>- 298 scheduled trips per day on IRPTN</li> <li>- Average 12 000 passengers per week day for IRPTN</li> <li>- An average of 250000 passengers per month for TBS</li> </ul>	IRPTN and TBS
	TR4: Improved satisfaction with public transport	N/A	TR4.21: Percentage of scheduled municipal bus services on time	<ul style="list-style-type: none"> <li>- 95% of IRPTN bus schedule adherence</li> <li>- 95% of TBS bus schedule adherence</li> </ul>	<ul style="list-style-type: none"> <li>- 98% of IRPTN bus schedule adherence</li> <li>- 98% of TBS bus schedule adherence</li> </ul>	<ul style="list-style-type: none"> <li>- 95% of IRPTN bus schedule adherence</li> <li>- 95% of TBS bus schedule adherence</li> </ul>
TR5: Improved access to public transport (incl NMT)	N/A	TR5.21: Percentage of scheduled municipal buses that are low-entry	<ul style="list-style-type: none"> <li>- 100% of the contracted IRPTN fleet are low-entry</li> <li>- 98% of TBS buses are low-</li> </ul>	<ul style="list-style-type: none"> <li>- 100% of the contract IRPTN fleet are low-entry</li> <li>- 98% of TBS buses are low-entry</li> </ul>	<ul style="list-style-type: none"> <li>- 100% of the contracted IRPTN fleet are low-entry</li> <li>- 98% of TBS buses are low-entry</li> </ul>	

Dept	Outcome	Outcome indicator	Output indicator	Baseline	Planned 2018/19 result	Comments on indicator
				entry		
	TR6: Improved quality of municipal road network	N/A	TR6.11: Percentage of unsurfaced road graded	80% as per the maintenance plan	80% as per the maintenance plan	
	Output indicator	N/A	TR6.12: Percentage of surfaced municipal road lanes that have been resurfaced and resealed	TBD	1,4%	
Tshwane Metro Police	TR7: Improved road safety	TR7.1: Road traffic fatalities per 100 000 population	N/A	Not available	This information is captured by the SAPS nor the Metro Police	This information is not kept by the City.
	Outcome	TR7.2 Average number of fatalities per fatal crash	N/A	Not available	This can only reported at the end of the financial year and as and when final statistics are released by the SAPS.	This information is not kept by the City.
Water and Sanitation	WS1: Improved access to sanitation	WS1.1: Percentage of households with access to basic sanitation	N/A	80,05%	80,48%	Included in IDP
		N/A	WS1.11: Number of new sewer connections meeting minimum standards	2 311	3 943	Included in IDP and SDBIP
	WS2: Improved access to water	WS2.1: Percentage of households with access to basic water supply		83,69%	85,07%	Included in IDP

Dept	Outcome	Outcome indicator	Output indicator	Baseline	Planned 2018/19 result	Comments on indicator
			WS2.11: Number of new water connections meeting minimum standard	6 800	12 600	Included in IDP and SDBIP
	WS3: Improved quality of water and sanitation services (revised from continuity of services)	WS3.1: Frequency of sewer blockages	N/A	-	-	
		WS3.2: Frequency of main failures	N/A	N/A	N/A	This is not measurable and rare at bulk water pipelines.
		WS3.3: Frequency of unplanned water service interruptions	N/A	Information not available	TBD	Currently this information is not available.
		N/A	WS3.11: Percentage of complaints/callouts responded to within 24 hours (sanitation/waste water)	50%	50%	Included in SDBIP but with a target of 8 hours
		N/A	WS3.21: Percentage of complaints/callouts responded to within 24 hours (water)	50%	50%	Included in SDBIP but with a target of 48 hours
	WS4: Improved quality of water (incl waste water)	WS4.1: Percentage of drinking water compliance to SAN241	N/A	Blue Drop status	This can only be reported at the end of the financial year and when the Water and Sanitation Department releases its Blue Drop report.	
		WS4.2: Waste water quality compliance according to the water use licence	N/A	Green Drop status	This can only be reported at the end of the financial year and when the Water and Sanitation Department releases its Green Drop report.	

Dept	Outcome	Outcome indicator	Output indicator	Baseline	Planned 2018/19 result	Comments on indicator
	WS5.1: Improved water sustainability	WS5.2: Total water loss	N/A	25,4%	24,06%	Included in IDP and SDBIP
		WS5.3: Total per capita consumption of water	N/A	N/A	This can only be reported at the end of the financial year.	
		N/A	WS5.31: Water connections metered as a percentage of total connections	TBD	This can only be reported at the end of the financial year.	
		WS5.4: Percentage water reused	N/A	Information not available	This information is not available.	



Dept	Outcome	Outcome indicator	Output indicator	Baseline	Planned 2018/19 result	Comments on indicator
Emergency Services	FE1 : Mitigated effects of emergencies	FE1.1: Number of fire-related deaths per 1 000 population	N/A	<p>This is a Tier 2 indicator that is not the exclusive responsibility of the municipality, as fire-related deaths may occur beyond the actual fire incident – either as inpatient or outpatient. Deaths related directly to fire incidents as reported by Emergency Services when these are reported upon our arrival are subject to forensic pathology and may turn out not to be the result of the fire. There is no system that currently informs the original response agency of deaths of persons who were rescued from fires but later succumbed to their fire-related exposure and injuries.</p>	Please see the comments.	

Dept	Outcome	Outcome indicator	Output indicator	Baseline	Planned 2018/19 result	Comments on indicator
		N/A	FE1.11: Percentage compliance with the required attendance time for structural firefighting incidents	New	75%	Included in IDP and SDBIP
		N/A	FE1.12: Number of full-time firefighters per 1 000 population	0,16	Dependent on funding	
Group Human Capital Management	GG1: Improved municipal capability GG2: Improved municipal responsiveness GG3: More effective city administration	GG1.1: Percentage of municipal skills development levy recovered	N/A	1%	1%	None
		GG1.2: Top management stability (% of days in a year that all S56 positions are filled by full-time, appointed staff not in an acting capacity – see TID for detail)	N/A	New	100%	None
		GG1.21: Staff vacancy rate	N/A	New	25%	None
Office of the Speaker		GG2.1: Percentage of ward committees that are functional (meet four times a year, are quorate and have an action plan)	N/A	0%	0%	There are currently no ward committees in the city. The by-law is being reviewed.
		N/A	GG2.11: Percentage of ward committees with 6 or more ward committee members (excluding the	0%	0%	There are currently no ward committees in the city. The by-law is being reviewed.

Dept	Outcome	Outcome indicator	Output indicator	Baseline	Planned 2018/19 result	Comments on indicator
			ward councillor)			
		N/A	GG2.12: Average number of councillor-convened community meetings per ward	1 meeting per ward per quarter	107 per quarter	
		GG2.2: Attendance rate of municipal council meetings by all identified traditional leaders	N/A	80%	This can only be reported at the end of the financial year.	
Chief Audit Executive		GG3.1: Audit opinion	N/A	Unqualified	Unqualified	Included in IDP and SDBIP
		N/A	GG3.11: Number of repeat audit findings	1 (process related)	0	
Office of the Speaker		N/A	GG3.12: Percentage of councillors who have declared their financial interests	100%	100%	
Office of the Speaker	GG4: Improved council functionality	GG4.1: Average percentage of councillors attending council meetings	N/A	51% (108)	This can only be reported at the end of the financial year.	
		N/A	GG4.11: Number of agenda items deferred to the next council meeting	Not available	This can only be reported at the end of the financial year.	Agenda items that are deferred will depend on the Council meeting. It is difficult to set a baseline, as in some cases Council may not form a quorum and all items may be deferred. In other instances only 1 or 2 items may be deferred.

Dept	Outcome	Outcome indicator	Output indicator	Baseline	Planned 2018/19 result	Comments on indicator
Chief Audit Executive	GG5: Zero tolerance of fraud and corruption	GG5.1: Number of alleged fraud and corruption cases reported per 100 000 population	N/A	New	This can only be reported at the end of the financial year.	
		GG5.2: Number of dismissals for fraud and corruption per 100 000 population	N/A	New	This can only be reported at the end of the financial year.	
N/A		GG5.11: Number of active suspensions longer than three months	New	The department can report on the number of active suspensions but it cannot set a target.	This can only be reported at the end of the financial year.	
N/A		GG5.12: Quarterly salary bill of suspended officials	New	The department can report on the salary bill but is not able to set a target.	This can only be reported at the end of the financial year.	
Group Human Capital Management						
Group Finance	GG6: More effective poverty alleviation	N/A	GG6.11: Percentage of the municipality's operating budget spent on free basic services to indigent households	6%	This can only be reported at the end of the financial year.	This can only be reported at the end of the financial year.
		N/A	GG6.12: Number of work opportunities created through EPWP, CWP and other related infrastructure programmes	23 000	25 000	

The following additional governance indicators will be reported on after the end of each quarter:

Indicator	2018/19 Quarter 1	2018/19 Quarter 2	2018/19 Quarter 3	2018/19 Quarter 4
Number of performance agreements signed by the MM and section 56 managers:				
Number of Executive Committee or Mayoral Executive meetings held in this quarter:				
Number of Council portfolio committee meetings held in this quarter:				
Number of MPAC meetings held in this quarter:				
Number of traditional councils within the municipal boundary:				
Number of formal (minuted) meetings between the Mayor, Speaker, Chief Whip and MM that were held in the quarter to deal with municipal matters:				
Number of formal (minuted) meetings held in the quarter and to which all senior managers were invited:				
Number of councillors who completed training in this quarter:				
Number of municipal officials who completed training in this quarter:				
Number of work stoppages that occurred in the quarter:				
Number of litigation cases instituted by the municipality in the quarter:				
Number of litigation cases instituted against the municipality in the quarter:				
Number of forensic investigations instituted in the quarter:				
Number of forensic investigations conducted in the quarter:				
Number of days of sick leave taken by employees in the quarter:				
Number of permanent employees employed at the end of the quarter:				
Number of temporary employees employed at the end of the quarter:				
Number of performance agreements signed by the MM and section 56 managers:				
Number of Executive Committee or Mayoral Executive meetings held in this quarter:				
Number of Council portfolio committee meetings held in this quarter: repetition of the above				